

September 20, 2016

Dear Undergraduate Council,

I am pleased to express the college's strongest support of the proposed Joint Military Leadership Minor. The minor will provide students with a broad perspective on the military, along with educating students on historical and social scientific perspectives. The enclosed proposal has been carefully vetted by the college's Education Policy Committee in close consultation with the Dean's office.

The proposed minor in Joint Military Leadership will utilize the strengths of the outstanding faculty in the College of Arts and Sciences.

The minor in Joint Military Leadership is increasingly valued by employers and allows the college to more closely align with the university's benchmark institutions.

The College of Arts and Sciences fully supports the proposed Minor in Joint Military Leadership.

Sincerely,

Mark Lawrence Kornbluh

Dean



College of Arts & Sciences Educational Policy Committee 202 Patterson Office Tower Lexington, KY 40506-0027

859 257-6689 fax 859 257-2635

www.as.uky.edu/education-policycommittee

August 26, 2016

Dear Undergraduate Council,

On behalf of the faculty of the College of Arts and Sciences, the Education Policy Committee discussed and approved the new Joint Military Leadership Minor proposal 9:0:1 on Tuesday, March 1, 2016.

Sincerely,

Stephen Testa

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Chair, Education Policy Committee

An academic minor is a secondary area of study that is separate from the major and is typically defined by a set of courses and/or credit hour requirements within a specified discipline. In other words, a minor is a structured group of courses that leads to considerable knowledge and understanding of a subject, although with less depth than a major. Minors are typically between 18 and 32 credit hours in length, depending on the college and disciplinary area.

Once approved at the college level, your college will send the proposal for a new minor to the appropriate Senate academic council (HCCC and/or UC) for review and approval. Once approved at the academic council level, the academic council will send your proposal to the Senate Council office for additional review and then a 10-day posting online, during which senators review on their own and have an option to register an objection if they so desire. If no objection is raised to the Senate Council Office within ten days of the posting the proposal, then it is approved. The Senate Council Office will report approvals to the Provost, Registrar and other appropriate entities, including the contact person.

1. GE	NERAL INFORMATION					
1a	Home college: College of Arts a	nd Sciences				
1b	Home educational unit (depart	ment or school):	College of Arts and Scien	nces		
1c	Proposed minor name: Militar	Leadership				
1d	CIP Code (provided by <u>Institution</u>	onal Effectivenes	s): 28.9999	Today's	date: 2/19/16	
1e	Is there an accrediting agency i	elated to this mi	nor?		Yes	No 🔀
	If "Yes," name:					
<b>1</b> f	Requested effective date:	Fall semest	er following approval.	OR	Specific Date <sup>1</sup> : <i>F</i>	Fall 20
			I		I	
1g	Contact person name: Megan I	Kidd	Email: megan.kidd@uky	v.edu	Phone:	
2. 0\	/ERVIEW					
2a	Provide a brief description of the	<u> </u>	· · · · · · · · · · · · · · · · · · ·			
	The Military Leadership Minor and Airforce service branches of perspectives. This minor is open Kentucky, and is designed to presetting.	of the Armed For n to students who	ces, as well educating stu o are enrolled in Bachelo	dents on hi r's degree <sub>l</sub>	storical and soc programs at Uni	ial scientific versity of
						57
2b	Will this minor be associated w				Yes	No 🔀
	If "Yes," describe how the new	minor will comp	lement the existing degre	ee program	. (150 word limi	<u>:</u> )

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<sup>&</sup>lt;sup>1</sup> Minors are effective for the fall semester following approval. No minor will be made effective unless all approvals, up through and including University Senate approval, are received.

2c	Explain the need for the new minor (e.g. market demand and cross-disciplinary considerations). (300 word limit)
	A Military Leadership Minor would allow us to offer a cometetive minor with many of our benchmarks that already
	offer such a minor. Michigan State University, Ohio State University, University of Arizona, University of Florida,
	University of Iowa, University of Michigan, University of Minnesota, University of Missouri, and the University of
	North Carolina -Chapel Hill already offer a similar minor. With this minor students will obtain enhanced
	leadership skills, along with historical and social scientific perspectives, that will better prepare them for success
	along their future career paths.
2d	Describe the demographics of the intended audience. (150 word limit)
	Students enrolled in ROTC, or any student that has interest in the military and its history.
2e	Describe how the proposed minor will be administered, including admissions, student advising, retention, etc. (150 word limit)
	The Military Leadership Minor will be open to all students currently enrolled at UK. All AFS and AMS courses
	have open enrollment. The minor will be administered by the College of Arts and Sciences. The Dean of the
	College of Arts and Sciences will appoint a director of the Military Leadership Minor. The College of Arts and
	Sciences will advise all students pursuing the Military Leadership Minor.
	The faculty of record is the faculty body responsible for ALL aspects of the program, including courses, credit
2f	hours, rigor, changes to the program, etc. Please identify the program's faculty of record by choosing ONE of the
۷۱	four scenarios below. For more information on each faculty of record scenario, visit
	http://www.uky.edu/Faculty/Senate/files/Forms/UNDG_DegPgm/facultyofrecord1.html.
	Scenario 1 OR Scenario 2 OR Scenario 3 OR Scenario 4
	If Scenarios 2, 3, or 4 are chosen, please provide describe/list/name the members of the faculty of record and
	describe the voting rights of members of the faculty of record. Include the process and standards for identifying
	the program director, as well as adding and deleting members of the faculty of record. (150 word limit)
2g	Initially, will any portion of the minor be offered via distance learning (DL)?  Yes No
<b>-</b> 8	If "Yes," please indicate below the percentage of the minor that will be offered via DL.
	1% - 24%     25% - 49%     50% - 74%     75 - 99%     100%
	If "Yes," describe the DL course(s) in detail, including the number of required DL courses. (200 word limit)
	if Yes, describe the DL course(s) in detail, including the number of required DL courses. (200 word limit)
3. RE	SOURCES
3a	
	Will the minor utilize courses from other academic units?  Yes  No
	Will the minor utilize courses from other academic units?  If "Yes," two pieces of supporting documentation are required.

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	fron	Check to confirm that appended to the end of this form is a lend which individual courses will be used. The letter must include tiple units <sup>3</sup> and impact on the course's use on the home education.	e demon	stration of true collaboration between
		Check to confirm that appended to the end of this form is veri	fication t	hat each unit's chair/director of the
	othe	er unit has consent from the faculty members of the unit. This	typically	takes the form of meeting minutes.
3b		at are the (non-course) financial implications for the proposed O word limit)	minor, ir	ncluding any projected budget needs?
	N/A			
3c	lab	the proposed minor utilize resources (e.g. departmentally conspace) from additional units/programs?		equipment or Yes No No
	It "Y	es," identify the other resources that will be shared. (150 wor	d limit)	
	If "Y	es," two pieces of supporting documentation are required.		
	_	Check to confirm that appended to the end of this form is a legariser. $r/director^4$ of each unit from which "other resources" will be a		pport from the appropriate
	_	Check to confirm that appended to the end of this form is veri has consent from the faculty members of the unit. This typica		
			•	
4. AD	MISS	IONS CRITERIA AND CURRICULUM STRUCTURE		
4a	Are	there any admissions requirements for the proposed minor?	(150 word	d limit) Yes 🔲 No 🔀
	If "Y	es," describe below.		
	_			
4b		there any prerequisites for the minor? (If "Yes," indicate and a www. If "No," indicate and proceed to 4d.)	answer us	sing the area Yes No No
Prefi Num		Course Title	Credit Hrs	Course Status⁵
				Select one

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<sup>&</sup>lt;sup>2</sup> A dean may submit a letter only when there is no educational unit below the college level, i.e. there are no departments/schools.

<sup>&</sup>lt;sup>3</sup> Show evidence of detailed collaborative consultation with such units early in the process.

<sup>&</sup>lt;sup>4</sup> A dean may submit a letter only when there is no educational unit below the college level, i.e. there is no department/school.

<sup>&</sup>lt;sup>5</sup> Use the drop-down list to indicate if the course is a new course ("new"), an existing course that will change ("change"), or if the course is an existing course that will not change ("no change").

4c	Prov	vide the Bulletin language for prerequisites. (150 word la	imit)			
4d	List	the required courses below.				
Prefi Num		Course Title	Credit Hrs	C	Course Sta	tus <sup>6</sup>
		Please see attachment		Select one		
				Select one		
				Select one		
				Select one		
				Select one		
4e	Prov	vide the Bulletin language for required courses.				
	The	Military Leadership Minor provides students with a bro	ad perspective	on the military	with ana	lysis of the
	Arm	y and Airforce service branches of the Armed Forces, as	s well educating	students on h	istorical a	nd social
		ntific perspectives. This minor is available as an elective				_
		grams at University of Kentucky, and is designed to proc	duce rounded le	eaders in the ac	cademic e	nvironment as
	wel	as in a professional setting.				
4f		there any electives for the minor? (If "Yes," indicate and ow. If "No," indicate and proceed to 4h.)	d answer using	the area	Yes 🔀	No 🗌
Prefi	x &	Course Title	Credit	_	Course Sta	+us <sup>7</sup>
Num	ber	Course Title	Hrs		Jourse Sta	tus
		Please see attachment		Select one		
				Select one		
				Select one		
				Select one		
				Select one		
				Select one		
				Select one		
4g	Prov	vide the Bulletin language for electives.				
4h		at is the total number of credit hours required for the m		<u> </u>	20	
	If ar	explanation about the total credit hours is necessary, u	use the space b	elow. <i>(150 wor</i>	d limit)	

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<sup>&</sup>lt;sup>6</sup> Indicate if the course is new ("new"), exists but will change ("change"), or exists but will not change ("no change").

<sup>&</sup>lt;sup>7</sup> Indicate if the course is new ("new"), exists but will change ("change"), or exists but will not change ("no change").

4i	Are there any other requirements	uirements for the min	or? If "Yes,	" note below. <i>(1</i>	50 word	Yes 🗌	No 🖂
5. A	PPROVALS/REVIEWS						
	Information below does administrators a	not supersede the req nd verification of facul	•		• •		
	nddition to the information frm of meeting minutes bu		_				•
	Reviewing Group	Name Date App	roved	Contact Pers	on Name/Phon	e/Email	
5a	(Within College)	·					
	Department of Ae Studies	rospace 4/23/16		John Ard, De john.ard@uk	partment Chair y.edu	7-7115	/
	Department of Mi Science	litary 4/15/16		1	pp, Department ( nas.d.krupp.mil(	U	ilitary Scinece /
	A&S Education Po	olicy 3/21/16		Stephen Testo	a, EPC Chair /	/ tes	ta@uky.edu
	A&S Associate De Undergraduate Pi	3/21/16		Anna Bosch,	/7-1584/anna	ı.bosch@uı	ky.edu
5b	(Collaborating and/or A						
	Please see attahce of support	ed letters		/	/		
				/	/		
				/	/		
				/	/		
				/			
				/	/		
				/	/		
				/	/		
				/	/		
5c	(Senate Academic Coun	icil)	Dat	e Approved	Contact Pers	son Name	
	Health Care Colleg	ges Council (if applicab	le)				
	Undergraduate Co	ouncil	2/2	21/17	Joanie Ett	-Mims	

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# Requirements for the Military Leadership Minor

Students must complete 20 credit hours from the following: Required Courses for the minor:

1.	One of the following groups (3 credits)	
	a. AMS 101- Introduction to the Army	2
	AFS 111- Aerospace Studies I	1
	b. AMS 102- Introduction to Leadership	2
	AFS 113- Aerospace Studies I	1
2.	One of the following groups (5 credits)	
	a. AMS 212- Advanced Leadership II	2
	AMS 301- Leadership and Management I	3
	b. AFS 211- Aerospace Studies II	1
	AFS 213- Aerospace Studies II	1
	AFS 311- Aerospace Studies III	3
3	One of the following groups (6 credits)	_
5.	a. AMS 302- Advanced Tactics	3
	HIS/AMS 320- Advanced Studies in American Military History	3
	b. AFS 313- Aerospace Studies III	3
	•	3
	AFS 411- Aerospace Studies IVA	3
Guided	Elective for the minor:	
4.	Two courses from the approved list below (6 credits)	6
	a. CLD 230 Interpersonal Leadership	
	CLD 530 Fundamentals of Organizational Leadership	
	HIS 119 War and Society, 1350-1914	
	HIS 121 War and Society, 1914-1945	
	HIS 122 War and Society Since 1945	
	HIS 357 Japan at War, 1850- Present	
	GEO 109 Digital Mapping	
	GEO 130 Earth's Physical Environment	
	GEO 133 Science and Policy of Natural Hazards	
	GEO 160 Lands and Peoples of the Non-Western World GEO 162 Global Environment Issues	
	GEO 162 Global Environment Issues GEO 163 Global Conflicts	
	GEO 173 Global Continess GEO 172 Human Geography	
	GEO 222 Cities of the World	
	GEO 255 Geography of the Global Economy	
	GEO 261 Global Dynamics of Health and Disease	
	GWS 302 Gender Across the World (Subtitle Required)	
	ANT 160 Cultural Diversity in the Modern World	
	PSY 320 Introduction to Forensics: Psychology and Legal Issues	
	A-H 360 Visual Culture of Politics	
	PS 101 American Government	
	PS 235 World Politics	
	SOC/CLD 380 Globalization: A Cross-Cultural Perspective	
	GER 342 War, Peace, and Terror in Germany and Europe	
	JPN 351 The Japanese Experience of the Twentieth Century	
	WRD 204: Technical Writing	

## **Learning Outcomes:**

- Understand and demonstrate basic knowledge of either Army or Air Force background and historical content
- Demonstrate and apply leadership and management skills
- Practice and display military customs and courtesies as well as dress and grooming standards.
- Know the principles of military health and wellness standards
- Effectively execute problem-solving and analytical leadership
- Successfully exercise and display effective fellowship, teamwork, and group work
- Apply and display good communication practices

#### **Assessment Plan:**

Two different kinds of assessments (1) Programmatic assessment and (2) student assessment. (1) Programmatic Assessment will use student evaluations (TCE's) for each individual course to periodically review for program changes. For (2), we will use student learning outcomes measured against specific learning objectives on each course syllabi; and based on written assignment, presentations, and testing, be able to identify student success and projected graduation dates.

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Name	University	Joint/Separate	Contact	Email	Phone	Major/Minor /Certificate	Program Life	Students	Credit Requirements	Link
Army         n/s         225-578-2371         Inhor         n/s         n/s           Airforce         r/s         n/s         225-578-2407         Minor         n/s         n/s           Airforce         Kaithun Mullins         n/s         662-325-58310         Minor         11+vears         200+           Airforce         Kaithun Mullins         n/s         662-325-58310         Minor         11+vears         200+           n/s         n/s         n/s         n/s         n/s         n/s         n/s           n/s         n/s         n/s         n/s         n/s         n/s           Army         Julia James         n/s         352-392-2759         Minor         15+vears         15           Army         Julia James         n/s         352-392-1355         Minor         15+vears         15           Army         Julia James         n/s         352-392-1355         Minor         15+vears         15           Army         Airforce         Courtney         n/s         702-542-1751         Minor         10-vears         53           Army         n/s         10-4-vears         n/s         10-cears         10-cears         10-cears <td< td=""><td>Aubum University</td><td>Аппу</td><td>Mary Ledford</td><td>n/a</td><td>334-844-4305</td><td>Minor</td><td>15 years</td><td>130</td><td>17ch</td><td>http://www.aubuni.edu/acedemic/rotc/ arotc/Main%20Navigation%20Menu%20 [Orange]/Cadets/mile_courses.html</td></td<>	Aubum University	Аппу	Mary Ledford	n/a	334-844-4305	Minor	15 years	130	17ch	http://www.aubuni.edu/acedemic/rotc/ arotc/Main%20Navigation%20Menu%20 [Orange]/Cadets/mile_courses.html
Airforce   1,6	Louislana State University	Army	n/a	e/u	225-578-2371	minor	e/u	n/a	19hrs	http://catalog.lsu.edu/preview entity.p hp?catoid=1&em_oid=67&retumte=42
Army   Angel Prisock   n/a   662-325-3800   Minor   21+years   200+		Airforce	n/a	e/u	225-578-4407	Minor	n/a	e/u	18-22ch	http://catalog.lsu.edu/preview_program_php?catoid=1&poid=95&hl=air+force+m inor&restumto=search
Airforce   Kaitlyn Mallins   n/a   662-375-3810   Minor   2 vears   70	Mississippi State University	Army	Angel Prisock	۳/a	662-325-3503	Minor	11 + years	1004	24ch	http://www.armyrotc.msstate.edu/batt
Joint   Meredith Simpson   n/a   979-458-2829   Minor   56 years   48   n/a		Airforce	Kaitlyn Mullins	n/a	662-325-3810	Minor	2 years	1	20ch	http://afrotc.unc.edu/?s=aerospace+min or
1/3   1/3	Texas A&M University	Joint	Meredith Simpson	e/u	979-458-2829	Minor	S-6 vear	48	18ch	http://catalog.tamu.edu/undergraduate /milltany-sciences/milltany-studies- mnor/milltany-studies-mnor.pdf
1/3   1/3	University of Alabama	e/u	n/a	e/u	n/a	e/u	n/a	ı	n/a	μ/a
Army         Julia James         n/a         352-392-2769         Minor         15 + vears         160           Airforce         Courtney         n/a         352-392-1355         Minor         2 + vears         65           Airforce         Courtney         n/a         702-542-2612         Minor         n/a         n/a           Airforce         Amanda Thurber         n/a         702-542-2612         Minor         n/a         n/a           Airforce         Amanda Thurber         n/a         702-542-1751         Minor         n/a         n/a           Airforce         La Col Mark Sudduth         n/a         662-915-7357         Minor         n/a         n/a           Airforce         Brent Unger         n/a         573-882-7521         Minor         17 vears         85           Garolina         Army         Latrell Robinson         n/a         803-777-6842         Minor         n/a         n/a           Airforce         Capt Bret Irwin         n/a         803-777-8448         Minor         n/a         a/a	University of Arkansas	n/a	n/a	n/a	n/a	n/a	n/a	u/a	n/a	u/a
Airforce         Courtney         n/a         552-392-1355         Minor         2 + years         65           Army         n/a         n/a         702-542-2612         Minor         n/a         n/a           Airforce         Amanda Thurber         n/a         702-542-1751         Minor         n/a         n/a           Airforce         Lt Col Mark Sudduth         n/a         662-915-7357         Minor         n/a         53           Amy         n/a         662-915-7357         Minor         17 years         53           Army         n/a         573-882-7621         Minor         17 years         85           Army         Latrell Robinson         n/a         803-777-6542         Minor         n/a         n/a           Airforce         Capt Bret Irwin         n/a         803-777-5448         Minor         n/a         n/a           Airforce         Capt Bret Irwin         n/a         803-777-5448         Minor         n/a         n/a	University of Florida	Army	Julia James	n/a	352-392-2769	Minor	15 + years	160	17-19ch	https://catalog.off.edu/ugmd/current/mi ltan/Minors/miltany-science-and- leadership.aspx
Army         n/a         n/a         702-542-2612         Minor         n/a         n/a           Airforce         Amanda Thurber         n/a         702-542-1751         Minor         n/a         n/a           Army         Edward Walton         n/a         662-915-7354         Minor         n/a         53           Airforce         Lt Col Mark Sudduth         n/a         662-915-7357         Minor         17 years         53           Airforce         Brent Unger         n/a         573-882-7721         Minor         17 years         85           Airforce         Brent Unger         n/a         573-882-7621         Minor         17 years         85           Airforce         Brent Unger         n/a         803-777-6542         Minor         17 years         85           Airforce         Capt Bret Irwin         n/a         803-777-5448         Minor         n/a         50		Airforce	Courtney	r/u	352-392-1355	Minor	2 + years	89	16ch	https://catalog.ufl.edu/ugrad/current/mi  itary/Minors/aerospace-leadership.aspx
Airforce         Amanda Thurber         n/a         702-542-1751         Minor         n/a         n/a           Army         Edward Walton         n/a         662-915-7357         Minor         n/a         n/a           Airforce         Lt Col Mark Sudduth         n/a         662-915-7357         Minor         9 years         53           Army         n/a         573-882-7721         Minor         17 years         66           Airforce         Brent Unger         n/a         573-882-7621         Minor         17 years         85           Army         Latrell Robinson         n/a         803-777-6542         Minor         n/a         n/a           Airforce         Capt Bret Irwin         n/a         803-777-5448         Minor         n/a         50	Unviesity of Georgia	Army	n/a	e/u	702-542-2612	Minor	n/a	п/а	18ch	https://caralog.ufl.edu/upm d/current/militany/Minors/ militany-science-and-
Army         Edward Walton         n/a         662-915-7284         Minor         n/a         n/a           Army         n/a         573-882-7721         Minor         17 years         53           Army         n/a         573-882-7721         Minor         17 years         69           Army         Latrell Robinson         n/a         573-882-7621         Minor         17 years         85           Army         Latrell Robinson         n/a         803-777-6542         Minor         n/a         n/a           Afrifore         Capt Bret Irwin         n/a         803-777-5448         Minor         n/a         n/a		Alrforce	Amanda Thurber	n/a	702-542-1751	Minor	n/a	n/a	18ch	http://bulletin.uga.edu/HTMLEiles/m_mi  Itany_soi.html
Airforce         Lt Col Mark Sudduth         n/a         662-915-7357         Minor         9 years         53           Army         n/a         573-882-7721         Minor         17 years         69           Airforce         Brent Unger         n/a         573-882-7621         Minor         17 years         85           Army         Latrell Robinson         n/a         803-777-6542         Minor         n/a         n/a           Airforce         Capt Bret Irwin         n/a         803-777-3448         Minor         n/a         50	University of Mississippi	Army	Edward Walton	n/a	662-915-7284	Minor	¢/u	r/a	16ch	http://catalog.olemiss.edu/liberal- arts/milkary-science-leadership/ba-mil- min
Army n/a 573-882-7721 Minor 17 years 53  Army n/a 573-882-7721 Minor 17 years 69  Airforce Brent Unger n/a 573-882-7621 Minor 17 years 85  Army Latrell Robinson n/a 803-777-6542 Minor n/a n/a 503-777-6542 Minor n/a 659-777-6548 Minor n/a 659-777-65		, , , , , , , , , , , , , , , , , , ,	TA Cal Manda Canada	. 4	F30F 310 F77				1.00	http://catalog.olemiss.edu/liberal-
Airforce Brent Unger n/3 573-882-7621 Minor 177 years 85  Army Latrell Robinson n/9 803-777-6542 Minor n/a n/a n/a  Airforce Capt Bret Irwin n/a 803-777-3448 Minor n/a	University of Missouri-Columbia	Amy	n/a		573-882-7721	i ou	17 vears	8	15ch	http://carbox.er.iosper.com/com/inition/ http://carbox.er.icsourl.edu/undergradu atetrodate/collegeofartsandscience/ad ditional-minors-certifications/minor- militan-science/
Army   Latrell Robinson   n/a   803-777-6542   Minor   n/a		Airforce	Brent Unger	r/a		Minor	17 vears	- 88	15 <del>ch</del>	http://caralog.missouri.edu/undentradu atogradune/collegosiartsandscience/ad ditional-undoss-certifications/minos- aerossoc-studies/
Airforce Capt Bret Irwin n/s 803-777-5448 Minor n/s 50	Univeristy of South Carolina	Army	Latrell Robinson	e/u	803-777-6542	Minor	n/a			http://bulletin.uscunion.zc.edu/preview program.php?catoid=13&poid=499&ret urnto=63
Airforce Capt Bret Irwin n/s 803-777-3448 Minor n/s 50										htta//hullatin sc edu/pressiesv program
6/4 6/4 6/4		Airforce	Capt Bret Irwin	n/a	803-777-3448	Minor	n/a	- 1		php?catoid=5&pold=15&returnto=62
110 110 110 110 110 110 110 110 110 110	University of Tennessee	n/a	n/a = /-	e/u	n/a	e/u	e/u	e/u	u/a	n/a 



## DEPARTMENT OF THE AIR FORCE AIR FORCE RESERVE OFFICER TRAINING CORPS DETACHMENT 290 (AETC) UNIVERSITY OF KENTUCKY LEXINGTON KY

23 April 2016

### MEMORANDUM FOR RECORD

SUBJECT: Endorsement of the Joint Military Leadership Minor

- 1. I fully endorse the proposed Joint Military Leadership Minor. The proposed program offers an important opportunity for students to better hone their general leadership knowledge and skills, while also allowing them to gain a broader perspective of Air Force and Army structures and cultures. It will help prepare those who go on to serve in the military for operations in a joint environment, which is core to the way our military functions today. Additionally, it properly recognizes the extensive coursework many students are already completing to meet Air Force or Army Reserve Officer Training Requirements.
- 2. The proposed minor is a welcomed step forward for the affected students and brings Kentucky's flagship institution more in line with other universities around the nation offering similar programs. If you have any questions, please do not hesitate to contact me at (859)257-7115 or john.ard@uky.edu.

JOHN E. ARD, Lt Col, USAF Commander, AFROTC Det 290

SLE. Ad



# DEPARTMENT OF THE ARMY

UNIVERSITY OF KENTUCKY ARMY ROTC 7<sup>HI</sup> BRIGADE, USACC 101 BARKER HALL/BUELL ARMORY LEXINGTON, KY 40506-0028

ATCC-GGK-YUK

15 April 2016

#### MEMORANDUM FOR RECORD

SUBJECT: Endorsement of a Joint Military Leadership Minor

- 1. I fully endorse the creation of a Joint Military Leadership Minor at the University of Kentucky. Leadership and military studies are critical subject areas to not only the future officers of our armed forces but to the development of a well-educated citizenry. The Joint Military Leadership Minor, to be held between the Army and Air Force ROTC departments, will ensure that cadets already enrolled in ROTC have the opportunity to receive recognition for their extensive coursework. It will create an additional opportunity for those cadets who will commission to understand the roles and responsibilities of operating in a Joint environment where Air Force and Army officers coordinate and synchronize efforts for the national defense. It will also allow all university students interested in military studies to explore leadership development. I fully believe that instating a minor in Joint Military Leadership will be an incredible boon to both the students and the University of Kentucky at large.
- 2. The point of contact for this memorandum is the undersigned at thomas.d.krupp.mil@mail.mil or 859-257-7266.

THOMAS D KRUPP

LTC, LG

Professor of Military Science

From: Campbell, Tracy Sent: Thursday, March 24, 2016 8:45 AM To: Kidd, Megan L <<u>megan.dillinger@uky.edu</u>> Subject: RE: Military Leadership Minor Proposal

Dear Megan:
This is to confirm the History Department's support in establishing a Military Leadership minor for ROTC students as outlined in your recent email. Specifically, the department supports the following courses as electives in the minor:

HIS 119 War and Society, 1350-1914 HIS 121 War and Society, 1914-1945 HIS 122 War and Society Since 1945 HIS 357 Japan at War. 1850- Present

Sincerely, Tracy Campbell

Tracy Campbell Professor and Interim Chair Department of History 1769 Patterson Office Tower University of Kentucky Lexington, KY 40506



Dr. Ernest J. Yanarella, Professor and Chair Endowed Professor, Chellgren Center For Undergraduate Excellence Department of Political Science Patterson Office Tower # 1621 Lexington, Kentucky 40506-0027 Phone: (859) 257-8581

April 6, 2016

Air Force ROTC Department Manager College of Arts & Sciences University of Kentucky 203 Barker Hall Lexington, KY 40506-0028

Dear ROTC Program Directors:

I am writing to express my support for including PS IOI (American Politics) and PS 235 (World Politics) on the list of elective courses for the Joint Military Leadership minor program proposal currently be reviewed by various committees. In my judgment, these UKCore courses fit well into the intent and goals of this proposed minor program.

Sincerely yours,

Ernest J. Yanarella Professor and Chair



Department of Geography College of Arts & Sciences 817 Patterson Office Tower Lexington, KY 40506-0027 (859) 257-2931 / 257-2932 Fax: (859) 257-6277 http://geography.as.uky.edu

April 12, 2016

Professor Stephen Testa, Chair A&S EPC UK Campus 0027

Dear Professor Testa,

I am writing to support including our Geography courses in a proposed ROTC minor. However, I do have some concerns that I will share with you.

The proposed minor has been presented as focused on "Military Leadership," yet I see nothing in the proposal that directly addresses this topic, nor do any of our courses! I wrote to Megan Kidd regarding this question, and I paste a portion of my email here:

The Geography Department is happy, in principle, with any of our courses you might want to include in a proposed minor. I am somewhat perplexed by your choice of our courses (GEO 133, 261, 163) beyond their status as "UK Core courses." We do not offer any courses in Leadership qua leadership, including those you have listed. Nor would any of our courses satisfy any of the other Learning Outcomes as listed in the proposal you sent me (which seem mostly to bear on military procedure). Now, if your "Leadership" rationale were (or were more clearly stated as) to help students in the minor gain an understanding of the kinds of 21st century global (or even GeoInt) issues facing the US Military's next generation of leaders, then those three courses might fit.

I suggested other, core curriculum, no-prerequisite courses that Ms. Kidd also could include. She has indicated to me that ROTC would include those also; although her response did not address my concerns regarding the *rationale* for either the minor or for including our courses, beyond it being a way to "make the minor more diverse" and "our benchmarks are doing curriculums much like what we are suggesting."

In sum, we want to support this minor. We want our courses included. We would encourage the EPC to help Ms. Kidd to better define the minor, its rationale, and its learning outcomes to justify its structure. I am happy to discuss, help, whatever. Just ask.

Sincerely Yours,

Richard H. Schein Professor and Chair



Anthropology 211 Lafferty Hall Lexington, KY 40506=0024 (859) 257-2701 Fax (859) 323-1959 www.uky.edu

March 22, 2016

Megan Kidd
Air Force ROTC Department Manager
College of Arts & Sciences
University of Kentucky
203 Barker Hall
Lexington, KY 40506-0028

Dear Ms. Kidd,

I am writing to confirm, after consultation with the Director of Undergraduate Studies, and the Curriculum Committee Chair faculty leadership, that the Department of Anthropology fully supports the inclusion of the course, ANT 160 (Cultural Diversity in the Modern World), as one that may be taken in partial fulfillment of the Military Leadership Minor.

Sincerely,

Christopher A. Pool

Professor and Interim Chair



Department of Sociology 1501 Patterson Office Tower

University of Kentucky Lexington, KY 40506-0027

March 2, 2016

Megan Kidd Air Force ROTC College of Arts and Sciences University of Kentucky 203 Barker Hall

Dear Megan,

I'm writing to confirm that the Sociology Department supports the minor in Military Leadership as proposed. Specifically, we approve the inclusion of SOC 380 (Globalization: A Cross-cultural Perspective) in the minor.

Thank you for including Sociology in the minor. We look forward to working with you on developing this program.

Sincerely,

Claire M. Renzetti, Ph.D.

Professor and Chair of Sociology

Judi Conway Patton Endowed Chair for Studies of Violence Against Women

From: Jensen, Robert
Sent: Thursday, February 25, 2016 12:34 PM
To: Kidd, Megan L < megan.dillinger@uky.edu>
Subject: Re: Military Leadership Minor Proposal Support

I believe the only course we have that you are interested in for your minor is A-H 360 Visual Culture of Politics. We try to offer this class with fairly large enrollments, so I don't think listing this as part of your minor would be a problem. So yes, I support your proposal.

Robert Jensen Director School of Art and Visual Studies 236 Bolivar Street University of Kentucky Lexington, KY 40506 859-257-2336

'Like' the School on Facebook: http://www.facebook.com/ukartandvisualstudies

On Feb 25, 2016, at 11:29 AM, Kidd, Megan L <  $\underline{\text{megan dillinger@uky.edu}} > \text{wrote};$ 

<Military Leadership Minor Proposal (Final Draft-Spring 2016).docx.pdf>

Dear Megan,

I am sorry for the delay in responding to your inquiry. The MCLLC department is pleased to support the new minor proposal in Military Leadership and to have GER 342 and JPN 351 included as elective courses in the program.

Please let me know if you require any further information.

Thank you,

David

David G. Hunter
Cottrill-Rolfes Chair of Catholic Studies
Interim Chair, Department of Modern and Classical Languages, Literatures, and Cultures
1015 Patterson Office Tower
University of Kentucky
Lexington, KY 40506-0027

office phone: 859-257-7016
fax: 859-257-3743
email: david.hunter@uky.edu
http://mcl.as.uky.edu/users/dohunt2

### Harmon, Camille

From:

Lorch, Robert

Sent:

Thursday, February 25, 2016 2:09 PM

To:

Harmon, Camille

Subject:

Re: Military Leadership Minor Proposal Support

Attachments:

image003.jpg; image004.jpg; image005.jpg; image006.jpg

The confusion is all at my end, Camille. I was just working in 350; you and Meagan are correct about the course being 320 and that is open.

Sent from my IPhone

On Feb 25, 2016, at 1:32 PM, Harmon, Camille <camille.harmon@uky.edu> wrote:

Good Afternoon Bob,

I have been helping ROTC with their proposal, so Megan sent me the information below. PSY 320 has now been approved by the senate and is listed in the bulletin. I am a little confused... It was approved as PSY 320 and as a UK Core course for U.S. Citizenship, Community, Diversity.

PSY 350 is sitting in ecats as 'Careers in Psychology'. I just want to make sure we aren't getting courses confused. Please let me know if you approve for PSY 320: Introduction to Forensics: Psychology and Legal Issues to be included as an option for the Joint Leadership Minor.

I am very sorry for any confusion.

Thank you,

# Camille Harmon

Dean's Office Administrative Assistant College of Arts and Sciences University of Kentucky 202 Patterson Office Tower 859-257-3966

From: Kidd, Megan L

Sent: Thursday, February 25, 2016 11:17 AM

To: Harmon, Camille

Subject: FW: Military Leadership Minor Proposal Support

From: Lorch, Robert

Sent: Thursday, February 25, 2016 11:15 AM To: Kidd, Megan L < megan.dillinger@uky.edu>

Subject: RE: Military Leadership Minor Proposal Support

Megan,

The forensics course is going through the approval process now. Somehow, the number was changed and is now PSY 350. The course is not a UK core course and it will be considered an elective for our majors so the initial plan is to leave it open to all students who have the prereqs (I think just PSY 100), so you're in luck!

Bob

From: Kidd, Megan L

Sent: Thursday, February 25, 2016 11:11 AM

To: Lorch, Robert

Subject: RE: Military Leadership Minor Proposal Support

In the documents sent 1 believe the only courses we were requesting were: PSY 320: Intro to Forensics. We were choosing courses that were cross-listed as UK core and could fit into the minor. The proposed requirements are on page 29 in the document sent previously if you wanted to look at all the courses listed as options to students.

Would that course be an issue to open up? I do not think it would capture as many new students as you think so I honestly wouldn't think it would be an issue in opening up more seats at all, but take a gander and let me know what you think.

Thanks for your time,

Megan Kidd

From: Lorch, Robert

Sent: Thursday, February 25, 2016 10:18 AM To: Kidd, Megan L < megan.dillinger@uky.edu>

Subject: RE: Military Leadership Minor Proposal Support

Dear Ms. Kidd,

You say that there are courses in my department that you would potentially want to include as relevant to the Military Leadership Minor but you don't specify which courses. In principle, I support the minor but opening seats in our courses could be a big problem depending on the particular course. PSY 100 is not a problem but the great majority of our other courses are open only to majors and minors in Psychology. This isn't our preference but it is a practical necessity because of the size of our faculty and the number of majors and minors we serve.

Best, Bob Lorch

Robert F. Lorch, Jr. Professor & Chair Department of Psychology University of Kentucky

From: Kidd, Megan L

Sent: Thursday, February 25, 2016 8:40 AM

Subject: Military Leadership Minor Proposal Support

Hello, All,

My name is Megan Kidd and I am the Department Manager for Air Force ROTC. Over the past three months I have been working diligently to conduct in depth research through University of Kentucky's Benchmark institutions as well as the SEC institutions to identify other schools that currently offer some sort of military leadership minor for their ROTC students on campus. I have included this information in the PDF, and found that many in both Benchmark and SEC institutions do offer these existing minors.

The background on ROTC for both Air Force and Army, are students that are wanting to pursue a commissioning to be Second Lieutenants in the military post graduation, and will serve in positions aligned with their interests in the military and their college majors. These students take ROTC courses, ranging anywhere from 24-30 hours, in addition to their major/minor requirements outside of our program. This ROTC program serves as an opportunity for them to not just serve our country, but be leaders and have a great and potentially long career post-graduation. Some of our cadets/students are required to have a minor to graduate depending on their major, and most are not able to show their ROTC completion on their degree because we are not a listed major, and have no minor currently implemented at the university level.

What we are proposing is that we have a combined ROTC (both Air Force and Army) minor that not only benefits our current students, but could be of interest to other students across campus. We have implemented a proposal with various courses embedded throughout the colleges/departments across campus to show that we want our students to have a diverse understanding of leadership, social science, historical perspective, and produce well-rounded students for their impending professional and academic careers. I also want to note that this minor is going to be open to ALL students on campus, not just ROTC. Our ROTC courses are technically available to any student that wants to take them currently. The only difference is if a student wants to participate in our courses that are considered civilians, they are not required to wear uniforms, stand when the professor enters, or partake in any military-like customs the other cadets/students in ROTC would be involved with. I am the only university based employee in this office, so I have been able to encourage non ROTC students to take our courses before and they have all seemed to enjoy them thoroughly.

Because some of your department courses are cross-listed as courses we would potentially like to offer within our minor, we would like to ask for your departmental support. You can ask us any questions or concerns you may have with the minor and we will happily answer. We are striving to be all-inclusive with the minor and want to make it as diversified for any student pursuing. Again, any questions just ask and please email me if you want to send a letter of support of the minor,

Thank you for your time.

Megan Kidd
Air Force ROTC Department Manager
College of Arts & Sciences
University of Kentucky
203 Barker Hall
Lexington, KY 40506-0028
P: (859) 257-7115
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mldi226@uky.edu
<image001.png>

<image002.jpg>



Department of Writing, Rhetoric & Digital Studies
1355 Patterson Office Tower
Lexington KY 40506-0027
859.218.2867 (WRD Office)
859.218.2999 (fax)
http://wrd.as.uk.edu/

March 23, 2016

Dear Megan Kidd

This letter confirms that Writing, Rhetoric and Digital Studies approves the inclusion of WRD 204: Technical Writing as an elective in the Joint Military Leadership minor.

Sincerely,

Jeff Rice

Chair, Writing, Rhetoric and Digital Studies.





Department of Gender and Women's Studies 112 Breckinridge Hall Lexington, KY 40506-0056 859 257-1388 fax 859 257-7353 www.uky.edu/as/gws

April 18, 2016

Megan Kidd Air Force ROTC Department Manager College of Arts & Sciences

Dear Ms. Kidd:

I am writing to support the inclusion of GWS 302, Gender Across the World, as an elective course in the Joint Military Leadership Minor. We hope that this offering will help ensure that your students have a diverse understanding of leadership, social science, and historical perspective. As an interdisciplinary field of study, Gender and Women's Studies offers students a unique lens through which to view how gender shapes the world and intersects with race, class, nationality, citizenship, sexuality and embodiedness. I hope that the students enrolled in your minor who take GWS 302 find it full of useful analytical tools.

Yours sincerely,

Carol Mason, PhD Professor and Chair

### Harmon, Camille

From:

Harrison Jr, Robert

Sent:

Friday, February 17, 2017 10:46 AM

To:

Harmon, Camille

Subject:

Re: Military Leadership Minor

Follow Up Flag:

Follow up

Flag Status:

Flagged

#### Camille:

Sorry for the delay in responding. My DUS and DGS see no problem in approving your request, but I can't guarantee the courses would be offered every semester.

Please let me know if you need anything further.

Thanks.

Sent from my iPad

R. Wes Harrison
Professor and Chair
Dept. of Community and Leadership Development
College of Agriculture, Food and Environment
University of Kentucky
Lexington KY

E-mail: wes.harrison@uky.edu

Tel: 859-257-7586 Fax: 859-257-1164

Mailing Address:

R. Wes Harrison Community and Leadership Development 509 Garrigus Bldg Lexington KY, 40546-0215

On Feb 17, 2017, at 8:22 AM, Harmon, Camille <<u>camille.harmon@uky.edu</u>> wrote:

Please let me know if you approve the inclusion of the CLD 230 and CLD 530 as electives. Also, can you guarantee that these courses will be offered regularly?