UNIVERSITY OF KENTUCKY SENATE

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Regular Session

December 13, 2004 3:00 p.m. W. T. Young Library First Floor Auditorium Lexington, Kentucky

Dr. Ernie Yanarella, Chair

An/Dor Reporting & Video Technologies, Inc. 179 East Maxwell Street Lexington, Kentucky 40508 (859)254-0568 University of Kentucky Senate * * * * * * *

ERNIE YANARELLA, CHAIR GIFFORD BLYTON, PARLIAMENTARIAN REBECCA SCOTT, SECRETARY TO SENATE COUNCIL ROBYN BARRETT, COURT REPORTER

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| 1 | CHAIR YANARELLA: I will call the |
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| 2 | December 13th meeting of the |
| 3 | University Senate to order and take |
| 4 | note of the fact that, at our last |
| 5 | meeting, I glimpsed through the |
| 6 | announcements without having taken |
| 7 | the time to get the minutes of the |
| 8 | October 11th Senate Meeting |
| 9 | approved. Are there any revisions |
| 10 | or emendations to the October 11th |
| 11 | minutes someone would like to bring |
| 12 | up? There being none, those minutes |
| 13 | stand as approved. I'd like to turn |
| 14 | to the minutes of the November 8th, |
| 15 | 2004 University Senate, if folks |
| 16 | will close those doors. Thank you. |
| 17 | Are there any revisions, any |
| 18 | changes, any emendations that people |
| 19 | would like to bring to our |
| 20 | attention? If that's the case, then |
| 21 | those minutes are also also stand |
| 22 | as approved. At our last University |
| 23 | Senate meeting, part way through our |
| 24 | business, quorum the issue of |
| 25 | quorum was called, and it was |

| 1 | determined that we did not have a |
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| 2 | quorum. As a result, six name |
| 3 | changes that were about to be |
| 4 | brought up were not taken up for |
| 5 | Senate action. These are the six |
| 6 | that were up for Senate approval. |
| 7 | In light of the urgency of getting |
| 8 | these name changes approved, these |
| 9 | items were circulated by the Senate |
| 10 | Council Office to members of this |
| 11 | body via the Web site for a ten-day |
| 12 | circular time period, and this is |
| 13 | fairly routine for our consideration |
| 14 | of course and program changes. |
| 15 | There being no objection from any |
| 16 | senators, they were then sent on to |
| 17 | the board for approval at its |
| 18 | December meeting, so I am announcing |
| 19 | to you the action that was taken. |
| 20 | I'd also like to bring your |
| 21 | attention to another matter, and |
| 22 | this bears on the |
| 23 | Senate-Council-recommended and |
| 24 | Senate-approved action at the |
| 25 | September meeting regarding the |

| 1 | process for rotating the ACMC Chair |
|-----|--------------------------------------|
| 2 | position among various Health |
| 3 | Science Deans. This action, in |
| 4 | light of further information that we |
| 5 | received, has proved unworkable. |
| 6 | And as a consequence, the Senate |
| 7 | Council will put forth will put |
| 8 | forth some information regarding |
| 9 | this circumstance at the next Senate |
| LO | meeting. I'd also like to bring to |
| 11 | the attention of the Senate the work |
| 12 | of the Ad Hoc Senate Committee to |
| 13 | Review Academic Offenses Policy. |
| L 4 | This is being chaired by Bob |
| 15 | Grossman, and you can see the |
| 16 | those members of the committee. |
| 17 | This committee has been meeting over |
| 18 | the last couple of months, and I |
| 19 | thought I would bring you up to date |
| 20 | on where they stand. Bob Grossman, |
| 21 | who I believe is in the room, may |
| 22 | want to say a word or two beyond |
| 23 | this. The committee is currently |
| 24 | doing the following things: It is |
| 25 | examining the way in which other |

| 1 | institutions handle academic |
|----|--------------------------------------|
| 2 | infractions; it is highlighting the |
| 3 | problems of the current system; it |
| 4 | is discussing the contours and |
| 5 | details of an alternative new |
| 6 | system, or at least revisions |
| 7 | relating to the academic offenses |
| 8 | policy at the University of |
| 9 | Kentucky; and it is reviewing the |
| 10 | strengths and weaknesses of a draft |
| 11 | proposal that was largely crafted by |
| 12 | its chair, Bob Grossman, earlier |
| 13 | on. From the minutes of its |
| 14 | November 29th meeting, it is clear |
| 15 | that the committee has gotten into |
| 16 | the nitty-gritty details of trying |
| 17 | to answer these and perhaps other |
| 18 | questions. While it recognizes the |
| 19 | thorniness of some of the specifics |
| 20 | it must tackle, it strikes me that |
| 21 | it is proceeding in a manner that |
| 22 | will provide the Senate Council and |
| 23 | the University Senate with valuable |
| 24 | drafts and recommendations that |
| 25 | Senate Council members and senators |

| 1 | can react to and suggest |
|----|---------------------------------------|
| 2 | recommendations. Bob, is there |
| 3 | anything else you'd like to mention |
| 4 | in regard to the committee's work up |
| 5 | to date? |
| 6 | GROSSMAN: Well, just that when the |
| 7 | committee has come to a consensus |
| 8 | without a draft policy, we're going |
| 9 | to post it on the Web site for |
| 10 | everyone to look at, review, and |
| 11 | send comments back to the committee |
| 12 | for us to then rework the draft, and |
| 13 | hopefully we'll be able to come to a |
| 14 | campus-wide consensus on what's the |
| 15 | best policy to have. |
| 16 | CHAIR YANARELLA: Great. |
| 17 | GROSSMAN: Before it then goes up to |
| 18 | approval to the Senate Council and |
| 19 | the Senate. |
| 20 | CHAIR YANARELLA: We'll be looking for |
| 21 | that. A reminder relating to Senate |
| 22 | Council elections: Last week we |
| 23 | went through the nomination |
| 24 | process. Six individuals won |
| 25 | nomination for the Senate Council |

| 1 | elections. These elections began |
|----|--------------------------------------|
| 2 | this morning at 10:00 a.m., and they |
| 3 | will continue until Wednesday, |
| 4 | December 15th, at 4:00 p.m. In |
| 5 | order to vote, you need to simply go |
| 6 | to the University Senate web page, |
| 7 | which is indicated here, and there |
| 8 | you will find a link to the voting |
| 9 | page. This is certainly a very |
| 10 | important task of the university |
| 11 | senators. I would encourage those |
| 12 | voting senators to please go to the |
| 13 | University Senate web page and |
| 14 | practice your franchise. The Senate |
| 15 | Council held its election of |
| 16 | officers at its regularly scheduled |
| 17 | meeting on December 6th, and I'm |
| 18 | calling upon Ernie Bailey, who is |
| 19 | the present vice chair, to announce |
| 20 | those results. Ernie, are you here? |
| 21 | BAILEY: Yeah. |
| 22 | CHAIR YANARELLA: Indeed. |
| 23 | BAILEY: The Senate Council holds its |
| 24 | elections for its officers |
| 25 | sorry in December, and the |

| 1 | officers take office in December of |
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| 2 | the following year. So Ernie, for |
| 3 | example, was elected last December |
| 4 | and began serving his term this |
| 5 | summer. So we held the elections. |
| 6 | Ernie asked me to make the |
| 7 | announcement. Because Ernie's done |
| 8 | a good job, in the opinion of the |
| 9 | Senate Council, he was nominated. |
| 10 | He was the sole nominee and was |
| 11 | elected to continue serving his |
| 12 | second term starting this summer. |
| 13 | And I guess the people that were |
| 14 | eligible for that position are the |
| 15 | nine voting members of the Senate |
| 16 | Council. The Vice Chair position, |
| 17 | the six members whose terms continue |
| 18 | into the following year are eligible |
| 19 | for that position. Kaveh Tagavi was |
| 20 | nominated for that position. He's |
| 21 | shown counsel leadership through his |
| 22 | participation in the Senate Council |
| 23 | and also through his service as the |
| 24 | Chair of the Senate Rules and |
| 25 | Elections Committee. And so there |

| 1 | were no other nominations for that |
|----|--------------------------------------|
| 2 | position, and Kaveh was elected |
| 3 | unanimously by the Senate Council. |
| 4 | CHAIR YANARELLA: Thank you. I think, |
| 5 | finally, in terms of the |
| 6 | announcements, the Board and |
| 7 | Senate's Holiday Reception will take |
| 8 | place tomorrow afternoon, December |
| 9 | 14th, from 3:00 until 5:00 p.m. in |
| 10 | the public room of the main |
| 11 | building. We have an opportunity |
| 12 | to for the University Senators, |
| 13 | for Senate Council members to |
| 14 | interact with members of the |
| 15 | Administration and the Board of |
| 16 | Trustees, and we look forward to |
| 17 | having an opportunity for all of us |
| 18 | to share in the holiday cheer to |
| 19 | come. So please, if at all |
| 20 | possible, we urge you to attend and |
| 21 | enjoy the festivities. Our next |
| 22 | agenda item is the Board and Senate |
| 23 | Degree List. There are actually two |
| 24 | lists that we will be considering at |
| 25 | this meeting. One is the Western |

| 1 | Kentucky University - UK joint |
|----|--------------------------------------|
| 2 | program in engineering, and the |
| 3 | other is the approval of the degree |
| 4 | list for the for LCC. Although |
| 5 | this may seem to many people simply |
| 6 | ceremonial, it is an important |
| 7 | action, both from the general |
| 8 | perspective of the faculty statutory |
| 9 | governance role and specifically |
| 10 | because of the substantive amendment |
| 11 | that I believe will be offered, at |
| 12 | least in one of these lists. |
| 13 | Regarding the specifics of today's |
| 14 | particular action, let me first |
| 15 | point out the state law that |
| 16 | demonstrates the role of the |
| 17 | University Senate in the granting of |
| 18 | degrees. KRS 164.240 states that |
| 19 | the Board of Trustees may grant |
| 20 | degrees to graduates of the |
| 21 | university, prescribe conditions |
| 22 | upon which postgraduate honors may |
| 23 | be obtained, and confer such |
| 24 | honorary degrees, upon the |
| 25 | recommendation of the faculty of the |

| 10 | |
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| 1 | university, as it thinks proper. |
| 2 | Let me give you some background on |
| 3 | the Western Kentucky - University of |
| 4 | Kentucky joint program. This past |
| 5 | spring, the University Board of |
| 6 | Trustees approved the joint |
| 7 | undergraduate degree program between |
| 8 | Western Kentucky University and the |
| 9 | University of Kentucky, with Western |
| 10 | Kentucky University serving as the |
| 11 | primary home institution of that |
| 12 | program. Under such a joint |
| 13 | program, the names of both WKU and |
| 14 | UK go onto the diploma, which |
| 15 | requires that the board of trustees |
| 16 | of both universities approve the |
| 17 | degree list. That requires, then, |
| 18 | that the Western Kentucky program |
| 19 | faculty submit their faculty |
| 20 | Senate pardon me, submit through |
| 21 | their faculty Senate to their board |
| 22 | the names for the degrees list and |

23

24

25

that the University of Kentucky

program faculty submit through its

Senate to the board those names as

| 11 | |
|----|--------------------------------------|
| 1 | well. While the WKU side utilizes |
| 2 | its registrar to assist in |
| 3 | ascertaining the degree candidates, |
| 4 | that they are properly on the list, |
| 5 | on the UK side, the registrar has |
| 6 | not clearly been in the loop, at |
| 7 | least as of this time. Therefore, |
| 8 | the UK Board of Trustees is |
| 9 | dependent upon the University Senate |
| 10 | to properly and, in a timely |
| 11 | fashion, vet the names on that |
| 12 | degree list. In the present case, |
| 13 | it turns out that the UK College of |
| 14 | Engineering did not get to the |
| 15 | Senate Council the names of three |
| 16 | students in the joint Civil |
| 17 | Engineering program in time for |
| 18 | inclusion on the degree list for |
| 19 | today's action. As a result, it is |
| 20 | my understanding that there is going |
| 21 | to be a motion from the floor to |
| 22 | amend the degree list you have |
| 23 | received to add the names of the |
| 24 | three candidates to the joint Civil |
| | |

Engineering program. In order for

| 1 | these students in the joint program |
|----|--------------------------------------|
| 2 | to obtain their degrees in this |
| 3 | fall's graduation, the action of |
| 4 | this body today to add these three |
| 5 | names is necessary. Both degree |
| 6 | lists are submitted to the Senate by |
| 7 | the Senate Council with a positive |
| 8 | recommendation for approval. I |
| 9 | would like to take these in serial |
| 10 | order, and so let us consider first |
| 11 | the Western Kentucky University - UK |
| 12 | joint program. We have a motion on |
| 13 | the floor to approve that degree |
| 14 | program from the Senate Council. |
| 15 | Are there any comments or additional |
| 16 | actions that need to be taken? Yes, |
| 17 | Kaveh. Please indicate |
| 18 | TAGAVI: Kaveh Tagavi, Engineering. I |
| 19 | have three names. I think you also |
| 20 | have those three names that are in |
| 21 | the agenda. I'd like to add these |
| 22 | names that for one reason or the |
| 23 | other did not get in the master |
| 24 | list, and I would like to add that |
| 25 | at this point. They are: [Jerrod |

| 13 | |
|----|-------------------------------------|
| 1 | Nicks, Travis Spiden, John Suell]. |
| 2 | And I'm not going to go into the |
| 3 | spelling; you have those names; is |
| 4 | that correct? |
| 5 | CHAIR YANARELLA: We do, indeed. |
| 6 | TAGAVI: There is an asterisk on all |
| 7 | these three and a comment: Pending |
| 8 | UK receiving from WKU the |
| 9 | information UK has requested. |
| 10 | CHAIR YANARELLA: Do we have an |
| 11 | amendment to the motion or |
| 12 | GROSSMAN: Second. |
| 13 | CHAIR YANARELLA: Second from Bob |
| 14 | Grossman. Is there any discussion |
| 15 | on the amendment? There being none, |
| 16 | I'd like to call for a vote on the |
| 17 | amendment to the degree list. All |
| 18 | those in favor, please indicate by |
| 19 | raising your hands. Any opposed? |
| 20 | Being none, any abstentions? The |
| 21 | motion is carried. Okay. We'd like |
| 22 | to take up, then, the motion to |
| 23 | approve the degree list with the |
| 24 | amendment that has just been |

passed. Is there any discussion on

| 14 | |
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| 1 | that action? There being none, I |
| 2 | will call for a vote. All those in |
| 3 | favor of the motion to approve the |
| 4 | degree list as amended, please |
| 5 | indicate by raising your hands. Any |
| 6 | opposed? Any abstentions? The |
| 7 | motion is passed. Thank you. Our |
| 8 | third item on the agenda are |
| 9 | proposed changes to Senate rules. |
| 10 | SCOTT: Ernie, you forgot LCC. |
| 11 | CHAIR YANARELLA: Excuse me. Thank |
| 12 | you. We have a motion on the floor |
| 13 | coming from the Senate with a |
| 14 | positive recommendation to approve |
| 15 | the degree list for LCC. Is there |
| 16 | any discussion regarding that |
| 17 | particular list? Davy? |
| 18 | JONES: In the Senate Council, we had |
| 19 | some discussion of the context for |
| 20 | the LCC list coming through us. |
| 21 | Could you maybe enlighten the Senate |
| 22 | on what our role in that is, as you |
| 23 | understand it so far? |
| 24 | CHAIR YANARELLA: It's my understanding |
| 25 | that, given the fact that until |

| 15 | |
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| 1 | until all students who have been in |
| 2 | the program when LCC was part of the |
| 3 | University of Kentucky have |
| 4 | graduated, those LCC students will |
| 5 | continue to have on their degree a |
| 6 | University of Kentucky symbol as |
| 7 | well; and therefore, until that |
| 8 | until that has taken place, we will |
| 9 | continue to be responsible for |
| 10 | approving that list. Any other |
| 11 | comments? Any other questions |
| 12 | regarding the LCC degree list? |
| 13 | There being none, all those in favor |
| 14 | of approving the LCC list, please |
| 15 | indicate by raising your hands. Any |
| 16 | opposed? Any abstentions? That |
| 17 | motion has been approved. Let's |
| 18 | move, then, on to the third item: |
| 19 | Proposed changes to Senate Rules |
| 20 | pardon me. |
| 21 | CIBULL: I'm sorry. I just have a |
| 22 | question, Ernie. We also approved a |

22 question, Ernie. We also approved a
23 list for just the university at the
24 Senate Council. Has that already
25 gone through?

| 16 | |
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| 1 | CHAIR YANARELLA: That went through |
| 2 | already, yes. |
| 3 | CIBULL: Okay. Sorry. |
| 4 | CHAIR YANARELLA: Okay. The third item |
| 5 | on our agenda: Proposed changes to |
| 6 | Senate Rules relating to the Board |
| 7 | of Trustee Faculty Representative |
| 8 | Elections. You will find in your |
| 9 | packet both the rationale and the |
| 10 | proposal itself. That proposal |
| 11 | was it was being brought to the |
| 12 | Senate with a positive |
| 13 | recommendation by the Senate |
| 14 | Council. The rationale is quite |
| 15 | simple and, I think, quite clear. |
| 16 | The proposed changes make the |
| 17 | language regarding electronic |
| 18 | balloting conform to the fact that |
| 19 | we have already been using such |
| 20 | balloting for the past several |
| 21 | years. Secondly, it allows |
| 22 | elections in the spring rather than |
| 23 | in the fall, as typically occurred |
| 24 | And thirdly, it takes care of tie |

situations; and finally, it cleans

| 17 | |
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| 1 | up the existing language and makes |
| 2 | it in better conformity to to |
| 3 | standing or towards standing |
| 4 | practice. Kaveh, are there any |
| 5 | particulars relating to the proposal |
| 6 | itself that you would like to |
| 7 | underline for the or highlight |
| 8 | for the Senate members? |
| 9 | TAGAVI: No. I think you mentioned |
| 10 | well, the main three changes are |
| 11 | from fall to spring and from paper |
| 12 | ballot to electronic. And in case |
| 13 | of emergencies, if we don't have the |
| 14 | technology, we go back to the paper |
| 15 | ballot. The nomination part remains |
| 16 | paper versus fax, the way that we |
| 17 | have been doing in the past, but the |
| 18 | voting itself is now going to be |
| 19 | electronic. And the last one: We |
| 20 | were to say, in case of tie in every |
| 21 | other aspect, we tried to break the |
| 22 | tie in a meaningful fashion, but if |
| 23 | it's a tie in every other aspect, |
| 24 | then we're going to do that by a |

random draw.

| 1 | CHAIR YANARELLA: Are there any |
|----|--------------------------------------|
| 2 | questions regarding the proposed |
| 3 | changes to Senate rules concerning |
| 4 | the Board of Trustee Faculty |
| 5 | Representative Elections? I'll |
| 6 | assume that the committee has done |
| 7 | its work well, in that case. All |
| 8 | those in favor of the changes as |
| 9 | indicated, please indicate by |
| 10 | raising your hands. All those |
| 11 | opposed? Any abstentions? The |
| 12 | action the motion carries. Our |
| 13 | next two items involve presentations |
| 14 | by two individuals. The first |
| 15 | person is David Royse, who is |
| 16 | presently filling his second term as |
| 17 | Academic Ombud. It has been the |
| 18 | standard practice to ask David to |
| 19 | come to the University Senate and to |
| 20 | give an address to this body in |
| 21 | order to clarify how how the |
| 22 | business of the Ombud is going. He |
| 23 | will be followed, after perhaps a |
| 24 | Q and A period, by our Provost, Mike |
| 25 | Nietzel, who will offer us some |

| 19 | |
|----|--|
| 1 | important perspectives on the |
| 2 | university, graduate education, and |
| 3 | some other matters. |
| 4 | ROYSE: I'd like to start my remarks by |
| 5 | thanking Michelle Sohner for her |
| 6 | invaluable assistance. In the past |
| 7 | year and a half, she has invaluable, |
| 8 | a tremendous asset to me in terms of |
| 9 | knowing the policies and the people |
| 10 | within this vast educational |
| 11 | machine. I've relied upon her a |
| 12 | great deal, both for her insight and |
| 13 | sound judgment and her editorial eye |
| 14 | when we have to write a letter or |
| 15 | e-mail to a disgruntled faculty |
| 16 | member or parent or student. She |
| 17 | fields a lot of problems before they |
| 18 | come to me. She answers the phones |
| 19 | when I'm not there, or even when I |
| 20 | am there, and is able to answer a |
| 21 | lot of questions that people have, |
| 22 | which is a very sort of slick |
| 23 | solution to people who have an |
| 24 | immediate need for and e-mails |

have an immediate need for

| I | information. I also want to thank |
|----|--------------------------------------|
| 2 | Cleo Price, in the Registrar's |
| 3 | Office, and Mike Healy and Joe Fink |
| 4 | for being chairs of the Appeals |
| 5 | Board, as well as all the individual |
| 6 | faculty and students who did their |
| 7 | best to render Solomonic wisdom on |
| 8 | behalf of the board. I'd like to |
| 9 | acknowledge also the cooperation and |
| 10 | assistance I've almost always |
| 11 | received from the staff and faculty |
| 12 | whenever I've had to call or |
| 13 | e-mail. I'm sure that on many |
| 14 | occasions it felt like a rude slap |
| 15 | in the face when I had to tell them |
| 16 | about some complaint that came in |
| 17 | out of the blue. I've always been |
| 18 | amazed that the faculty don't hang |
| 19 | up on me and that I've never been |
| 20 | threatened with bodily harm. |
| 21 | Sometimes there has been a shouter |
| 22 | or two, but they've been remarkably |
| 23 | few. A few people thought that they |
| 24 | could stonewall me long enough that |
| 25 | I would go away, but sometimes that |

| 1 | doesn't work out that way, either. |
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| 2 | Now, for the statistical report. |
| 3 | Last year we had 307 cases, which |
| 4 | was the highest number in ten |
| 5 | years. Now, that's about an eight |
| 6 | percent increase over the year |
| 7 | before. Now, when a member of the |
| 8 | academic community approaches us, |
| 9 | and it doesn't matter how they |
| 10 | approach us; sometimes it's a |
| 11 | walk-in, sometimes they've called to |
| 12 | schedule an appointment. If we can |
| 13 | resolve it over the phone or by |
| 14 | e-mail, we try to do that. |
| 15 | Sometimes there are simple questions |
| 16 | like, "Can I give a quiz during dead |
| 17 | week?" You know, it depends, if |
| 18 | you're waiting on that. Sometimes a |
| 19 | student might want to know, "Who do |
| 20 | I complain to? There's an adjunct |
| 21 | that always late for class," |
| 22 | something like that. If it is a |
| 23 | more an appropriate sense that |
| 24 | someone needs a little bit more |
| 25 | information or we need to gather a |
| | |

| 22 | |
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| 1 | little bit more information, then |
| 2 | Michelle schedules an appointment. |
| 3 | And when I meet face-to-face with |
| 4 | that student or faculty member, then |
| 5 | that becomes a case so. Last year |
| 6 | we had 831 single phone calls, |
| 7 | e-mails, walk-ins, that kind of |
| 8 | thing, and that's just about the |
| 9 | average for the last three years. |
| 10 | Now, when something can't be handled |
| 11 | over the phone, and this is a for |
| 12 | instance, a student called one time |
| 13 | and said that a TA was hovering |
| 14 | around her during class and it |
| 15 | wasn't clear what hovering meant |
| 16 | exactly. So, again, that becomes |
| 17 | the case when a student comes in and |
| 18 | begins talking about it. Sometimes |
| 19 | the complaint is an instructor has |
| 20 | shown a film that's inoffensive or |
| 21 | inappropriate, somebody wants to |
| 22 | talk about some violent scenes or |
| 23 | something that was in the visual |
| 24 | media and whether or not they have a |
| 25 | right to complain about that; it may |

not involve a grade. So by and 1 2 large, a lot of these things, we 3 just need to sort of investigate a 4 little bit more. A student who 5 complains about an essay being graded unfairly because of his or 6 7 her political beliefs, you know, we need to hear more information about 8 9 that. So the stickier situations 10 generally mean that they come in and 11 usually they schedule those for 12 about an hour appointment. As you 13 can see from your handout, we 14 handled 15 cases of academic 15 integrity, either cheating or 16 plagiarism. That means I met with 17 15 students, or generally students, 18 who came to discuss their situation 19 of whether or not they felt there 2.0 might be grounds for an appeal. 21 Most did not go on to the Appeals 22 Board. Now, there's another -- I 23 mean, that is not to say that all 2.4 the academic integrity cases are 25 summarized in those 15. There were

| 1 | another 47 letters that we received |
|----|--------------------------------------|
| 2 | from deans of colleges, which means |
| 3 | that formal charges had been made. |
| 4 | Oftentimes, those students well, |
| 5 | 15 of those probably are the ones |
| 6 | that came to meet me, so the vast |
| 7 | majority of those 47 do not contact |
| 8 | the Ombud. That means that they |
| 9 | took their punishment and it went no |
| 10 | further. The punishment generally |
| 11 | is an E for the first-time offense |
| 12 | of academic integrity. If it |
| 13 | happens a second time, and there has |
| 14 | been one of those, then the student |
| 15 | can be suspended. So of these 47 |
| 16 | letters, 11 were for cheating and 36 |
| 17 | for plagiarism. It's abundantly |
| 18 | clear to me that there's this is |
| 19 | probably the tip of the iceberg. We |
| 20 | know the ease with which students |
| 21 | can go to the Internet and pull |
| 22 | materials or whole papers off, so I |
| 23 | believe a lot of faculty are |
| 24 | handling these problems informally |
| 25 | and I never know about them. Now, I |

| 1 | do get some phone calls from faculty |
|----|--------------------------------------|
| 2 | saying, "Can I do it this way? Can |
| 3 | I give this student a zero for the |
| 4 | assignment, or can I do something |
| 5 | else? I don't think the student |
| 6 | understood." Or maybe they take |
| 7 | some blame and say, "Maybe my |
| 8 | instructions weren't clear." So |
| 9 | besides that sort of intuition or |
| 10 | gut feeling, I found an article in |
| 11 | the Chronicle of Education in 2002, |
| 12 | which is a survey of 700 |
| 13 | undergraduates in nine different |
| 14 | colleges and universities. 16.5 |
| 15 | percent of the undergraduates |
| 16 | reported sometimes cutting and |
| 17 | pasting text into a paper without |
| 18 | citation. Eight percent reported |
| 19 | doing it frequently, very |
| 20 | frequently, or often. So in other |
| 21 | words, about a quarter of all |
| 22 | undergraduates in that study admit |
| 23 | to having plagiarized. So if you |
| 24 | think about it that way, we're not |
| 25 | seeing very many cases of plagiarism |

| 1 | come through the Ombud Office. I'm |
|----|--------------------------------------|
| 2 | not sure what we should do about |
| 3 | that. Maybe that's why this |
| 4 | committee is meeting. On the other |
| 5 | hand, perhaps something like trying |
| 6 | to bring an honor code to the |
| 7 | university might help students take |
| 8 | their writing assignments a little |
| 9 | bit more seriously. Our office |
| 10 | handled very few cases of |
| 11 | discrimination. There were nine |
| 12 | last year. Most of the time these |
| 13 | were not, in my opinion, very |
| 14 | serious in that situation. By that |
| 15 | I mean that maybe the student felt |
| 16 | it was serious, but there didn't |
| 17 | seem to be any real evidence. It |
| 18 | might be a male student in a class |
| 19 | of primarily female students feeling |
| 20 | that their remarks weren't valued as |
| 21 | highly or something of that nature. |
| 22 | So we talk about strategies or |
| 23 | options the student might have. I |
| 24 | think we made only one or two |
| 25 | referrals to Terry Allen's office. |

About a third of all the cases that 1 2 come to us have to do with grades 3 and grade complaints. As a rule, we 4 do not try to intervene during the 5 course of the semester and would only do so if it's apparent that 6 7 that activity or problem would make 8 a whole letter grade difference. 9 You know, when a student comes in 10 and says, you know, "I got 25 points 11 out of a 30 point quiz, " well, I 12 mean, normally there's not a lot we 1.3 can do about that except let the 14 students ventilate. That's a 15 closely-guarded secret, however. 16 About a fifth of all complaints have 17 to do with instructional issues, and 18 these are the kinds of things where 19 an instructor departed from the 2.0 syllabus or there was some kind --21 the student feels an unreasonable 22 demand was made. And students are 23 pretty savvy in that they compare 2.4 against other sections, and so it's 25 not uncommon for students to say,

"My section is doing more reading 1 2 than the other section, " or, "We're 3 having more quizzes than the other 4 section," and that kind of thing. 5 Sometimes the complaint is the 6 faculty member is not returning 7 homework soon enough or not grading 8 them in time for the mid-term report 9 and that sort of thing. Another 20 10 percent of complaints have to do 11 with what we call progress and 12 promotion. These are generally 13 obstacles within the college when a 14 student can't take upper division 15 classes or they're not offered or 16 the student doesn't have the GPA and 17 they want to appeal that, the fact 18 that there's some kind of, they 19 feel, unfair prerequisite that 2.0 prevents them from going forward or 21 delaying their graduation and they 22 might have another semester or so. 23 Sometimes students realize they're 2.4 in trouble; they want to withdraw 25 after the mid-term or they're denied

1 admission to a program. And the 2 saddest of those situations is when 3 graduate students come in and they 4 feel that their chairs or advisors are purposely frustrating them or 5 holding them back in order to crank 6 7 out more research or to further 8 their own goals. You can see that 9 most of the complaints arise from 10 the College of Arts and Sciences, 11 but that's also the largest college 12 by far, so that's not unusual. You can also see that juniors and 13 14 seniors may be more likely to make a 15 complaint than first-year students. 16 Finally, I was asked to report on a 17 situation that I sort of became 18 aware of this summer and early in 19 August about the University Health 2.0 Services policy of not issuing something like a report or an 21 22 official-looking document to explain 23 whenever students had been -- had contacted them to -- students have 2.4 25 claimed an excused absence. Earlier

| I | in the summer, we were concerned |
|----|--------------------------------------|
| 2 | that the faculty would not be |
| 3 | comfortable with this existing |
| 4 | policy of having the student go back |
| 5 | to signing the release of |
| 6 | information so that the faculty |
| 7 | member could contact the nurse or |
| 8 | someone there at Health Services to |
| 9 | verify that the student had been |
| 10 | seen by a professional, but it seems |
| 11 | to have been working reasonably |
| 12 | well. As far as I know, we've only |
| 13 | received one complaint about this |
| 14 | not working well, but that is a |
| 15 | major one, and it comes from |
| 16 | Chemistry. And I don't know whether |
| 17 | Bob would want to talk about this or |
| 18 | not, but in the spring there are 700 |
| 19 | students in chemistry labs. And |
| 20 | what that means is it is a major |
| 21 | problem whenever a makeup lab has to |
| 22 | be scheduled or a student wants to |
| 23 | claim an absence; they couldn't do |
| 24 | their experiment, and the lab |
| 25 | supervisor does not have enough time |

| 1 | to arrange a different experiment or |
|----|--------------------------------------|
| 2 | a lab makeup whenever a student |
| 3 | needs that. So I think that what |
| 4 | they've been doing is to allow one |
| 5 | student allow one makeup lab. |
| 6 | There's no penalty for missing one. |
| 7 | I'm not sure exactly what happens |
| 8 | when they have to miss more than one |
| 9 | lab, however. In conclusion, I |
| 10 | would say that our faculty and |
| 11 | students seem to be remarkably |
| 12 | well-informed that the syllabus is a |
| 13 | contract, a binding educational |
| 14 | document. It's surprising to me |
| 15 | occasionally to find that a tenured |
| 16 | professor who's been here a long |
| 17 | time has a one or two-page |
| 18 | syllabus. I mean, most of our TVA's |
| 19 | do a lot better than that. Carolyn |
| 20 | Carter has done a really wonderful |
| 21 | job with providing TA's with |
| 22 | orientation and preparing them to |
| 23 | teach. We do get some complaints |
| 24 | about TA's, but sometimes it's |
| 25 | almost not because they're not |

| 1 | doing their job, but maybe they're |
|----|-------------------------------------|
| 2 | doing it too well. You know, you |
| 3 | find someone in the department |
| 4 | that's not English, and they're |
| 5 | grading the grammar so harshly that |
| 6 | the students are saying, "but this |
| 7 | isn't," you know, whatever. Those |
| 8 | who miss out, though, are the new |
| 9 | faculty who don't get the same |
| 10 | quality or kind of orientation and |
| 11 | our adjuncts, part-time |
| 12 | instructors. I sometimes see |
| 13 | problems, I think just because the |
| 14 | adjuncts aren't aware of the |
| 15 | policies that maybe the rest of us |
| 16 | know about. So although my office |
| 17 | sometimes sees an unflattering and |
| 18 | blemished side of a few educators |
| 19 | these are educators who treat |
| 20 | students maybe in an unfair or |
| 21 | cavalier fashion I want to report |
| 22 | to you that the vast, vast majority |
| 23 | of our faculty are dedicated to |
| 24 | treating students fairly and |
| 25 | respectfully And I'm often |

something approximate what your

office is doing to sensitize the

2.4

| Τ | faculty and students in regard to |
|----|---|
| 2 | what the meaning of plagiarism is |
| 3 | and what constitutes that act? |
| 4 | ROYSE: The one thing we did do recently |
| 5 | this fall was, if you go to the |
| 6 | Ombud Web site and go to the site |
| 7 | index and choose Ombud, there is a |
| 8 | link that will pull up a couple of |
| 9 | examples of, you know, ways to |
| 10 | paraphrase what is plagiarism, you |
| 11 | know, what it is not, sort of good |
| 12 | and bad examples. That's the major |
| 13 | thing we've done. I speak to the |
| 14 | TA's. I give them sort of a you |
| 15 | know, a little instruction about |
| 16 | what to look for and things, a way |
| 17 | to talk about that. Whenever I get |
| 18 | encouraged by say, when I speak |
| 19 | to faculty, College of Nursing or |
| 20 | something like that, I try to tell |
| 21 | them to talk about what they want |
| 22 | when they're whenever there's a |
| 23 | written assignment. Make sure |
| 24 | students know because we have, you |
| 25 | know, transfer students who may not |

| 1 | have gone through our writing |
|-----|--|
| 2 | program who may not have the same |
| 3 | understanding and international |
| 4 | students who may not have the same |
| 5 | understanding of what plagiarism is |
| 6 | as we hold our students to. But |
| 7 | other than that, it's kind of hard |
| 8 | to communicate a lot of concern |
| 9 | about that. |
| LO | CHAIR YANARELLA: Thank you. Any other |
| 11 | last questions? Thank you again. |
| 12 | We'll now turn to our Provost, Mike |
| 13 | Nietzel, who will provide us with an |
| L 4 | address on issues bearing on |
| 15 | university, the faculty, and |
| 16 | undergraduate enrollment and |
| L7 | teaching. He may have a few other |
| L8 | issues that he may want to fold into |
| L9 | this but, Mike, let's call you to |
| 20 | the podium and welcome you. |
| 21 | NIETZEL: Okay. Thank you, Ernie, and I |
| 22 | appreciate the opportunity to |
| 23 | address the Senate again this year, |
| 24 | as I have in prior years, about |
|) 5 | mattors that I think are of |

| 1 | particular importance for our |
|----|--------------------------------------|
| 2 | consideration and discussion. |
| 3 | Before I start, I want to |
| 4 | acknowledge the help of Richard |
| 5 | Greissman in putting the slides |
| 6 | together today for this presentation |
| 7 | and to [Mark Enemy] for the |
| 8 | technology support, but certainly to |
| 9 | Connie Ray. You'll see that there |
| 10 | are quite a bit of data about the |
| 11 | impact of the increasing entering |
| 12 | freshman cohorts from 2001 through |
| 13 | 2004 that we're going to discuss |
| 14 | today so that we can have some data |
| 15 | about how the university has coped |
| 16 | with that particular issue. And it |
| 17 | would not have been possible to do |
| 18 | this without Connie's wonderful work |
| 19 | in support of it, and you should |
| 20 | recognize that she did that and her |
| 21 | team did that, also at the time when |
| 22 | she was responsible for bringing |
| 23 | together the university self-study |
| 24 | on the NCAA report, which for any of |
| 25 | you that have seen it. know that |

| 1 | that was also an enormous |
|----|--------------------------------------|
| 2 | undertaking. So Connie, as always, |
| 3 | has been very busy but very |
| 4 | important to an institution learning |
| 5 | about itself and providing an |
| 6 | opportunity for us to have this kind |
| 7 | of discussion. My theme or |
| 8 | organizing principle today is the |
| 9 | concept of necessity. I want to |
| 10 | talk a little bit about what |
| 11 | necessity imposes on the |
| 12 | institution, how we've responded to |
| 13 | necessity, and maybe some ideas |
| 14 | about what we should discuss with |
| 15 | respect to the future and how we |
| 16 | respond to it. And the first |
| 17 | introduction of the necessity theme, |
| 18 | I turn to King Lear. Lear had a |
| 19 | lament about necessity's sharp |
| 20 | pinch, and for those of you know |
| 21 | that know about the kind of familial |
| 22 | conflict and personal distress that |
| 23 | was tormenting Lear, I don't want to |
| 24 | pretend that we can elevate to quite |
| 25 | that level of drama at the |

1 university, but we have practical 2 and high stakes that the university 3 needs to consider from the specific 4 context of being the lead 5 institution in this state. So we feel a sharp pinch here as well, and 6 7 I want to talk a little bit about 8 that context and a little bit about 9 how I understand that sharp pinch, 10 and you'll see the theme of 11 necessity returning a bit in some 12 different formats and quotes later 13 We do have a set of really on. 14 compelling needs in this state, so 15 on the one hand, necessity, in terms 16 of those compelling needs, forces 17 itself upon the university. And we 18 also have some powerful hopes for 19 the institution. Those are ones 2.0 that I think we share or we should 21 share with respect to the role of 22 UK. I want to talk about, first of 23 all, the kind of factors that we 2.4 must confront as an institution. live in a state, obviously, where a 25

| 1 | great deal is needed. So if we |
|----|--------------------------------------|
| 2 | think about necessity just from the |
| 3 | point of view of the State of |
| 4 | Kentucky, I want to talk about four |
| 5 | factors that help define that |
| 6 | particular kind of need. And |
| 7 | certainly we believe that UK should |
| 8 | be one of, if not the primary |
| 9 | institution that's going to give the |
| 10 | state some hope. It's clear that we |
| 11 | can't do that by ourselves. I think |
| 12 | it's equally clear that without UK |
| 13 | taking the role, it isn't going to |
| 14 | happen with respect to the role |
| 15 | higher education needs to play for |
| 16 | moving the State of Kentucky |
| 17 | forward. We operate at a time when |
| 18 | less is being provided to higher |
| 19 | education than is necessary, so |
| 20 | necessity addresses this discussion |
| 21 | from the point of view of |
| 22 | resources. And I'm not going to |
| 23 | spend a lot of time complaining |
| 24 | about our lack of resources. You're |
| 25 | well aware of what that is, with |

| 1 | respect to the situation we're in |
|----|--------------------------------------|
| 2 | with the state. And so the other |
| 3 | response and one that there's been a |
| 4 | lot of discussion on, clearly, |
| 5 | within the university is: We don't |
| 6 | want to recede in quality with |
| 7 | respect to the education that we |
| 8 | provide here. There's a concern |
| 9 | about a turning back on quality. We |
| 10 | also don't want to retreat from some |
| 11 | pretty lofty ambitions that have |
| 12 | been sent our way and that I think |
| 13 | most of us want to maintain. So |
| 14 | that's the sharp pinch with respect |
| 15 | to the fate that the university |
| 16 | confronts at this point. Let's look |
| 17 | at this as the first factor: This |
| 18 | is a state that continues to have |
| 19 | very low educational attainment. |
| 20 | This shows the percent of adults |
| 21 | with a bachelor's degree or higher |
| 22 | by states. The national average |
| 23 | here is 24. You see Kentucky is |
| 24 | 47th out of 50 at 17 percent. The |
| 25 | low end down here is 15 percent. I |

| 41 | |
|----|--------------------------------------|
| 1 | showed you a figure like that last |
| 2 | year. It hasn't changed a great |
| 3 | deal. These slides, by the way, |
| 4 | come from the Council on |
| 5 | Postsecondary Education; in most |
| 6 | cases, the primary source is the |
| 7 | U.S. Census. I'm going to show you |
| 8 | something that is some good news, I |
| 9 | think, and something that the state |
| 10 | should begin to see the benefits |
| 11 | from, and that's the percent of high |
| 12 | school graduates who are attending |
| 13 | college anywhere in the U.S. in the |
| 14 | following fall semester. This is |
| 15 | ten years ago, 1994. 55 percent was |
| 16 | the national average; in Kentucky we |
| 17 | were at 52.4 percent. Eight years |
| 18 | later the national average has |
| 19 | moved. Very little UK is now or |
| 20 | excuse me, Kentucky is now above |
| 21 | that. The enrollment increase that |
| 22 | the Commonwealth has experienced, |
| 23 | the great majority of that being in |

KCTCS and the comprehensive

universities, actually moved us

24

| 1 | beyond the national average in the |
|----|--------------------------------------|
| 2 | fall of 2002. The tie between |
| 3 | education and employment rates and |
| 4 | between education and salaries, |
| 5 | you'll see in a minute as to why |
| 6 | this is so important in a state in |
| 7 | which clearly the revenue, the tax |
| 8 | base, is not sufficient for us to |
| 9 | participate in a way that we must in |
| 10 | a knowledge-based economy. Here's |
| 11 | another not-so-happy slide on the |
| 12 | educational pipeline. We're going |
| 13 | to start with 100 ninth grade, and |
| 14 | we're going to follow the attrition |
| 15 | of those 100 students through the |
| 16 | educational pipeline. And we're |
| 17 | going to have a set of top states: |
| 18 | For the most part, it's New Jersey, |
| 19 | by the way, until we get down here |
| 20 | to the last one, which is |
| 21 | Massachusetts. The purple bar here |
| 22 | is the U.S., and here's Kentucky. |
| 23 | Now, you see the erosion that |
| 24 | occurs: Of those 100 ninth graders, |
| 25 | 65 graduate from high school in |

| 43 | |
|----|--------------------------------------|
| 1 | Kentucky as opposed to our |
| 2 | top-performing state, New Jersey, |
| 3 | 90. There's the U.S. average. How |
| 4 | many enter college? We're down to |
| 5 | 39; top-performing state, 60; the |
| 6 | U.S. average, 40. How many are |
| 7 | still enrolled? Up here's another |
| 8 | measure of first-year retention: 44 |
| 9 | in our top performing state, 27, |
| 10 | 26. And then we get down to |
| 11 | graduating college: 15 percent of |
| 12 | those Kentucky ninth graders end up |
| 13 | graduating from college, half of |
| 14 | what is present in the |
| 15 | top-performing state, and three |
| 16 | percent is a sizeable difference |
| 17 | when you multiply that times the |
| 18 | number of students that we're |
| 19 | talking about in the population. So |
| 20 | we're losing a lot of students along |
| 21 | the way. It does not seem to me |
| 22 | that a 15-percent graduation rate |
| 23 | starting with the or up here is a |

very good performance, another

indication of why this access to

24

| 1 high-quality higher educati | |
|--------------------------------|-----------|
| 2 important. This is from th | e United |
| 3 Health Foundation. This sh | |
| | _ |
| 4 an index made up of 15 diff | erent |
| 5 measures, the overall healt | h of a |
| 6 state. Kentucky is here. | It's one |
| 7 of the poorest states in te | rms of |
| 8 the overall level of health | . This |
| 9 has a variety of measures h | aving to |
| do with healthy behaviors, | as well |
| 11 as incidence of different k | inds of |
| 12 health conditions. We rema | in a |
| 13 state, again, where the pro | ductivity |
| 14 and the economy suffer beca | use of a |
| 15 relatively poor standing fo | r our |
| 16 citizens' health status. H | ere's |
| 17 median household income by | state. |
| Now, you begin to think abo | ut the |
| 19 link between what's provide | d by |
| 20 higher education, what's pr | ovided to |
| 21 the state in terms of a tax | base, |
| 22 and what our role can be in | terms of |
| empowering that. You see t | he |
| 24 average median household in | come, |
| 25 1999, was \$42,000. Our hig | h end out |

| 45 | |
|----|---------------------------------------|
| 1 | here, not surprisingly, New Jersey, |
| 2 | which you remember did a very good |
| 3 | job with its pipeline, educational |
| 4 | pipeline, at 55,000. Here's |
| 5 | Kentucky; I believe that's 45th out |
| 6 | of 50 at about 33,600, the low end |
| 7 | down there at 29,700, and I believe |
| 8 | that's West Virginia. This is a |
| 9 | wonderful figure that shows the |
| 10 | step-wise progression between higher |
| 11 | levels of education and declining |
| 12 | unemployment rates, as well as |
| 13 | increasing median earnings. These |
| 14 | are in 2002 dollars. A high school |
| 15 | graduate, 29,900; a college |
| 16 | graduate, 40,000, almost 49,000. |
| 17 | That essentially \$20,000 difference, |
| 18 | multiplied across a lifetime of |
| 19 | employment, is about a million bucks |
| 20 | per person in terms of the |
| 21 | difference in the state's economy |
| 22 | between someone who has a college |

education and someone who only has a

high school education. The step up

is, of course, as we would want it

to be and as you would expect, much 1 2 more dramatic as you get advanced 3 education. This is why access and 4 success in educating our students 5 remains so important in terms of 6 being able to feed back to the base 7 which can support higher education 8 at higher levels. Federal research 9 and development expenditures per 10 capita: We've had made progress 11 here, but it's still not a real good 12 story. Here's the national average in terms of R & D, federal R & D. 13 14 Here's Kentucky at 37. Here's the 15 low end down here at 20. If you 16 look at just competitor states, 17 these are ones that are close to us 18 geographically, those that we think 19 about as being sort of in our 2.0 region. You can see, still, a 21 dramatic level of advantage with 22 those competitor states over 23 Kentucky. You take that together, 2.4 and you see that this state has a 25 great deal that is needed, upon

| 1 | which it must depend on higher |
|----|--------------------------------------|
| 2 | education to help advance. And my |
| 3 | thesis remains that this institution |
| 4 | must be the leader in that, so we |
| 5 | need to look at how we do. We need |
| 6 | to look at what our role is in |
| 7 | educating students; how we've been |
| 8 | doing it; how can we think about |
| 9 | doing it better in the future. The |
| 10 | second theme with respect to |
| 11 | necessity comes from Robert Burton: |
| 12 | Make a virtue of necessity. And I |
| 13 | would like to suggest to you that I |
| 14 | believe that's what the university |
| 15 | has done with respect to the |
| 16 | enrollment growth that you have |
| 17 | seen. I'm going to only talk about |
| 18 | undergraduate education at this |
| 19 | point between 2001 and 2004. I will |
| 20 | give you my conclusions first so you |
| 21 | can be thinking about them as I go |
| 22 | through these slides. One is the |
| 23 | faculty has done a marvelous job in |
| 24 | absorbing and educating the 20 to 30 |
| 25 | percent increase in undergraduates |

| 48 | |
|----|--------------------------------------|
| 1 | that this institution has |
| 2 | experienced since 2001. I'm going |
| 3 | to go through six different kinds of |
| 4 | measures with respect to these |
| 5 | cohorts between 2001 and 2004. |
| 6 | We're going to look at students' |
| 7 | ratings of advising. We're going to |
| 8 | look at a national survey, which is |
| 9 | the []NESSI: How engaged do our |
| 10 | students feel at the university? |
| 11 | We're going to look at the freshman |
| 12 | ratings of the quality of |
| 13 | instruction and classes that they |
| 14 | have. We're going to look at formal |
| 15 | teacher and class evaluations. |
| 16 | We're going to look at grades. |
| 17 | We're going to look at different |
| 18 | kinds of learning outcomes: How |
| 19 | well do they write and how well do |
| 20 | they think they speak? And we're |
| 21 | going to look at retention as |
| 22 | different ways to evaluate: How |
| 23 | have we been doing with this |

enrollment increase that we've

experienced? Now, I want to present

24

this for a couple of reasons. One 1 2 is we have had a large number of 3 stories making some suggestions 4 about the dire consequences of the 5 enrollment growth at the university since 2001. This compels us, I 6 7 think, to study the issue and begin 8 to assess, in fact, how are we 9 doing? Second, I present this so 10 that you can begin to think about 11 what other kind of data would you 12 like to have that would help us evaluate the enrollment growth and 13 14 how it's being managed at the 15 university. I think this is a 16 fairly comprehensive start on it, 17 and I'm doing it at a fairly high 18 level of abstraction. If you want 19 this broken down at a college level, 2.0 we can do it. If you want it broken 21 down at a department level, we can 22 do it. I'm trying to do it at a 23 level that appeals to an audience 2.4 with this kind of breadth. But more 25 importantly, I think, is I wanted to

| Ţ | start a discussion, a debate that |
|----|--------------------------------------|
| 2 | will certainly begin here, about: |
| 3 | Are there other things we should be |
| 4 | looking at when we evaluate the |
| 5 | impact of what has been a very large |
| 6 | increase in terms of the |
| 7 | university's enrollment of |
| 8 | undergraduates? Now, let's take a |
| 9 | look at that in terms of the a |
| 10 | first look, and I really want to |
| 11 | emphasize the "first look," at |
| 12 | possible effects. From fall 2001 to |
| 13 | fall 2004, the university's head |
| 14 | count undergraduate has had a seven |
| 15 | percent increase, about 1,200 |
| 16 | students. The freshman class in |
| 17 | 2001 was about 3,000 students. This |
| 18 | fall it was 3,900 students and a 30 |
| 19 | percent increase. In the fall of |
| 20 | '02 and '03, the increases were at |
| 21 | least 20 percent. So we haven't |
| 22 | admitted a freshman class since 2001 |
| 23 | that's been any less than 20 percent |
| 24 | greater than that 2001 class. So |
| 25 | that gives you an idea about the |

| 51 | |
|----|--------------------------------------|
| 1 | magnitude of the enrollment |
| 2 | increase. I do want to mention here |
| 3 | the second reason I think these |
| 4 | results are going to be as you will |
| 5 | see them, and that is the high |
| 6 | quality the higher quality of |
| 7 | student that's been admitted in |
| 8 | these cohorts. Having talked to |
| 9 | many faculty, I think there is a |
| 10 | recognition that you see this in the |
| 11 | classroom in terms of some improved |
| 12 | capability of students, and I think |
| 13 | that that quality of student, where |
| 14 | we've basically increased the |
| 15 | selective admissions yield by about |
| 16 | eight to ten percent from where it |
| 17 | was back in 2001, coupled with |
| 18 | excellent work by the faculty, is |
| 19 | the best explanation I can make for |
| 20 | the results that you will that |
| 21 | I'd like to summarize here this |
| 22 | afternoon. First, let's start with |
| 23 | average class size by 100, 200, 300, |
| 24 | 400 and 500 level, across the four |

fall semesters. At the 100 level at

| 1 | 2001, we were at 45; this fall, |
|----|--------------------------------------|
| 2 | we're at 48. At the 2000 level, we |
| 3 | were at 38; this fall, we're at 42. |
| 4 | 34 at the 300 level; 45 this fall. |
| 5 | 27/26 at the 400 level; 18 and 19 at |
| 6 | the 500 level. Make two comments |
| 7 | about this: One is that's the |
| 8 | direction it ought to go. Obviously |
| 9 | it's nice to see, in fact, that the |
| 10 | class sizes are getting smaller. If |
| 11 | you want to know what the overall |
| 12 | class size has done between '01 and |
| 13 | '04, it's gone from 35.5 to 38.2, an |
| 14 | overall change of less than three |
| 15 | students. Now, these data here |
| 16 | represent the arithmetic mean of all |
| 17 | sections. If you have last week's |
| 18 | Kernel, you'll see some different |
| 19 | numbers here, and that's because at |
| 20 | that time we were reporting the |
| 21 | average of averages at with |
| 22 | different, of course, prefixes. So |
| 23 | if we had ten courses that were |
| 24 | psychology courses at the 100 level, |
| 25 | we averaged those together and used |
| | |

| 1 | that average to go into the overall |
|----|--------------------------------------|
| 2 | average. You get some different |
| 3 | results with it. I think my view |
| 4 | is, this is the most accurate, is |
| 5 | simply to not do an average of |
| 6 | averages, but Connie and I are |
| 7 | having an interesting debate back |
| 8 | and forth about that, which we'll |
| 9 | probably continue. And I'm happy to |
| 10 | show you the data the other way. |
| 11 | What you'll see is that these |
| 12 | numbers hardly change at all; these |
| 13 | numbers are slightly larger when we |
| 14 | do that. But that gives you, across |
| 15 | the four semesters, an indication of |
| 16 | what has happened in the average |
| 17 | class size. I suspect most of you |
| 18 | think that those aren't very |
| 19 | traumatic in terms of average |
| 20 | increases, and I would agree. Now |
| 21 | what I want to do is look at the |
| 22 | student experience in terms of |
| 23 | whether they have a diet of small or |
| 24 | medium or large classes and also how |
| 25 | that has changed across the four |

| 1 | years. So what we did is, we |
|----|--------------------------------------|
| 2 | divided our classes into three |
| 3 | categories. A small class, we said, |
| 4 | was 30 or fewer students; medium, 31 |
| 5 | to 99; and a large class was more |
| 6 | than 100. And then we looked at the |
| 7 | fall 2001 and the fall 2004 |
| 8 | schedules to see what had happened |
| 9 | in terms of student experiences. |
| 10 | We're going to only look at |
| 11 | full-time freshmen in this |
| 12 | analysis. Now, let's start here. |
| 13 | Richard's exhausted the rainbow on |
| 14 | this one for me in terms of colors. |
| 15 | We're going to start with this gray |
| 16 | oval, which compares 2001 to 2004 in |
| 17 | terms of the percentage of freshman |
| 18 | who have at least one class, 30 or |
| 19 | less, one medium class, and one |
| 20 | class of 100 or more. So really, |
| 21 | the comparison is this way. And |
| 22 | what I would the conclusion I |
| 23 | would draw from that is that there |
| 24 | has not been very much change in the |
| 25 | likelihood of a full-time freshman |

| 1 | in '04 versus a full-time freshman |
|----|--------------------------------------|
| 2 | in '01 experiencing at least one of |
| 3 | these classes, class sizes. Now |
| 4 | we're going to go over to our |
| 5 | full-time freshmen and we're going |
| 6 | to say: What percentage are |
| 7 | enrolled in at least two classes of |
| 8 | this size, this size, and this |
| 9 | size? This bears some watching. |
| 10 | There's a 15 percent; you may find |
| 11 | that to be a large increase or not. |
| 12 | I think that one's kind of on the |
| 13 | edge of how a person would interpret |
| 14 | that, but there has been a 15 |
| 15 | percent increase in the percentage |
| 16 | of freshmen in '04, in at least |
| 17 | taking two classes of 100 or more |
| 18 | versus those that were doing that in |
| 19 | 2001. Now let's go and look at, at |
| 20 | least three classes. Over half of |
| 21 | our freshman continue to have at |
| 22 | least three classes in their fall |
| 23 | semester of their freshman year with |
| 24 | 30 or fewer students in it. That is |
| 25 | about four times more likely than |

| 1 | freshmen who have at least three |
|----|--------------------------------------|
| 2 | classes with 100 or more in it. |
| 3 | This has increased, just as we saw |
| 4 | there, and the yet if you think |
| 5 | about the balance in terms of a |
| 6 | freshman's experience, I think we |
| 7 | can still feel as if that's a pretty |
| 8 | good ratio. And then finally, we'll |
| 9 | go out here to what really is the |
| 10 | diet, which is: What percentage of |
| 11 | our freshmen have four or more |
| 12 | classes we're probably, in most |
| 13 | cases, talking now about their full |
| 14 | load that are either small, |
| 15 | medium or large? Nine times more |
| 16 | likely to have a class four |
| 17 | classes of 30 or fewer than you have |
| 18 | 100 or more. Only three percent of |
| 19 | our students, in their fall freshman |
| 20 | semester, have four classes of 100 |
| 21 | or more. Over a quarter have four |
| 22 | classes of 30 or fewer. These five |
| 23 | bullets are the summaries I just |
| 24 | gave you. I would hope by the end |
| 25 | of the week we'll have this |

1 PowerPoint presentation posted at 2 the Provost Web site and so you can 3 look at those. I've just given you 4 those five conclusions as I showed 5 you that slide and had them there 6 for you to evaluate when you have a 7 little more time to look at the 8 table that preceded it. Now we have 9 an opportunity to look at -- can you 10 see the orange in the back okay, the numbers? Okay. We had an 11 12 opportunity to look at how students evaluated their advising. Here we 1.3 14 have a class of about 3,000. These 15 are just going to be freshmen. Here 16 we have a class of about 36 to 37; 17 here we have a class about 37 to 18 We're going to look at how, on 19 a one-to-five scale, the freshmen 2.0 evaluated their advising experiences 21 at UK. I will let you know now that 22 this is the magnitude of difference 23 that you're going to see in almost 2.4 every slide, so when it goes up from 25 '01 to '04 in each of these cases,

| 1 | I'm not going to make much out of it |
|----|--------------------------------------|
| 2 | because it's a trivial difference. |
| 3 | When it goes down, I'm going to |
| 4 | suggest it's a trivial difference as |
| 5 | well. I think you're going to see a |
| 6 | couple that aren't trivial, but you |
| 7 | ask, in these classes with 20 to 30 |
| 8 | percent more students, their |
| 9 | perception of their advisor spending |
| 10 | sufficient time, as being |
| 11 | accessible, someone I'd recommend to |
| 12 | other students, you don't see any |
| 13 | effect associated with the larger |
| 14 | cohort size. Here's our national |
| 15 | measure. That's a local measure. |
| 16 | Here's our national measure, the |
| 17 | []NESSI. Now, what we're going to |
| 18 | look at here are in five measures: |
| 19 | Level of academic challenge, active |
| 20 | and collaborative learning, |
| 21 | interactions with faculty, enriching |
| 22 | educational experiences, and how |
| 23 | supportive is the campus |
| 24 | environment. We're going to look at |
| 25 | the change between '01, a class of |
| | |

3,000, and '03 -- we do these 1 2 surveys every few years -- a class 3 of about 3,700. And out here I have 4 our public doctoral universities, 5 the same kind of institutions as UK 6 so you can compare where we are. 7 And here we're doing the same things 8 for seniors. These are arithmetic 9 means converted to a 100-point 10 scale. There are different ranges 11 on the items for these scales, and 12 so to make them comparable, they 13 were put on a 100-point scale. The 14 highest NESSI scores you'll almost 15 ever see are in the 60's. If you 16 were to take a score in the 60's, 17 you'd be in the 90th percentile. So 18 what we're looking at here is what's 19 happened between this smaller and 2.0 larger cohort: How do we fare 21 against our peers? You will see, of 22 these five comparisons, there's an 23 upward movement on four out of the 2.4 five, a slight downward one on this 25 one. This one actually is, I'm

| 1 | sure, a significant difference, a |
|----|--------------------------------------|
| 2 | move from 53.3 to 59 in terms of the |
| 3 | supportiveness of the campus |
| 4 | environment. I suspect the rest of |
| 5 | these are probably not changes that |
| 6 | amount to a whole lot. If you look |
| 7 | at how we compare to our peers: |
| 8 | Very close, a little low, a little |
| 9 | over, significantly lower, and a |
| 10 | little over. Here we are with the |
| 11 | seniors. Between '01 and '03, they |
| 12 | went up on every single one of the |
| 13 | five dimensions, went up fairly |
| 14 | dramatically there. And again, you |
| 15 | see we compare closely to seniors at |
| 16 | publics: Lower there, higher there, |
| 17 | close there, close there. About |
| 18 | 400, 350 institutions participate in |
| 19 | the NESSI. This is a very large |
| 20 | database. Freshmen were asked to |
| 21 | rate the overall quality of |
| 22 | instruction by their faculty, their |
| 23 | TA's, the individual attention they |
| 24 | got from instructors, and the |
| 25 | willingness of faculty to meet with |

| 1 | students. These are interesting |
|----|--------------------------------------|
| 2 | items because you would expect that |
| 3 | if class size if the cohort size |
| 4 | was impairing opportunities for our |
| 5 | students with respect to faculty, if |
| 6 | faculty were letting that happen, if |
| 7 | faculty were saying, "I don't have |
| 8 | time for you," we should see them on |
| 9 | these kinds of items; but in fact, |
| 10 | you don't. In fact, TA goes up a |
| 11 | little; this goes down a little. |
| 12 | Really no change here. Down a |
| 13 | little bit here in terms of |
| 14 | willingness to meet with faculty, |
| 15 | but that's less than a tenth of a |
| 16 | point. This suggests, again, to me |
| 17 | very good work by the faculty in |
| 18 | terms of being attentive to these |
| 19 | increasing numbers of students. Now |
| 20 | I want to shift gears. Here's |
| 21 | another kind of comparison I want |
| 22 | you to think about and give me your |
| 23 | reactions to, as you've had time to |
| 24 | study this. Connie and I tried to |
| 25 | find, now, between fall 2001 and |

| 1 | subsequent semesters, those classes |
|----|--------------------------------------|
| 2 | that had actually those sections |
| 3 | that actually had had dramatic |
| 4 | enrollment increases because we |
| 5 | wanted to see what happens to a |
| 6 | student who has had the experience |
| 7 | of being in chemistry with this size |
| 8 | versus the same chemistry course of |
| 9 | this size. So here's what we did: |
| 10 | We looked for those fall 2001 |
| 11 | classes that had at least 200 |
| 12 | students in them, and then we picked |
| 13 | those that increased by at least 25 |
| 14 | percent; in other words, by an |
| 15 | increase of at least 50 students in |
| 16 | that section. And we did that at |
| 17 | the one and two hundred level. At |
| 18 | the three to five hundred level, we |
| 19 | looked at classes that had at least |
| 20 | an enrollment of 15, and we said: |
| 21 | Let's look let's pick those that |
| 22 | have increased by at least 50 |
| 23 | percent; in other words, gone from |
| 24 | 15 to at least 22 or 23 in their |
| 25 | size Here are the classes that |

| Τ | we're going to look at in terms of |
|----|--------------------------------------|
| 2 | the impact of that. At the one and |
| 3 | two hundred level, you're going to |
| 4 | see some old favorites: Biology |
| 5 | 152, Chemistry 104, Comm. 101, |
| 6 | Computer Science 101, History 104, |
| 7 | Philosophy 120, Math 213, Physics |
| 8 | 231 and 241. At the three and five |
| 9 | hundred level we had 28 courses that |
| 10 | met the criteria of having at least |
| 11 | 15 students in '01 being taught |
| 12 | again in what semester are we |
| 13 | looking at here, Connie? |
| 14 | RAY: '03. |
| 15 | NIETZEL: '03? Being taught again in |
| 16 | '03 and having at least a 50 percent |
| 17 | increase in their enrollment. Those |
| 18 | 28 came from five colleges: Ag, |
| 19 | Arts & Sciences, B & E, Education |
| 20 | and Engineering. We actually did it |
| 21 | for three semesters. We took seven |
| 22 | items off of your course evaluation |
| 23 | form to look to see what happens to |
| 24 | the ratings of those courses that we |
| 25 | deliberately selected as having the |

| 1 | largest enrollment growth for |
|----|--------------------------------------|
| 2 | students, and it's going to be |
| 3 | monotonous to look at this, but as |
| 4 | we go across, you'll see at these |
| 5 | one and two hundred levels, it |
| 6 | really is associated with no |
| 7 | changes, including overall quality |
| 8 | of teaching and overall value of the |
| 9 | course. Were students still |
| 10 | evaluating the comments they got on |
| 11 | graded papers the same? They were. |
| 12 | Were papers being returned |
| 13 | promptly? According to their |
| 14 | ratings, they were. Were they |
| 15 | participating in class or being |
| 16 | encouraged to at the same level? |
| 17 | According to their report, they |
| 18 | were. What happens at the three to |
| 19 | five hundred level? All right. The |
| 20 | first thing that you will see here |
| 21 | is that these scores are a little |
| 22 | bit higher than the comparable |
| 23 | scores on the table before. Not |
| 24 | surprising. You see that in our |
| 25 | teaching course evaluation form |

1 across the years. Once again, as 2 you go across the three semesters, 3 these two representing 20 percent 4 enrollment increases, you don't get 5 any -- I'm sorry, not in this case. In this case, it's 25 percent or 50 6 7 percent enrollment increases in the 8 same course. You don't get any 9 effects, according to the students' 10 perception, of course, their rating 11 of it. Here's our students' evaluations back in '02. Remember 12 1.3 that's, now, they're commenting on 14 their fall '01 semester. So again, 15 you see the big change here in terms 16 of the size. Their ability to write 17 effectively between that level and 18 these two semesters, to make 19 effective oral presentations, to use 2.0 statistics and math, to appreciate 21 the arts, and to understand methods and signs. I think we'd be best to 22 23 discount the increases and the 2.4 decreases. They tend to be trivial 25 in those comparisons. Now, what

| 1 | about actual performance? Again, |
|----|--------------------------------------|
| 2 | we're looking, going to compare this |
| 3 | semester with the 20 to 25 percent |
| 4 | increases in the grade |
| 5 | distributions. Percent of A's, they |
| 6 | go down a little bit; percent of |
| 7 | B's, they go up a little bit. C's |
| 8 | and passes, we put passes on this |
| 9 | level, a slight increase. Slight |
| 10 | decrease in the DO rate, which is |
| 11 | you want the DO rate to be as low as |
| 12 | possible. That is not DO is not |
| 13 | good in this case. Was that the |
| 14 | yeah, that's the one and two hundred |
| 15 | level courses. Here's the three and |
| 16 | five hundred level courses. Again, |
| 17 | you'll find the grades a little |
| 18 | higher. That's not to be, probably, |
| 19 | of much surprise to you. A little |
| 20 | change: A's go up, B's go down a |
| 21 | little bit. The C and pass rate up |
| 22 | a little bit with the larger |
| 23 | classes; the DO rate no, change. |
| 24 | Here's your retention rate. This is |
| 25 | our 2000 and 2001. This is about |

| 1 | 2,900 students. This is about 3,000 |
|----|--------------------------------------|
| 2 | students. We came in, in '02. We |
| 3 | had a big class. Retention went |
| 4 | down. We thought, "Uh-oh," and then |
| 5 | we had a bigger class and retention |
| 6 | went up. I think what we find here |
| 7 | is we can't find a relationship |
| 8 | between the size of the entering |
| 9 | freshman cohort and the retention. |
| 10 | Finally, here's the first semester |
| 11 | GPA of entering freshman, so we're |
| 12 | looking at their fall overall GPA. |
| 13 | Here I think you should be pleased |
| 14 | with this. You see three and a half |
| 15 | to four. That's probably a four |
| 16 | percent increase is something to be, |
| 17 | I think, particularly that's |
| 18 | particularly nice. Here this goes |
| 19 | up a little bit, down a little bit. |
| 20 | Now, as we get into this, down a |
| 21 | little bit, and now we're getting |
| 22 | into where you don't want to be: |
| 23 | Probation time, and you see these |
| 24 | actually are declining a little bit |
| 25 | with those larger classes. That is |

| 1 | the summary of the data with respect |
|----|--------------------------------------|
| 2 | to the cohorts and how students in |
| 3 | those cohorts have been doing, and I |
| 4 | think it introduces the topic in a |
| 5 | good way, for us to discuss how this |
| 6 | squares with our own personal |
| 7 | experiences. For me, at least at |
| 8 | this presentation, it's another |
| 9 | opportunity to credit you with |
| 10 | having done a very good job in |
| 11 | educating these students. But I |
| 12 | also want, I think, to tip my hat to |
| 13 | the fact that we've got really good |
| 14 | students coming to the university. |
| 15 | We now have a selective admission |
| 16 | rate at this university that's |
| 17 | pushing 92 percent. Four years ago, |
| 18 | it was 84 percent, and that |
| 19 | difference, I think, is translating |
| 20 | into better classroom performance. |
| 21 | It's probably part of what helps |
| 22 | offset some of what you would |
| 23 | anticipate might be negative effects |
| 24 | of larger classes. So finally, I'd |
| 25 | like to spend a little time talking |

| 1 | about how necessity could lead us to |
|----|--------------------------------------|
| 2 | think about some new things, and I |
| 3 | want to talk about some academic |
| 4 | initiatives that are either underway |
| 5 | or will be underway this year and |
| 6 | then ten of those, as a matter of |
| 7 | fact. I'm going to go through them |
| 8 | real quickly, just so you're |
| 9 | familiar with them; some of them you |
| 10 | already are familiar with. And then |
| 11 | six proposals with respect to the |
| 12 | status or compensation or treatment |
| 13 | of faculty at the university that |
| 14 | I'd like to talk about. Some of |
| 15 | these, I think, will be very |
| 16 | noncontroversial for you and it |
| 17 | would be hard for me to imagine that |
| 18 | you wouldn't like them. Others are |
| 19 | deliberately provocative, and I |
| 20 | think it will probably lead to a |
| 21 | wider-spread opinion about those |
| 22 | proposals. But let's look first at |
| 23 | some new undergraduate new |
| 24 | academic initiatives. I want to |
| 25 | give you a little bit of an update |

| 70 | |
|----|--------------------------------------|
| 1 | on these. A couple of them, I'm |
| 2 | going to come back because I |
| 3 | actually have slides on them to talk |
| 4 | about. We have reorganized the |
| 5 | Enrollment Management Team. We have |
| 6 | brought it under an umbrella headed |
| 7 | by Don Witt. It has had, I think, a |
| 8 | very good impact, still under Phil |
| 9 | Kramer's overall coordination. I |
| 10 | think it's had a very good impact on |
| 11 | the organization with respect to |
| 12 | financial aid, scholarships, and |
| 13 | recruitment of students. We believe |
| 14 | we're getting good reviews back from |
| 15 | the high school counselors about how |
| 16 | this reorganization is impacting |
| 17 | them. We've been to Northern |
| 18 | Kentucky and to Louisville to meet, |
| 19 | in each case, with about 40 to 50 |
| 20 | high school counselors, and I think |
| 21 | that they see the better |
| 22 | coordination in UK's recruitment |

efforts of students and see a

continuation of very high-end

students more and more often looking

23

24

| 1 | to the University of Kentucky as an |
|----|--------------------------------------|
| 2 | institution of choice for them. The |
| 3 | Center for Undergraduate Excellence, |
| 4 | I'm going to come back to next with |
| 5 | a slide. Expanding the honors |
| 6 | program: Kathi Kern is chairing, I |
| 7 | think as many of you know, a |
| 8 | committee that's been charged with |
| 9 | calling for and evaluating some new |
| 10 | proposals for our honors |
| 11 | curriculum. It's motivated by three |
| 12 | desires: One is to increase, a bit, |
| 13 | the percentage of our very good |
| 14 | undergraduates who can participate |
| 15 | in honors, so to grow our capacity a |
| 16 | bit, to expand the curriculum for |
| 17 | honors. We've had a very good |
| 18 | honors program centered in the |
| 19 | humanities. We have not had any |
| 20 | honors opportunity in the |
| 21 | disciplines of the social sciences, |
| 22 | the life sciences, the physical |
| 23 | sciences. Hopefully, these |
| 24 | proposals will allow us to expand |
| 25 | the nature of honors, as well as how |

| 72 | |
|----|--------------------------------------|
| 1 | many students it touches. And then |
| 2 | finally, I would like to eventually |
| 3 | move to less of a reliance on |
| 4 | part-time instructors in our honors |
| 5 | program. We have had to rely a |
| 6 | great deal on part-time instructors, |
| 7 | which does not seem to me to be the |
| 8 | ideal way to populate an honors |
| 9 | curriculum. Performing |
| 10 | Undergraduate Studies Program: |
| 11 | We've had a self-study completed. I |
| 12 | know people always sort of take a |
| 13 | deep breath on this one because |
| 14 | you're so excited about the |
| 15 | prospects of doing this. We've had |
| 16 | a self-study completed, the first |
| 17 | periodic review team in USP's |
| 18 | history appointed, or nearly |
| 19 | appointed; I think maybe there's one |
| 20 | more member to go. We need to look |
| 21 | at, I think, how best to deliver a |
| 22 | high quality liberal arts core at |
| 23 | the University of Kentucky. It's |

always a difficult discussion. It's

one where the temptations to yield

24

| 73 | |
|----|--------------------------------------|
| 1 | to departmentalism and factionalism |
| 2 | and turf can often overwhelm the |
| 3 | best general philosophy that might |
| 4 | otherwise guide a USP or General |
| 5 | Studies Program. But I hope that we |
| 6 | can have a very good discussion |
| 7 | about what should the underlying |
| 8 | philosophy for USP be at this |
| 9 | university. As I compare it to |
| 10 | other USP or General Education |
| 11 | programs at other universities, it's |
| 12 | frankly like us; it's frankly no |
| 13 | worse than most of them. But we |
| 14 | have an opportunity to make it |
| 15 | clearly better than many of them, |
| 16 | and I think that's an opportunity we |
| 17 | ought to try to grab, and I am |
| 18 | hopeful that, as the review |
| 19 | committee does its work in the |
| 20 | spring, it will be focused primarily |
| 21 | on directions that we can take USP, |
| 22 | to improve the overall liberal arts |
| 23 | core for our undergraduates. I want |

to mention this: Enhanced Teaching

Resources for Undergraduate

24

| 1 | Education, I call this TRUE. This |
|----|--------------------------------------|
| 2 | is the program by which we have |
| 3 | funded ten or eleven full-time |
| 4 | instructors for regular title |
| 5 | faculty lines to address some of the |
| 6 | enrollment growth that we are |
| 7 | experiencing in the undergraduate |
| 8 | program. It is funded by the |
| 9 | 15-dollar surcharge that upper |
| 10 | division students pay on their |
| 11 | tuition. We've identified, with the |
| 12 | competition, ten or eleven of these |
| 13 | lines. I think a couple of them may |
| 14 | actually even be present this |
| 15 | spring. I would anticipate all of |
| 16 | them would be here in the fall. |
| 17 | Now, associated with this, I believe |
| 18 | we will shortly hear from SACS that |
| 19 | all of the remaining follow-up |
| 20 | questions for the university have |
| 21 | been satisfactorily resolved and we |
| 22 | have no more SACS attention with |
| 23 | respect to the recommendations that |
| 24 | came from that review back in 2001. |
| 25 | I believe this program the |

| 75 | |
|----|--------------------------------------|
| 1 | presence of this program was very |
| 2 | useful in addressing one of those |
| 3 | primary SACS concerns, which was the |
| 4 | overreliance we had on part-time |
| 5 | instructors and TA's. It remains an |
| 6 | issue here. In comparison to other |
| 7 | universities like this, we rely more |
| 8 | on PTI's than do other institutions, |
| 9 | but I think this one has helped |
| 10 | demonstrate some progress and got us |
| 11 | out of whatever hot water we might |
| 12 | have had with SACS over that |
| 13 | particular lingering |
| 14 | recommendation. The Committee on |
| 15 | Academic Priorities: This is a |
| 16 | follow-up to the Futures Committee. |
| 17 | Remember the Futures Committee |
| 18 | recommended 22 priority lines to be |
| 19 | invested in: 13 on the North |
| 20 | Campus, nine in the Medical Center. |
| 21 | Provost's Office funded those |
| 22 | faculty lines for up to three or |
| 23 | four years, and those were a |
| 24 | follow-on to the discussion of: |
| 25 | What are the best opportunities in |

| 1 | the university in its research and |
|----|--------------------------------------|
| 2 | education areas? This committee is |
| 3 | chaired by Nancy Cox, Associate Dean |
| 4 | for Research in the College of |
| 5 | Agriculture. They were charged with |
| 6 | evaluating how we're doing with |
| 7 | those 22 lines, how were the hires |
| 8 | going, did those priorities still |
| 9 | make sense, but they also issued a |
| 10 | call for a small number of |
| 11 | initiatives where we would go after |
| 12 | a senior investigator or a |
| 13 | senior-investigator-led team; again, |
| 14 | for an investment in which the |
| 15 | provost office would put up three or |
| 16 | four years of funding for the |
| 17 | salaries of those leaders. And the |
| 18 | intent here was to be looking at |
| 19 | leaders that would have a capacity |
| 20 | to be members in the Institute of |
| 21 | Medicine or the National Academy of |
| 22 | Engineering or the National Academy |
| 23 | of Sciences or they've had great |
| 24 | recognition in humanities. That |
| 25 | committee has made five submitted |

| 1 | five proposals to me that they've |
|----|--------------------------------------|
| 2 | of about 15 that they thought were |
| 3 | worthy of consideration. I'm going |
| 4 | to be meeting with the deans and, I |
| 5 | suspect, department chairs over the |
| 6 | next two weeks to discuss |
| 7 | initiatives in translational |
| 8 | neuroscience as one of these |
| 9 | initiatives, and environmental |
| 10 | chemistry as a second one of these |
| 11 | initiatives, and cultural |
| 12 | transformational studies, largely |
| 13 | centered in the Department of |
| 14 | Geography, as the third. Whether |
| 15 | the other two that are still in |
| 16 | limbo are ones that we can fund, I'm |
| 17 | not sure. I want to see how the |
| 18 | colleges and I can come to an |
| 19 | understanding about how we would |
| 20 | fund these three priorities, all of |
| 21 | which received very enthusiastic |
| 22 | support from the Cox committee. |
| 23 | Winter Intersession: We're about |
| 24 | ready to roll on one that. I think |
| 25 | we're at, Phil, 13? |

| Τ | KRAMER: 12. |
|----|---|
| 2 | NIETZEL: 12? Have had a very good |
| 3 | initial response to this. Now, I |
| 4 | define very good in the limited way |
| 5 | that I'm going to make money on it |
| 6 | and so are the colleges. This is a |
| 7 | profit. We now have to look and |
| 8 | see: How do students evaluate these |
| 9 | courses after they've had them to |
| 10 | see what their educational value is |
| 11 | going to be. But at least in terms |
| 12 | of the initial response to it, it |
| 13 | has been terrific. Of the maybe |
| 14 | you could very quickly, Phil, say of |
| 15 | the 14 or 15 that we started with, |
| 16 | most of them were sufficiently |
| 17 | subscribed after four or five days |
| 18 | to be profitable for the university. |
| 19 | KRAMER: Break even or better. And at |
| 20 | this point, actually as of a week, |
| 21 | across those 12 going courses, we |
| 22 | have 419 students, for an average of |
| 23 | just under 35 per class. |
| 24 | NIETZEL: So I'm going to be coming back |
| 25 | to you to talk, after we get the |

| 79 | |
|----|--------------------------------------|
| 1 | course evaluations from students, to |
| 2 | talk about expanding the Winter |
| 3 | Intersession because I think our |
| 4 | experience is going to be the same |
| 5 | as every other university that's |
| 6 | done this will find, and that is |
| 7 | that this is a good program. |
| 8 | Students respond well to it. It |
| 9 | addresses a variety of needs, not |
| 10 | just for them, but also some good |
| 11 | opportunities for faculty. Okay. |
| 12 | Provost Work Group on International |
| 13 | Affairs and Public Policy, that's |
| 14 | chaired by Jeannine Blackwell. |
| 15 | That's a group looking at |
| 16 | opportunities for us to promote |
| 17 | international affairs from a |
| 18 | curricular standpoint as well as |
| 19 | from an organizational standpoint. |
| 20 | I believe Jeannine is going to be |
| 21 | getting a report to me on behalf of |
| 22 | her committee sometime in early |
| 23 | January in terms of how this |
| 24 | particular priority, which, as you |
| 25 | know, is one of the 14 strategic |

| 1 | priorities for the university, can |
|----|--------------------------------------|
| 2 | be advanced. There's also a Provost |
| 3 | Work Group on Multimedia Studies. |
| 4 | That's chaired by Bob Shay. It's a |
| 5 | composition of the Fine Arts, |
| 6 | College of Design, College of |
| 7 | Engineering and Arts and Sciences |
| 8 | and College of Communications. It's |
| 9 | looking mainly at: What are our |
| 10 | opportunities for developing visual |
| 11 | media as an area of study and |
| 12 | scholarship at UK? I hope to have a |
| 13 | report from that group early in the |
| 14 | spring as well. And then finally, |
| 15 | the Commonwealth Collaboratives: |
| 16 | This is an idea that I've proposed |
| 17 | to the President about |
| 18 | institutionalizing a connection |
| 19 | between your research and university |
| 20 | service. I'll come back to that on |
| 21 | my last slide. Let me go back to |
| 22 | this Center for Undergraduate |
| 23 | Excellence. I believe that we |
| 24 | should put in place a banner under |
| 25 | which we would organize, not in a |

| 1 | formal reporting relationship, but |
|----|--------------------------------------|
| 2 | in a kind of federation of units, a |
| 3 | Center for Undergraduate |
| 4 | Excellence. And I'll talk about the |
| 5 | goals for that center in a minute, |
| 6 | but basically the overall goal would |
| 7 | be to have a coherent integration of |
| 8 | these programs in an overall context |
| 9 | or framework where we're promoting |
| 10 | very, very high expectations and |
| 11 | quality in terms of undergraduate |
| 12 | education at this institution. So I |
| 13 | am not proposing that we change |
| 14 | reporting relationships here. I am |
| 15 | proposing we create an umbrella |
| 16 | under which we bring these seven or |
| 17 | eight existing, very good programs |
| 18 | together for the purpose of |
| 19 | developing synergy. Now, shortly |
| 20 | into the next semester, I think it |
| 21 | will be possible for me to make an |
| 22 | announcement that there's been a |
| 23 | very, very generous investment by an |
| 24 | individual in this center, and it |
| 25 | will create, associated with this |

| 1 | center, chairs, professorships, and |
|-----|--------------------------------------|
| 2 | a research fund that will allow |
| 3 | these programs and faculty |
| 4 | affiliated with these programs to |
| 5 | raise their sights about what we do |
| 6 | for our undergraduates, to expand |
| 7 | their programs a bit, and to really |
| 8 | send a very strong signal to |
| 9 | students throughout Kentucky, as |
| LO | well as outside the Commonwealth, |
| L1 | that they will reap great benefits |
| 12 | from the research university that UK |
| 13 | aspires to be, experiencing those at |
| L 4 | the undergraduate level, not just at |
| 15 | the graduate level. So Discovery, |
| L 6 | the Expanded Honors Program, and |
| L7 | expansion of Living/Learning |
| 18 | Communities, we are way behind on |
| L9 | this one with respect to what other |
| 20 | research universities are doing. In |
| 21 | the attempt of being programming |
| 22 | into the living arrangements for our |
| 23 | undergraduates, an expansion of the |
| 24 | Office of Undergraduate Research, |
| 25 | which has a terrific publication, |

| 1 | Kaleidoscope, that Bob Tannenbaum |
|----|-------------------------------------|
| 2 | directs. If you haven't seen it, |
| 3 | it's really very, very good. When |
| 4 | the donor that I approached about |
| 5 | supporting this center read |
| 6 | Kaleidoscope, he called back up and |
| 7 | said, "I want to come down and talk |
| 8 | with you. I didn't know the |
| 9 | university had such a thing or that |
| 10 | it had students doing that kind of |
| 11 | work." We have not made sufficient |
| 12 | use of study abroad as a priority |
| 13 | for our undergraduates. We really |
| 14 | need to double the percentage of |
| 15 | students at UK who are studying |
| 16 | abroad. We're quite low on that |
| 17 | score. The Gaines Center for the |
| 18 | Humanities can be a very nice, not |
| 19 | endpoint, but a point near the end |
| 20 | of the finishing of a really |
| 21 | high-quality undergraduate student. |
| 22 | It does serve a small number of |
| 23 | students, but it is a premier |
| 24 | program. I'll come back about the |
| 25 | external scholarshins IIK has done |

| 1 | well historically in promoting |
|----|--------------------------------------|
| 2 | students for Marshalls, Trumans and |
| 3 | Goldwaters, but we've begun to slip |
| 4 | in the past couple of years, and |
| 5 | that record has not been so good the |
| 6 | past two years. And then |
| 7 | intercollegiate debate has been |
| 8 | under student affairs, somewhat |
| 9 | isolated, I think, from some of |
| 10 | again, from these kinds of |
| 11 | activities, and I'd like to see the |
| 12 | possibility of bringing it into, |
| 13 | again, the theme that the Center for |
| 14 | Undergraduate Excellence would |
| 15 | advance. Here are the goals that I |
| 16 | would have for the center: To |
| 17 | strengthen each of those individual |
| 18 | programs through resources, to |
| 19 | enhance the synergism among the |
| 20 | programs, because we will have some |
| 21 | sort of attempt to coordinate them |
| 22 | with leadership, faculty |
| 23 | leadership. Continue to improve the |
| 24 | academic profile of the entering |
| 25 | class, based on the conviction that |

| 1 | that is part of what's making it |
|-----|--------------------------------------|
| 2 | possible for to us educate more |
| 3 | students effectively. Have it shine |
| 4 | as a beacon of really outstanding |
| 5 | undergraduate education that |
| 6 | hopefully can begin to be moved into |
| 7 | some areas of the university not |
| 8 | under the center's organization. |
| 9 | Begin to groom our students again |
| 10 | for external scholarships. You |
| 11 | don't do this when they're juniors; |
| 12 | you do it when they're freshman. |
| 13 | And you tell them: You need to |
| 14 | study; you need to travel; you need |
| 15 | to study abroad. You need to begin |
| 16 | to do as a freshman what we have, |
| 17 | I'm afraid, been waiting until |
| 18 | they're juniors to talk to them, and |
| 19 | it's why we have begun to fall |
| 20 | behind in an area where, as late as |
| 21 | 2001, this university received |
| 22 | recognition as a Truman Institution |
| 23 | because we had done so well with |
| 24 | Truman Fellows. We've had very few |
| 2.5 | sings that time And then propage |

| 1 | our best students for admission to |
|----|--------------------------------------|
| 2 | prestigious graduate/professional |
| 3 | schools. Those would be the six |
| 4 | overall goals for the center. |
| 5 | Faculty issues. All right. Let me |
| 6 | start with one. There's six of |
| 7 | these that probably won't be |
| 8 | controversial. We are in a period |
| 9 | where the overall pull for salary |
| 10 | increases has been a struggle; |
| 11 | you-all know that. I have proposed |
| 12 | to the President, and I believe he |
| 13 | is prepared to accept that for next |
| 14 | year we would increase the promotion |
| 15 | increments from 2,600 to 4,000 for |
| 16 | dollars for the promotion from |
| 17 | assistant to associate and from |
| 18 | 3,800 to 5,500 from associate to |
| 19 | full. Our current promotion |
| 20 | increments here and here are way |
| 21 | behind what similar institutions do; |
| 22 | in fact, they're behind what |
| 23 | institutions with less prestige or |
| 24 | standing than UK does. And so I |
| 25 | think this is one that we simply |

| 1 | have to find a way to afford and am |
|----|--------------------------------------|
| 2 | hopeful that the tentative agreement |
| 3 | from the President to do this will |
| 4 | be one that you'll see reflected in |
| 5 | the promotion increments from this |
| 6 | point forward. That's probably the |
| 7 | last totally noncontroversial one. |
| 8 | Sabbatical: I'd like to invite you |
| 9 | to think about a change in our |
| 10 | sabbatical policies. Here are data |
| 11 | on the sabbatical leaves at the |
| 12 | university, and you can see, it's |
| 13 | pretty steady. This includes Med |
| 14 | Center and North Campus. I merged |
| 15 | them for '01, '02, and '03 and in |
| 16 | '04 and '05, they're already |
| 17 | merged. You see that the vast |
| 18 | majority of our faculty are taking |
| 19 | semester leaves, where they receive |
| 20 | full pay for that semester. They're |
| 21 | not taking the full-leave sabbatical |
| 22 | where they get half pay. For a |
| 23 | variety of reasons, if possible, I |
| 24 | think that it is better for faculty |
| 25 | members to be able to take full-year |

| 1 | sabbaticals. It looks like it's |
|----|--------------------------------------|
| 2 | going to be difficult, from a |
| 3 | compensation point of view, for many |
| 4 | people. It also is the case that if |
| 5 | you're in a wet lab, you just may |
| 6 | not be willing to give up a year out |
| 7 | of that lab to take a sabbatical. |
| 8 | But we have a policy for |
| 9 | compensating faculty on sabbaticals |
| 10 | that's very much like most other |
| 11 | institutions: If you go on a full |
| 12 | year's sabbatical, you get half |
| 13 | pay. Maybe we could encourage to |
| 14 | more faculty to take full-year |
| 15 | sabbaticals if we increased the |
| 16 | percentage of compensation you would |
| 17 | get for that sabbatical, contingent |
| 18 | on some agreed-upon prior |
| 19 | performance. Let me give you an |
| 20 | example: Instead of a full year at |
| 21 | 50 percent, maybe we ought to think |
| 22 | a full year at two-thirds |
| 23 | compensation if, in the prior X |
| 24 | years, you taught in the honors |
| 25 | program or if you taught in the |

| 1 | Discovery seminar or if you |
|----|--------------------------------------|
| 2 | submitted some agreed-upon number of |
| 3 | extramural grants or maybe even if |
| 4 | you just applied for external |
| 5 | funding for partial support during |
| 6 | your sabbatical. The point I would |
| 7 | make is: It's probably going to be |
| 8 | better for most faculty's careers, |
| 9 | it's probably better for the |
| 10 | institution, if we can find ways to |
| 11 | encourage more of these. One way to |
| 12 | do it would be to improve the |
| 13 | percent of salary that the person |
| 14 | can get on that full year's |
| 15 | sabbatical and tie it to some |
| 16 | agreed-upon activities prior to it |
| 17 | that would translate into those |
| 18 | increments. Conceivably, one might |
| 19 | engage in enough of these |
| 20 | agreed-upon activities that you |
| 21 | could take a full year, 100-percent |
| 22 | paid sabbatical. I'd like to have a |
| 23 | discussion about tying some of the |
| 24 | goals we have for teaching and |
| 25 | research to improve compensation for |

| 1 | your sabbatical year, making it more |
|----|--------------------------------------|
| 2 | likely that we can increase these |
| 3 | percentages. I must admit, I don't |
| 4 | know how these compare to other |
| 5 | universities, but it seems like we |
| 6 | are missing an opportunity for the |
| 7 | fullest kind of professional |
| 8 | development for the faculty when we |
| 9 | have what's obviously a pretty |
| 10 | stable two to one likelihood that |
| 11 | it's going to be that one-semester |
| 12 | leave as opposed to the full-year |
| 13 | leave. Faculty title series: I |
| 14 | think we ought to have a discussion |
| 15 | about whether it makes sense to |
| 16 | continue four tenurable title |
| 17 | series. We have regular title, |
| 18 | special title, extension, and |
| 19 | library. Those are all tenure track |
| 20 | title series. For the purpose of |
| 21 | this presentation, let me not talk |
| 22 | about library or extension. Is the |
| 23 | distinction between special and |
| 24 | regular title series continuing to |
| 25 | be a useful one? Is it one that we |

| 91 | |
|----|-------------------------------------|
| 1 | have to have? As I look at many |
| 2 | institutions, I see that they have |
| 3 | faculty who devote tenured |
| 4 | faculty who devote a higher |
| 5 | percentage of their time to |
| 6 | instruction than 40, 45, 50 |
| 7 | percent. Very few of those |
| 8 | institutions have a special title |
| 9 | series to recognize that kind of |
| 10 | effort. Maybe it would be better |
| 11 | for to us look at ways to define |
| 12 | faculty effort particularly, now |
| 13 | I'm talking about tenured faculty - |
| 14 | that would allow much more |
| 15 | differentiated distributions of |
| 16 | effort with respect to teaching and |
| 17 | research and maybe even with |
| 18 | service, which I'll come back to at |
| 19 | the very end. And what I'd like to |
| 20 | have is a discussion about whether |
| 21 | preserving the special title series |
| 22 | is really something, in the long |
| | |

24

25

run, that's good for special title

institution, and is necessary for us

faculty, is good for the

as an institution to address what, 1 2 admittedly, are going to be, between 3 units, very different kinds of needs 4 with respect to teaching effort and 5 research effort. My proposal might 6 be that there should perhaps be one 7 path toward tenure and promotion at 8 UK, and that's what one thinks about 9 when you think about regular title 10 series activity, a mixture of 11 important scholarship, effective 12 teaching, and useful service. But 13 once someone is tenured, once 14 someone reaches different points in 15 his or her faculty career, we all 16 know that our interests change, that 17 our energy changes. Sometimes the 18 energy changes away from the kind of 19 intensive research that we've done, 2.0 and we'd be grateful for some kind 21 of period in which we would spend more time in instruction and in 22 23 education and perhaps a little less 2.4 time in research. That can be 25 accomplished here, with a

| 1 | meaningful, accurate I'll |
|----|--------------------------------------|
| 2 | emphasize accurate, Davy |
| 3 | differentiated DOE. I'm not sure |
| 4 | that the two title series, regular |
| 5 | and special, have many more |
| 6 | advantages left for us as an |
| 7 | institution. I'd like to have a |
| 8 | discussion about that. I think |
| 9 | Scott Smith and Carol []Dietrich |
| 10 | even are interested in having a |
| 11 | discussion with respect to the two |
| 12 | tenured title series they're |
| 13 | responsible for, extension and |
| 14 | library, but I believe that's going |
| 15 | to be a more difficult one, perhaps, |
| 16 | to merge into one regular title |
| 17 | series that's tenurable. We can |
| 18 | come back if there are questions |
| 19 | about that, but what I really want |
| 20 | to do here today is start the |
| 21 | discussion and get people to think |
| 22 | about this. There have been |
| 23 | disadvantages for special title |
| 24 | faculty you know that |
| 25 | associated with that status, and I |

| 1 | believe there are all kinds of ways |
|----|--------------------------------------|
| 2 | we can handle people who want to |
| 3 | stay in special title, who want to |
| 4 | grandfather over to regular title, |
| 5 | who are in the tenure stream right |
| 6 | now, we can't change anything for |
| 7 | them. Clearly, they would have to |
| 8 | go through with the guidelines and |
| 9 | criteria that have already been |
| 10 | established for their position. |
| 11 | Lecture faculty: There is some |
| 12 | unfinished business I'd like us to |
| 13 | address with respect to lecturers, |
| 14 | and mainly I'd like us to treat them |
| 15 | a bit better. I would like us to |
| 16 | consider an opportunity for an |
| 17 | advancement to some kind of have |
| 18 | some kind of minimum career ladder |
| 19 | of lecturer and senior lecturer |
| 20 | where, after a certain number of |
| 21 | years of very effective teaching, |
| 22 | judged by the department, we could |
| 23 | move those folks from lecturer to |
| 24 | senior lecturer and have a |
| 25 | commensurate bump in compensation |

| 1 | associated with that. I also think |
|----|--------------------------------------|
| 2 | we ought to, as many universities |
| 3 | do, consider the opportunity for |
| 4 | multi-year appointments rather than |
| 5 | year-to-year appointments for |
| 6 | lecturers, to give a little more job |
| 7 | stability and protection. Back in |
| 8 | '97, we gave lecturers benefits. |
| 9 | These two elements were also |
| 10 | considered at that point. The |
| 11 | President at that time decided not |
| 12 | to do these two things. If you look |
| 13 | at the University of Kentucky's use |
| 14 | of instructional resources, we are |
| 15 | about 10 to 12 percentage points |
| 16 | behind other universities just like |
| 17 | us, our benchmarks, so just like us |
| 18 | or maybe better, in the use of these |
| 19 | people: Full-time instructional |
| 20 | staff delivering particularly lower |
| 21 | division undergraduate courses. And |
| 22 | I do think we ought to look at an |
| 23 | improvement in the way these |
| 24 | individuals are compensated and |
| 25 | recognized in the university. I'm |

| 1 | certainly not proposing anything |
|----|--------------------------------------|
| 2 | like tenure for these faculty. That |
| 3 | is not something that I would |
| 4 | advocate. I think we probably ought |
| 5 | to have departments recommend caps |
| 6 | on how many of their total |
| 7 | instructional faculty could hold a |
| 8 | lecturer position. And frankly, as |
| 9 | I have said to some of you, I'm not |
| 10 | so concerned that departments would |
| 11 | set the cap too low as I am too |
| 12 | high. Remember, these people are |
| 13 | teaching four-and-four course loads, |
| 14 | for the most part, making it |
| 15 | possible for us to, even at our |
| 16 | somewhat limited use of lecturers, |
| 17 | have 63 percent of our undergraduate |
| 18 | credit hours taught by full-time |
| 19 | faculty. Okay. This one's going to |
| 20 | maybe be a little more interesting |
| 21 | for you to think about: An |
| 22 | opportunity for accelerated |
| 23 | advancement. How useful is the rank |
| 24 | of Associate Professor? If we |
| 25 | looked at the amount of time that |

| 1 | faculty spent preparing a dossier |
|----|--------------------------------------|
| 2 | for it, that departments spent |
| 3 | evaluating it, and that area |
| 4 | committees spent devoting scrutiny |
| 5 | to it, we would say the Associate |
| 6 | Professor rank is real important |
| 7 | because we spend hundreds and |
| 8 | hundreds of hours doing it. The |
| 9 | vast majority of our faculty don't |
| 10 | stay at the Associate Professor |
| 11 | rank; they get promoted, eventually, |
| 12 | to Full Professor. Is it worth it |
| 13 | to have the Associate Professor rank |
| 14 | in terms of the faculty tenure |
| 15 | series? Let me suggest two |
| 16 | alternatives for to us talk about. |
| 17 | One is one we can already do. In |
| 18 | discussion with the Senate Council |
| 19 | on this, it was pointed out and I |
| 20 | think the Senate Council had, if not |
| 21 | unanimous, at least a consensus that |
| 22 | this one is one that we could do and |
| 23 | perhaps even seen cases in which we |
| 24 | knew that the person who we were |
| 25 | promoting from Assistant to |

| T | Associate Professor with tenure |
|----|--------------------------------------|
| 2 | already met the criteria for Full |
| 3 | Professor. There's nothing in our |
| 4 | regulations that prevent us from |
| 5 | promoting that person to Full |
| 6 | Professor at that point, if they |
| 7 | meet the criteria, other than |
| 8 | tradition, other than that's just |
| 9 | not the way we do it. There have |
| 10 | been at UK, I believe, one or two |
| 11 | examples that some of us old timers |
| 12 | could think of in which faculty were |
| 13 | promoted directly from Assistant to |
| 14 | Full Professor and tenure. The |
| 15 | critical decision is tenure. Is the |
| 16 | rank of Associate Professor a useful |
| 17 | one at this point? Would there be |
| 18 | advantages to the institution to |
| 19 | either begin to be encourage |
| 20 | departments to look more favorably |
| 21 | upon the promotion from Assistant to |
| 22 | Full? Or should we even, then, go |
| 23 | one step further and have a |
| 24 | discussion about just eliminating |
| 25 | that rank altogether? And at the |

| 1 | time a person is promoted excuse |
|----|--------------------------------------|
| 2 | me, is tenured, they're promoted |
| 3 | from Assistant to Full Professor. |
| 4 | Now, I can anticipate what some of |
| 5 | the discussions would be, some of |
| 6 | the concerns. Would that be a |
| 7 | dilution of our standards, to do |
| 8 | that? I doubt it. Would it what |
| 9 | kind of signal would it send to |
| 10 | other universities? I think it |
| 11 | actually would send a very helpful |
| 12 | signal and might help us with |
| 13 | recruiting and retention, and it |
| 14 | would be something where UK would be |
| 15 | one of the institutions actually |
| 16 | doing something first for a change. |
| 17 | I'm sure it would result in freeing |
| 18 | up a lot of faculty time. Maybe |
| 19 | you-all like evaluating dossiers |
| 20 | from Assistant to Associate, knowing |
| 21 | that in 90 percent of those cases, |
| 22 | it's a way station before the person |
| 23 | eventually gets promoted to full. |
| 24 | My proposal would be that, if we did |
| 25 | away with the Associate Professor |

1 rank, or if we made more aggressive 2 use of the opportunity to promote to 3 Full Professor, we'd give both bumps 4 in terms of the increment for that 5 promotion. They'd get the increment 6 that they would have gotten to go to 7 Associate, as well as to Full. So I'd like to have a discussion about 8 9 that and see if people think this 10 might not be worth -- certainly the 11 first you can do, I'd encourage you 12 to do it. When we have outstanding 1.3 faculty, there's no reason to make 14 them tread water at the Associate 15 Professor rank if they already meet 16 the criteria. But maybe we ought to 17 think a little bit more boldly on 18 that and have a discussion about 19 whether the Associate Professor rank 2.0 has become more trouble than it's 21 worth with respect to your time and 22 to our recognition of outstanding 23 faculty. Okay. Last one, the 2.4 Commonwealth Collaboratives: This 25 is an idea that I'd like to propose

| 101 | |
|-----|--------------------------------------|
| 1 | about institutionalizing a |
| 2 | connection between scholarship and |
| 3 | service. And basically what it |
| 4 | would say is the following: The |
| 5 | university, in its strategic plan, |
| 6 | has 14 academic research priority |
| 7 | areas. My proposal would be that |
| 8 | for every one of those 14, we need |
| 9 | to find one or two senior faculty |
| 10 | leaders who are going to take and |
| 11 | develop service activities for the |
| 12 | good of the Commonwealth that would |
| 13 | be tied to the strategic plan |
| 14 | priority. Let me give you an |
| 15 | example, which would be: Teacher |
| 16 | preparation is one of our |
| 17 | priorities. I'd say we already have |
| 18 | a Commonwealth collaborative in the |
| 19 | form of the special initiative we've |
| 20 | done with Fayette County where 16 of |
| 21 | the colleges are going to be helping |
| 22 | Fayette County focus on two |
| 23 | historically low-achieving primary |
| 24 | schools to bring the achievement |
| | |

levels of those students up. I

| 102 | |
|-----|--------------------------------------|
| 1 | think we ought to look at finding |
| 2 | senior faculty who are at a point in |
| 3 | their career where they have an |
| 4 | expertise in a scholarly area and |
| 5 | they are compensated, perhaps one |
| 6 | month or two month's salary for |
| 7 | those individuals who are on |
| 8 | nine-month appointments, or in the |
| 9 | case of faculty who are on 12-month |
| 10 | appointments, an overload that |
| 11 | compensates them for developing the |
| 12 | service outreach, the service |
| 13 | activities associated with each one |
| 14 | of those 14 strategic plan |
| 15 | priorities, demonstrating very |
| 16 | clearly to the state that we don't |
| 17 | give just lip service to service, |
| 18 | that we actually want to have it |
| 19 | integrated with the areas of |
| 20 | research expertise that the |
| 21 | university is going to claim will be |
| 22 | ones where we have national |

leadership. So that's another area

for to us discuss, as far as faculty

opportunities, faculty leadership.

| 103 | |
|-----|--------------------------------------|
| 1 | Again, I think it would have to be |
| 2 | reserved for senior faculty, who |
| 3 | would have the credibility, the |
| 4 | time, the freedom, the interest to |
| 5 | do that kind of service |
| 6 | development. That's the end of my |
| 7 | show in terms of the slides. Ernie, |
| 8 | I don't know if you have any other |
| 9 | business or |
| 10 | CHAIR YANARELLA: We don't, but we'd |
| 11 | certainly like to give the senators |
| 12 | an opportunity to raise any |
| 13 | questions that they have about not |
| 14 | only the noncontroversial but |
| 15 | certainly the more provocative ideas |
| 16 | that he's offered. Jim? |
| 17 | ALBISETTI: Jim Albisetti, History |
| 18 | Department. I would say the one you |
| 19 | said is noncontroversial is, for |
| 20 | people like me, highly |
| 21 | controversial, the salary |
| 22 | compression and increasing |
| 23 | increments is going to do what |
| 24 | are you going to do for people who |
| 25 | had total promotion raises of 1,000 |

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| 1 | and 2,000 in the 1980's? It wasn't |
| 2 | 400 percent inflation, but the |
| 3 | promotion rate has gone up 400 |
| 4 | percent. |
| 5 | NIETZEL: Yeah, you want to try to have |
| 6 | the biggest salary increase we can |
| 7 | have. But there's always been the |
| 8 | ability, Jim, to look back and say |
| 9 | someone now is getting more than I |
| 10 | did; therefore, I'm getting |
| 11 | screwed. We can't do that. We have |
| 12 | to if we have noncompetitive |
| 13 | increments associated with |
| 14 | promotion, we need to make them |
| 15 | competitive, just like we need to |
| 16 | make competitive, as best we can, |
| 17 | faculty salaries, and the goal is to |
| 18 | get to 90 percent of the mean. But |
| 19 | the fact is that it costs \$400,000, |
| 20 | or a little less, to fix the |
| 21 | promotion increment. It costs three |
| 22 | and half million dollars to do every |
| 23 | one percent with respect to the |
| 24 | overall faculty increase. So, you |

know, any time that something gets

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| 1 | better, people who didn't have it |
| 2 | that good in their history are |
| 3 | likely to feel somehow |
| 4 | disenfranchised, but that can't be a |
| 5 | reason to not do it. |
| 6 | ALBISETTI: You're going to produce |
| 7 | salary inversions of people that are |
| 8 | going to be newly promoted to full |
| 9 | professor earning more than those |
| 10 | who've done, by merit rating, decent |
| 11 | to good service for 15 years as a |
| 12 | Full Professor and is now going to |
| 13 | earn less than somebody who gets |
| 14 | promoted next year. That's a |
| 15 | wonderful boost of morale, Mike. |
| 16 | NIETZEL: Well, I'm going to advocate |
| 17 | it, Jim, because it's the right |
| 18 | thing to do. We are not |
| 19 | compensating faculty at the level |
| 20 | they need; I grant that. But it's |
| 21 | not going to help the problem to |
| 22 | continue to keep the salary |
| 23 | promotion increments at rock-bottom |
| 24 | levels where we have them now. It's |
| 25 | a problem that we can afford to |

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| 1 | fix. We can't afford, at this |
| 2 | point, the 15 or 18 or 20 million |
| 3 | that it would take to fix the |
| 4 | overall faculty salaries. We've got |
| 5 | to make as much progress as we can |
| 6 | on that, but I don't think we can |
| 7 | continue with an increase in |
| 8 | promotion salaries that's been |
| 9 | that's really, frankly, pitiful. |
| 10 | CHAIR YANARELLA: Janet. |
| 11 | ELDRED: Yes. What about the FTL |
| 12 | position? Because I feel very torn |
| 13 | by them. I feel right now like they |
| 14 | are the most stable part of our |
| 15 | faculty. They are the people |
| 16 | staying the longest, and that's |
| 17 | troubling. And there are many of |
| 18 | them, and I feel like sometimes that |
| 19 | part of our faculty is growing and |
| 20 | our regular tenure track lines are |
| 21 | shrinking. And so we're unable to |
| 22 | hold onto people at advanced ranks, |
| 23 | and yet we're growing this FTL |

NIETZEL: Yeah, I'm glad you brought that up, because it gives me an

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| 1 | opportunity to clarify a couple of |
| 2 | things. There are about, I think, |
| 3 | 120 full-time lecturers. The single |
| 4 | largest group of them is in Arts and |
| 5 | Sciences, for the obvious reasons |
| 6 | that lecturers are useful most |
| 7 | useful when you have multiple |
| 8 | sections of lower division courses |
| 9 | for them to teach. I think the next |
| 10 | most frequent colleges are probably |
| 11 | nursing, B & E, and maybe Comm. So |
| 12 | my proposal, Janet, would be that we |
| 13 | only convert I'm not necessarily |
| 14 | talking about more lecturers. What |
| 15 | I was talking about here was |
| 16 | treating the lecturers we had a |
| 17 | little bit better. But if we do add |
| 18 | more lecturers, they should be as a |
| 19 | result of converting PTI's into |
| 20 | lectureships as opposed to |
| 21 | converting tenured track positions |
| 22 | into lectureships. It's a pretty |
| 23 | easy thing to monitor. |
| 24 | ELDRED: I would say we need rollbacks |

on those, that when a quarter of

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| 1 | your faculty is FTL, that what you |
| 2 | need is not that you need to |
| 3 | start to convert some of those FTL's |
| 4 | into to find a way to do |
| 5 | something to do with instruction so |
| 6 | you can start to roll those back. |
| 7 | NIETZEL: The problem that you have, |
| 8 | though, Janet, of course, they teach |
| 9 | eight lower division classes. |
| 10 | ELDRED: Oh, I know the problem. |
| 11 | NIETZEL: If we're talking about a |
| 12 | regular title faculty position, we'd |
| 13 | be lucky to have, in a year, that |
| 14 | person teach one. So what will |
| 15 | happen, if you roll back lecturers, |
| 16 | is you roll back the part-time |
| 17 | instructors; you don't roll back the |
| 18 | regular title faculty unless you're |
| 19 | prepared to basically tell SACS: We |
| 20 | lied to you; we are not going to |
| 21 | decrease our reliance on TA's and |
| 22 | part-time instructors. |
| 23 | ELDRED: Or unless we're willing to look |
| 24 | at the data and to say: Maybe we |
| 25 | need to look again at large classes |

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| 1 | and to think in terms of offering |
| 2 | instruction through those venues. |
| 3 | NIETZEL: Again, just so you're clear, |
| 4 | what I proposed here was not |
| 5 | increasing the lecturers. I am |
| 6 | proposing that we treat them better |
| 7 | because I do see them as critical to |
| 8 | our ability to hold the line against |
| 9 | the use of more part-time |
| 10 | instructors. This should not be |
| 11 | seen, I don't believe, as a choice |
| 12 | between lecturers and regular title |
| 13 | faculty. It's a choice between |
| 14 | lecturers and part-time instructors. |
| 15 | UNIDENTIFIED SPEAKER: Mike, if I may, |
| 16 | just because the number, to |
| 17 | verify quickly, it's 77. |
| 18 | NIETZEL: 77, sorry. 77 is the total |
| 19 | number of lecturers? |
| 20 | UNIDENTIFIED SPEAKER: Yes. |
| 21 | NIETZEL: Okay. |
| 22 | CHAIR YANARELLA: Kaveh? |
| 23 | TAGAVI: What percentage of student |
| 24 | credit hours, as of now, are taught |
| 25 | by noncareer faculty? |

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| 1 | NIETZEL: Well, by noncareer, do you |
| 2 | mean not full-time, because that's |
| 3 | the only way |
| 4 | TAGAVI: Lecturers, instructors, PTI's. |
| 5 | NIETZEL: Lecturers are counted as |
| 6 | full-time faculty. |
| 7 | TAGAVI: I'm sorry. I said noncareer; I |
| 8 | meant excluding regular faculty, |
| 9 | (inaudible,) extension and library. |
| 10 | JONES: Nontenure. |
| 11 | TAGAVI: Nontenured is right, yeah. |
| 12 | NIETZEL: 62 percent of undergraduate |
| 13 | credit hours are taught by full-time |
| 14 | faculty. That does include |
| 15 | lecturers. That's the only |
| 16 | statistic I can give you, because I |
| 17 | don't know how to break it out. I |
| 18 | don't have it here in front of me. |
| 19 | But 62 percent of undergraduate |
| 20 | credit hours I think that's |
| 21 | right taught by full-time |
| 22 | faculty. That's regular title; |
| 23 | that's lecturers; that's |
| 24 | instructors. If you compare us to |
| 25 | institutions, to our benchmarks, |

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| 1 | that figure is closer to 73 to 75 |
| 2 | percent. And it's not because |
| 3 | they're tenured faculty teaching |
| 4 | them; it's because they make a much |
| 5 | greater use of lecturers than PTI's |
| 6 | compared to us. Our full-time |
| 7 | tenured faculty teach at across |
| 8 | all the departments, you know, |
| 9 | you're going to have ups and downs |
| 10 | on that they're teaching loads |
| 11 | comparable to what you'd find at |
| 12 | other institutions. The difference |
| 13 | is the use of PTI's and TA's versus |
| 14 | lecturers. We're much more likely |
| 15 | to use the former than the latter |
| 16 | than our counterparts. |
| 17 | YATES: I have two comments on different |
| 18 | topics. The first has to do with |
| 19 | your proposal for eliminating the |
| 20 | position or the rank of Associate |

topics. The first has to do with

your proposal for eliminating the

position or the rank of Associate

Professor. I probably have favored

that for a long time, because there

are basically only two things that

can happen once a person becomes an

Associate Professor: One is that

1 they end up their career there and 2 they're embittered, or if they do 3 get promoted, it's always two years 4 later than they think it should have 5 been. But one of the things that's 6 going to happen, I suspect, is that 7 there's going to be greater scrutiny 8 of the whole promotion process, so 9 you're probably going to find fewer 10 people who are actually promoted if 11 this is enacted. The other thing 12 that I think you didn't mention was 13 what you gave us, in terms of all 14 these lovely figures that Richard 15 put together, is that this is just a 16 snapshot. We've seen the first 17 wave. There are going to be more 18 waves and bigger waves pounding the 19 beaches, and it's almost impossible 2.0 to comprehend that, with decreasing 21 faculty and increasing number of 22 students to teach, that if we're now 23 going to continue to do this kind of 2.4 job that takes time away from 25 something else, and the only thing

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| 1 | that I can see that is there to give |
| 2 | is time away from instruction. |
| 3 | NIETZEL: There aren't decreasing |
| 4 | faculty, first of all. The number |
| 5 | of full-time faculty teaching at UK |
| 6 | this year is probably a few more |
| 7 | than it was last year, so the number |
| 8 | of faculty teaching here has not |
| 9 | gone down. I don't think we can |
| 10 | have enrollment increases I mean, |
| 11 | basically, with this next class, if |
| 12 | it's at 38, let's say, which would |
| 13 | be about 200 smaller than we did |
| 14 | this fall, which is, I think, a |
| 15 | reasonable number to shoot for, I |
| 16 | think that's your steady state at |
| 17 | that point. Then you'll be looking |
| 18 | at entering classes that essentially |
| 19 | are exchanging for a class of about |
| 20 | the same size that should be |
| 21 | graduating. |
| 22 | YATES: But for the three and four and |
| 23 | five hundred level courses, it's too |
| 24 | early to see much of an impact. |

NIETZEL: It is. Well, I don't think it

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| 1 | is for the 300 level courses. Your |
| 2 | 2002 students are now in their third |
| 3 | year. They should be third-year |
| 4 | students should be taking three and |
| 5 | four and occasionally five hundred |
| 6 | level courses. So you haven't seen |
| 7 | very much there, but I acknowledge, |
| 8 | and that's what I tried to emphasize |
| 9 | here, this is a first look at it. |
| 10 | We do need to look at what happens |
| 11 | at the 500 level, but I don't think |
| 12 | you've seen it translated into much |
| 13 | change at the three and four hundred |
| 14 | level at this point. And I think we |
| 15 | can handle a class of about 3,800 as |
| 16 | a steady as a steady state. I |
| 17 | think we could look at one more bump |
| 18 | in selective admissions, obviously |
| 19 | not for next year; we're set for |
| 20 | next year, but for the year after, |
| 21 | maybe we ought to given the |
| 22 | quality of student that's interested |
| 23 | in coming here, maybe we ought to |

look at that again. That's a

much -- that's a Senate prerogative,

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| 1 | to look at selective admissions |
| 2 | requirements, and it may be time to |
| 3 | take one more look at it. Because |
| 4 | the majority of students that are |
| 5 | being not the majority; nine out |
| 6 | of ten that are being admitted now |
| 7 | are admitted automatically. |
| 8 | CHAIR YANARELLA: We have time for one |
| 9 | more question, please. |
| 10 | GARRITY: Mike |
| 11 | SCOTT: I'm sorry; your name, please? |
| 12 | CHAIR YANARELLA: Name, please? |
| 13 | GARRITY: Tom Garrity, Medicine. The |
| 14 | quality of the student experience, |
| 15 | by your data, hasn't fallen off in |
| 16 | any really remarkable way. Do the |
| 17 | data that you have on faculty |
| 18 | research productivity give any |
| 19 | indication that the increasing |
| 20 | number of students is taking a toll |
| 21 | on that part of the total campus |
| 22 | productivity and community? |
| 23 | NIETZEL: Well, you've got the same data |
| 24 | I do. We can look at, first of all, |
| 25 | rosoprah grants Thou are un last |

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| 1 | year, 238, in terms of total |
| 2 | extramural grants. I believe that |
| 3 | was about a 15-percent increase. |
| 4 | This year, as through the end of |
| 5 | November, they're up 15.5 percent. |
| 6 | Now, that's just one measure, but |
| 7 | that is a meaningful one because you |
| 8 | tie that back, basically, to the |
| 9 | effort and the time that faculty |
| 10 | have to write proposals. If you |
| 11 | look at doctoral and postdoctoral |
| 12 | degree enrollment and productivity, |
| 13 | those are both up as well. Those |
| 14 | are proxies, to some extent, for |
| 15 | research and scholarship. So, you |
| 16 | know, we need to think: What other |
| 17 | measures might we want to look at to |
| 18 | see if there is some kind of harmful |
| 19 | impact on research time. But the |
| 20 | ones that occur to me, just quickly |
| 21 | here, we see very good productivity |
| 22 | and very good increases, actually. |
| 23 | I don't know. Maybe you've got some |

other ones that we should be looking

at, and I think it would be

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| 1 | important to do that, because you |
| 2 | certainly don't want that to be the |
| 3 | effect. And again, the reason I |
| 4 | don't think it is, is that what I |
| 5 | think has happened with this with |
| 6 | these large classes and why I don't |
| 7 | think you see the student experience |
| 8 | changing very much is the student |
| 9 | experience hasn't changed very |
| 10 | much. Suppose in 2001 you have five |
| 11 | sections I'll use the course I'm |
| 12 | familiar with five sections of |
| 13 | Psych. 100, and you have 200 |
| 14 | students in each of those five |
| 15 | sections, which we've taught for 20 |
| 16 | years, 30 years that way. Now we |
| 17 | probably have six sections with 200 |
| 18 | students in it. The individual |
| 19 | student's experience hasn't changed |
| 20 | a bit. That's a very different way |
| 21 | to handle enrollment growth than |
| 22 | saying 200 goes to 300. And I think |
| 23 | we probably have the majority |
| 24 | solution of the former type rather |

than of the latter type. So you

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| 1 | have a larger number of big |
| 2 | sections, but you don't have |
| 3 | students necessarily enrolled in |
| 4 | sections that have increased |
| 5 | dramatically in their size where you |
| 6 | would get the effect. However, we |
| 7 | tried to find those, and as you can |
| 8 | see, we didn't see that those were |
| 9 | associated with anything that we |
| 10 | could, at this point, find to be a |
| 11 | very negative from the students' |
| 12 | point of view. |
| 13 | CHAIR YANARELLA: Okay. I think that's |
| 14 | it. |
| 15 | NIETZEL: Okay. Thank you very much. |
| 16 | (APPLAUSE.) |
| 17 | CHAIR YANARELLA: Thank you so much. |
| 18 | Before you leave, let me mention two |
| 19 | things: Given the heavy accent by |
| 20 | the Provost on issues relating to |
| 21 | the impact of enrollment increases, |
| 22 | I'd like to point out that the |
| 23 | one of the major concerns of the |
| 24 | Senate Council which began in our |
| 25 | discussions at our summer retreat |

| 1 | had to do with the faculty role in |
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| 2 | enrollment management. And Larry |
| 3 | Grabau is chairing a Senate Ad Hoc |
| 4 | Committee on the role the faculty |
| 5 | role in enrollment management, which |
| 6 | I think should be an important |
| 7 | lightning rod for concerns that |
| 8 | faculty have with regard to the |
| 9 | impact of enrollment on their |
| 10 | classroom and seminar work. |
| 11 | Finally, let me again offer you best |
| 12 | wishes for the holiday and a |
| 13 | reminder of our holiday reception |
| 14 | tomorrow from 3:00 to 5:00 in the |
| 15 | public room of the Main Building. |
| 16 | Please stop by if only for a short |
| 17 | while. Thank you, and please have a |
| 18 | good winter break. |
| 19 | |
| 20 | |
| 21 | |
| 22 | |
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| 25 | |

| 1 | STATE OF KENTUCKY) |
|-----|--|
| 2 | COUNTY OF FAYETTE) |
| 3 | |
| 4 | I, ROBYN BARRETT, CSR, the undersigned Notary |
| 5 | Public in and for the State of Kentucky at Large, |
| 6 | certify that the foregoing transcript of the |
| 7 | captioned meeting of the University of Kentucky |
| 8 | Senate is a true, complete, and accurate transcript |
| 9 | of said proceedings as taken down in stenotype by |
| LO | me and later reduced to computer-aided |
| L1 | transcription under my direction, and the foregoing |
| L2 | is a true record of these proceedings. |
| L3 | I further certify that I am not employed by nor |
| L 4 | related to any member of the University of Kentucky |
| L5 | Senate and I have no personal interest in any |
| L 6 | matter before this Council. |
| L7 | My Commission Expires: November 24, 2007. |
| L8 | IN TESTIMONY WHEREOF, I have hereunto set my |
| L9 | hand and seal of office on this the 13th day of |
| 20 | January, 2005. |
| 21 | |
| 22 | |
| 23 | |
| 24 | ROBYN BARRETT, CERTIFIED SHORTHAND |
| 25 | REPORTER, NOTARY PUBLIC, STATE AT LARGE, KENTUCKY |