#### University of Kentucky

#### **SENATE**

Regular Session

May 5, 2003 3:04 p.m.

W.T. Young Library First Floor Auditorium Lexington, Kentucky

Dr. Jeffrey Dembo, Chair

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**(859) 233-9272 (800) 882-3197** 

e-mail: arsi@alltel.net

# JEFFREY DEMBO, CHAIR GIFFORD BLYTON, PARLIAMENTARIAN REBECCA SCOTT, SECRETARY TO SENATE SUSAN WILLIAMS, SARGENT-AT-ARMS STEPHANIE K. SCHLOEMER, COURT REPORTER

1	CHAIRMAN DEMBO: Let me get
2	started with two announcements. Aah, see, I make
3	believe I'm going to get started; that's when everybody
4	comes in.
5	First of all many thanks for showing
6	up at the special meeting. I know that this is a
7	difficult week to take time away from your schedules
8	and I appreciate it because there's a number of items
9	to discuss today and again, many thanks.
10	The second very brief announcement is
11	that elections should be under way in your Colleges.
12	My sense is that the most important thing is to have a
13	well-run election that allows for good representation
14	and voter anonymity when you run the election. In my
15	mind that's more important than the precise date at
16	which the elections are completed. By the time fall
17	rolls around, I have no doubt that we'll have excellent
18	representation from all of the Colleges. So if there's
19	anything the Senate Council can do for you or your
20	College in that regard, please don't hesitate to count
21	on us. We'd be happy to help you out.
22	And the third announcement is just a
23	brief note of thanks to two people. There's probably
24	many people to thank for the excellent work that
25	they've done this year. One is to Brad Canon, who has
26	been involved with the Senate Rules and Elections
27	Committee for a number of years and in the recent few
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- 1 years as Chair, and your strong hand and sensible
- 2 guiding force, Brad, has always been a help to the
- 3 University Senate and a heartfelt thanks for all your
- 4 good work.
- 5 (Applause)
- 6 MR. CANON: This is my last
- 7 Senate meeting ever. I am retiring at the end of the
- 8 year.
- 9 CHAIRMAN DEMBO: Things are
- 10 starting to spill over and we can't accomplish all of
- 11 the agenda items, I think that's what we'll
- 12 entertain... To try to keep that in mind as we discuss
- 13 each item.
- The first item on the agenda,
- 15 Professor Waldhart.
- MS. WALDHART: The first
- 17 item on the agenda is a group of changes that have come
- 18 from the governing regulations. There are many, many,
- 19 many changes that have been offered and we thought they
- 20 were very, very good. We've had a lot of discussion in
- 21 the Senate Council. We offered some changes that has
- 22 to do with that point in addition to the ones that had
- 23 already been there, and I believe that many of you have
- 24 offered yet more changes that will go into that. I
- 25 would move for approval of these changes. And Linda is
- 26 here to answer questions as we go through, to answer
- 27 questions if you have questions about them.

1	I didn't put them all up because it's
2	page after page after page; and you've read them and so
3	you know how complex it is. But these seem to be
4	reasonable changes.
5	CHAIRMAN DEMBO: To help put
6	this in perspective, the governing regulations
7	currently say this:
8	"that the governing regulations
9	may be amended"
10	(Technical difficulties) Oops. Hang on a second.
11	There we go
12	"may be amended by the Board of
13	Trustees providing a certain amount
14	of time has elapsed. The President
15	or the Senate or SGA through the
16	President may recommend amendments to
17	the governing regulations."
18	So the Senate, therefore, does have the capability to
19	propose these to the Board of Trustees. The Academic
20	Planning and Priorities Committee was charged with
21	taking a look at that, specifically with the idea of
22	looking at the elucidation of shared governance, which
23	turns out to be one of the core values of the new
24	strategic plan for the University. The members of the
25	Committee you've met with. Dr. Hahn has addressed the
26	Senate before as a discussion item.
27	Linda, can you describe briefly how

1	that committee processed these or talked about them?
2	MS. WORLEY: Certainly. The
3	Committee actually first met and we were going to
4	put together some guidelines for the Provost search
5	but after that became moot, we moved to look at and
6	define issues of: What is joint governance; what is
7	shared governance?
8	Members of the Committee felt we
9	started combing through the governing regs to find
10	instances where work of the faculty, power to the
11	faculty was referred to. We wanted to make sure that
12	in certain sections of the government regs when the
13	faculty actually have power to initiate or advise and
14	to recommend to start things up, it didn't seem as
15	though it was totally an advisory thing. I brought a
16	couple of the things we did. You could break them into
17	two parts.
18	One was what I like to call pure
19	housekeeping. We went through and edited the governing
20	regs so there would be an internal consistency. Very
21	often we would find in one section definitions that
22	were not carried through or were not in previous
23	sections, even though they were meant to carry through.
24	But sometimes when you read this and you would find an
25	expansion of the same wording, you did it because you
26	can't assume somebody will have read the whole thing.
27	So part of that kind of housekeeping is to get the

- 1 consistency. Another part of housekeeping was to 2 clarify and to get rid of inconsistencies where one
- 3 part would say one thing, one was another. We also
- 4 tried to keep parallel structures going so that
- 5 internally the document made sense as well, simply as
- 6 changing it to reflect the new Provost model. So those
- 7 are the very simple, I think, editing kinds of things.
- 8 The second is we did look at where
- 9 instances of shared governance, when they were talked
- 10 about, and we based our work -- we wanted to underscore
- 11 those instances. We wanted to underscore the fact that
- 12 through Kentucky law, the faculty and the Senate
- 13 actually are the educational policy-making authorities
- 14 going up through the Board of Trustees.
- 15 Another thing we did, particularly
- 16 through Davy Jones' immense work -- he took up these
- 17 archives; he found all sorts of older documents, flow
- 18 charts talking about how faculty could initiate things,
- 19 Board of Trustee minutes that have never been rescinded
- 20 and were actually on the books but nobody really knew
- 21 about them. So we did those two things. Trying to do
- 22 editing as well as taking instances where we do have
- 23 shared power and making sure that came into it.
- 24 CHAIRMAN DEMBO: So at this
- 25 stage it's already on the floor for discussion.
- Are there any points you'd like to
- 27 bring or questions to ask? (No response.)

1 So at this stage, if you were to vote 2 on sending these forward, they would go to the Board of 3 Trustees as recommendations for changing in the GRs. 4 MR. JONES: It would go to 5 the President. 6 CHAIRMAN DEMBO: To the 7 President as the Chair of the Senate--8 MR. JONES: Yes. 9 CHAIRMAN DEMBO: --to 10 deliver them to the Board of Trustees. 11 MR. JONES: It's my 12 understanding that there are some other things going on 13 with the governing regs right now, too, like the 14 cleanup bill that was passed relating to the community 15 college system. And so there are some things like that 16 are also being drafted that this would dovetail into. 17 CHAIRMAN DEMBO: Okay. So 18 it's already on the floor. Any other discussion? (No 19 response.) 20 All in favor of submitting the GRs as 21 listed, signify by saying "aye." 22 ("AYE" VOICE VOTE: ALL) 23 CHAIRMAN DEMBO: Any 24 opposed? 25 ("NAY" VOICE VOTE: NONE) 26 CHAIRMAN DEMBO: Okay.

Thank you.

that's unanimous.

27

1	Okay. The next item was a leftover
2	from last meeting where the Senate voted to table the
3	graduation contract pending the answering answering
4	two items. One was the resources needed to implement
5	and monitor the proposal and the second was where the
6	decision-making authority should rest when a student is
7	caught and needs to have some remedy, that is, waiving
8	or substituting courses versus paying tuition.
9	Enid, would you like to talk about
10	it?
11	(PowerPoint presentation:)
12	MS. WALDHART: As we looked
13	at these, we decided that there were a couple of things
14	that needed attention.
15	We recommended that there be a
16	meeting of four people: a department chair, somebody
17	from the Dean's office, somebody from the Provost's
18	office, and a student involved in considering anytime
19	those kinds of changes should be made. The final
20	decision would rest with the Dean of the College based
21	on the information that is there.
22	Prior to this meeting, as you see
23	here, the student should have talked and the advisor
24	should have looked at the kinds of things that would be
25	available, particularly Item 7 in the contract, making
26	sure that the course was simply not available to the
27	student so that the student who didn't want to take a

MAY 5, 2003 1 course at eight o'clock or whatever would not get 2 excused from it if that student had had the course 3 available at the time. So this idea of having an 4 appeals committee, we thought, was a very good idea. 5 We also thought that there needed to be staff support. And one of the questions that we had 6 7 about resources, that we wanted to make sure that the 8 Provost would provide support, had to do with providing 9 a staff support person. We also had some additional 10 questions about support, but this one was particularly 11 important, a half-time position beginning next fall to 12 deal with these kinds of issues. Now, as we looked at 13 this, in addition to this, the Provost responded the 14 staff member was not a problem, or at least it didn't seem to be, at least for the first two years. 15 16 thought that a four-person committee was too many. And 17 I guess that's one of the things that we will talk 18 about here, if you want to. Okay. 19 The Senate Council recommendation was 20 actually not that we try to implement the whole thing 21 now but rather that we start this with select 22 departments or programs so that we could try it out and 23 see if we would like to have the representation of 24 programs across the University so that it wouldn't be 25 just all in one College so that any peculiarities that might result would not be about the College but rather 26 27 that departments or programs would volunteer to

- 1 participate in this in a trial period of three years.
- 2 We had talked about four years, but they would go all
- 3 the way through. But at the end of the third year, we
- 4 would know whether it looked like people were on track
- 5 to graduate. And then you could talk about other kinds
- 6 of things to do that. Also, we would recommend that
- 7 all departments and programs put together curricular
- 8 maps and that those should be available by the fall of
- 9 2003.
- 10 So those were the Senate Council
- 11 recommendations. Provost Neitzel may want to respond
- 12 specifically to the comments he had made, but these are
- 13 the recommendations that we offer about the graduation
- 14 contract.
- 15 CHAIRMAN DEMBO: I'll offer
- one thing and then I'll call on Tony Stoeppel, the Co-
- 17 Chair of the Graduation Contract Committee.
- 18 There was quite a bit of discussion
- 19 at the Senate Council because I think -- and I don't
- 20 like to speak for all Senate Council members; please
- 21 speak up if I'm not. But that, intuitively, there's a
- 22 lot of merit to looking at the contract. But there
- 23 still were some sticking points, especially in terms of
- 24 resources, what it would take, what could make sure
- 25 that we can get a full start on it if we were to do it
- across the board, and that's why the pilot came to mind
- 27 as one way to manage it.

1	Tony, what else could you add to
2	that?
3	MR. STOEPPEL: I think
4	everyone would agree that the curricular map is a good
5	idea and if all programs had those, that that's a great
6	starting point and that's part of the recommendation.
7	And then doing this pilot, I think that's a prudent way
8	to get into this.
9	People that want to get into a
10	graduation contract can then start getting into that.
11	Programs that are a little skeptical, they can take a
12	step back to see how this plays itself out. But I
13	think that the part of the graduation contract, the
14	curricular map, that's going to get done, and then any
15	questions that might arise on how this is going to work
16	out with the graduation contract, we can see that
17	through the pilot.
18	CHAIRMAN DEMBO: Questions?
19	Professor Grossman?
20	MR. GROSSMAN: Bob
21	Grossman, Chemistry.
22	Are you recommending that for the
23	issue of who decides what to do when the University
24	decided the contract was not upheld? Are you
25	recommending that we institute Dr. Neitzel's
26	suggestion? That wasn't clear to me at all. You had a
27	proposal and then you said, here's Dr. Neitzel's

- 1 response, and I wasn't sure what you were recommending
- 2 in the end.
- 3 MS. WALDHART: Do you want
- 4 to go back? The recommendation from the Senate Council
- 5 was that we'd still have the four-person committee. We
- 6 felt that the committee was needed to explain and to
- 7 provide enough diversity to consider all kinds of
- 8 issues might be at stake in a particular case rather
- 9 than just leaving it up to the individual Dean to do
- 10 that. Not that we don't think Dean's could do so, but
- 11 we were very concerned about inconsistencies that would
- 12 occur and a four-person committee we thought would
- 13 help.
- MR. GROSSMAN: Okay. And
- 15 how is this committee supposed to make a decision? I
- 16 mean, is it a majority vote or the Provost gets to
- 17 decide in the end, or the Dean gets to decide in the
- 18 end or what? Does the student get a vote about what
- 19 happens?
- MS. WALDHART: The final
- 21 decision -- no. The final decision--
- 22 MR. GROSSMAN: This is what
- 23 you're recommending. I see. So does this also mean
- 24 that the Dean gets to decide who gets to pay the
- 25 tuition? If the Committee decides that the student
- 26 needs to stay another semester, does the Dean decide
- 27 who gets to pay the tuition?

1 CHAIRMAN DEMBO: Your 2 question is a good one. I think in the end--3 MR. GROSSMAN: Thank you. 4 (Laughter) 5 CHAIRMAN DEMBO: Yeah. Ι think in the end, this is one of those things that 6 7 would have to be worked out along the way because this 8 is why at least having a committee -- Ultimately, the 9 Dean and the Provost can decide to do whatever they 10 want to do, because that's the case right now. 11 now, Deans can waive or substitute requirements at 12 their will because they represent the academic interest 13 of the college. 14 In this situation, one would hope 15 that this four-person committee, including the student, 16 would have some say in the matter. The student may, 17 him or herself, present a very convincing case as to 18 why they can't possibly go another semester to school. 19 They're being called into the military, who knows what. 20 MR. GROSSMAN: I just -- I 21 can't imagine a situation where a Dean will say, okay, 22 you can go another semester. I'll pay. 23 CHAIRMAN DEMBO: Provost 24 Neitzel would like to respond directly to that. 25 MR. NEITZEL: Well, I think 26 this has always been the issue. 27 Bob is correct. I would recommend

- 1 that whoever -- that funding a decision about providing
- 2 tuition needs to be in line with who makes that
- 3 decision. Otherwise, I don't think it works. And I'm
- 4 fine with this as long as the -- this would be a very
- 5 reasonable way to go, but I think that the decision
- 6 that the Dean makes does have to be one then that
- 7 either the College or the unit covers in what I think
- 8 will be very rare instances, the tuition obligation
- 9 that might be associated with that extra course.
- The experience that I'm familiar with
- 11 at other universities -- Tony knows this better,
- 12 probably, than any of us. It's very, very seldom
- 13 there's extra tuition paid because the decision is made
- 14 either that some substitute will work or that there's
- 15 another way to finesse the definition of the
- 16 requirement. But if the programs define the curricular
- 17 maps, if the programs are responsible for scheduling
- 18 the courses, if the programs are responsible for
- 19 advising the majors, it does seem to me we ought to
- 20 keep all the decision and responsibility for it as low
- 21 in the hierarchy as possible. So I think this would be
- 22 very reasonable; but I think we ought to clarify, then,
- 23 that the Dean makes the decision about whether it is at
- 24 the college or a unit level that the tuition is
- assessed.
- 26 CHAIRMAN DEMBO: Any other
- 27 comments about this specific point or questions?

1 There were some other hands Okay. 2 up. Is it about a separate facet of this? So where do you want to go with this? This is on the floor. Yes, 3 4 sir? 5 MR. YATES: Steve Yates, 6 Chemistry department. 7 Last time we discussed this, I think 8 people saw some merit in the proposal, particularly the 9 curricular maps seemed like a very good idea. 10 Information was presented from the University of Iowa 11 and it was also mentioned that Indiana University had 12 implemented such a thing. I happened to have dinner 13 last week with two faculty members from Indiana 14 University -- and I won't say that it spoiled our 15 dinner, but we discussed Grad Pact, and it was, 16 according to these faculty members, it was another 17 failure. 18 At the end of this period when they 19 instituted this program, it was told to the parents of 20 students that if they came to Indiana University and 21 followed the program, in four years their students 22 would -- their children would be guaranteed a degree, 23 which is basically what is being proposed here. 24 In the end, it didn't work. And this 25 is not the picture that I got from Indiana -- from the 26 anecdotal information about what happened at Indiana. 27 We were told it was not renewed because of computer

- 1 problems and the costs involved, but apparently at the
- 2 end of this experiment at Indiana, it wasn't favored by
- 3 the faculty, it was certainly disliked by advisories,
- 4 and the dean's students didn't even like it. And the
- 5 estimate was that there was something like ten percent
- 6 of the students that were really impacted by it, who
- 7 were in the contract at the end. And I really, before
- 8 I vote on it, I'd like to see some follow up on this to
- 9 really get the straight scoop. Was it withdrawn by a
- 10 vote of Indiana University or indeed what we heard the
- 11 way things evolved?
- 12 CHAIRMAN DEMBO: I can
- 13 answer that, Steve, for you.
- I spoke with Bob Enod, who is my
- 15 counterpart for the faculty Senate there. Because it
- 16 was a President-mandated event without distinct
- 17 generation from the students or the faculty, they
- 18 didn't feel like they had a choice. So what he told me
- 19 was, in the end, because of the computer-related
- 20 problems, it served as a handy excuse, basically, to
- 21 kill it.
- 22 MR. YATES: So it was a
- 23 failure, then?
- 24 CHAIRMAN DEMBO: So it was
- 25 a failure because there was no buy-in from the faculty.
- 26 So technically speaking, they did run into software
- 27 problems. That is true that they would have to upgrade

- 1 their PeopleSoft product. From our point of view here,
- 2 SIS, as I understand it from Jackie Hagar, already has
- 3 the capability to do degree tracking; and then there's
- 4 a new pilot program they're running as well. So I
- 5 don't think we'd run into the same software problems.
- 6 We're talking really now about the
- 7 essence of whether you, the faculty and students, think
- 8 that this is a good thing for the University of
- 9 Kentucky. Because the experience at Iowa was
- 10 dramatically different.
- 11 MR. YATES: Well, I have to
- 12 question that also, because what variables were
- 13 retained in order to make sure that it was a valid
- 14 experiment. Perhaps it was just that these curricular
- 15 maps make the big difference in graduation rates there.
- 16 I don't know.
- 17 CHAIRMAN DEMBO: Phil, then
- 18 Mike.
- MR. KRAMER: I think maybe
- 20 one way to deal with Steve's endurable concerns would
- 21 be to run the three-year pilot project. I think
- 22 comparing yourself to another institution is difficult.
- 23 I think we get into that, we do that. So even if
- 24 Indiana's was a huge success, there's no guarantee that
- 25 ours would work. But I think this would be a very good
- 26 compromise and a safe way to travel.
- 27 Perhaps defining how many programs we

- 1 want to get in, in three years I think we could afford
- 2 to succeed or in three years we could afford it to
- 3 fail.
- 4 CHAIRMAN DEMBO: Mike?
- 5 MR. CIBULL: What he said.
- 6 (Laughter)
- 7 MR. STEINER: A question.
- 8 How are you going--
- 9 CHAIRMAN DEMBO: Please
- 10 announce your name. I'm sorry.
- 11 MR. STEINER: Shelly
- 12 Steiner, Biology.
- 13 How are you going to evaluate the
- 14 three-year rule? Has that been thought out as well? I
- 15 mean, if we go for three years, is there some marks
- 16 that are going to be made along the way? Is there some
- 17 system to evaluate whether it worked or didn't work and
- 18 what's going -- what is it going to mean that it worked
- 19 or didn't worked? What are you hoping for? What's the
- 20 projected positive outcome that you'd like to see? I
- 21 mean...
- 22 CHAIRMAN DEMBO: One of the
- 23 things we didn't have written on the screen here was
- 24 that the Senate Council felt strongly that the hands of
- 25 this program should rest with the Associate Provost for
- 26 undergraduate studies. So one would think, then, that
- 27 somebody in his position would help to monitor the

1	program.
2	While we didn't talk specifically
3	about it, Shelley, it talks about we would have to take
4	a look at the ease or difficulty in tracking students,
5	the communication that would occur across departments
6	and across colleges in terms of the course load or the
7	expected course load, the mechanics of it. I guess
8	I know it's a very general answer to the question. We
9	could even have an ongoing committee to monitor it as
10	well, a Senate committee.
11	MR. STEINER: I think it's
12	a good advising tool. I'm not sure about
13	CHAIRMAN DEMBO: Brad?
14	MR. CANON: Yeah. If
15	you're going to measure against something, presumably
16	you would measure against the situation now. And it's
17	not clear to me that we have a problem now. Is there
18	harder data on this? That is, are people being held
19	over for another semester because courses are
20	unavailable or are we just sort of doing something
21	that, you know, we should not grounded in data?
22	CHAIRMAN DEMBO: Tony, do
23	you have a response to that?
24	MS. STATEN: I have an
25	addition to that.
26	Ruth Staten, College of Nursing. As
27	I've talked to people and I hear more. I think

- 1 somebody alluded to this at our last meeting, that 2 maybe there's some difficulty with advising in some of 3 the pre-areas and somebody said, and then I have to undo what's done there. So I'm wondering if we 4 5 actually know what the problem is and if this is the 6 solution to it if there is indeed a problem. 7 CHAIRMAN DEMBO: I don't 8 have a slide with the exit survey that's given to 9 senior students, but it was, I think -- Mike correct me 10 if I'm wrong -- somewhere 30 to 40 percent of 11 graduating seniors talked about unavailability of 12 courses as one of the problems they encounter along the 13 way for failing to graduate in a timely fashion. 14 was there as measured by that survey instrument. MS. LOCKHART: 15 Dan 16 Lockhart. 17 Does this include double majors and 18 people who are pursuing minors? Are we guaranteeing 19 folks who want to pursue a double major or a double 20 degree that they can complete it in a given time frame? 21 CHAIRMAN DEMBO: Professor 22 Stoepple? 23 MR. STOEPPLE: You can 24 sign the graduation contract and do your double major 25 or whatever you had in mind; however, you're only 26 guaranteed for one of those two. Therefore, for
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example, I can be a math major in mechanical

27

- 1 engineering but I can only sign the graduation contract
- 2 for one of them. I'm only guaranteed to graduate one
- 3 of those in a timely fashion. So I might have to put
- 4 off the second major considerably to stay on track for
- 5 the one. But it is possible.
- 6 CHAIRMAN DEMBO: Any other
- 7 thoughts that have not been brought to the floor yet?
- 8 MR. GOVINDARAJULU: The
- 9 thing about who pays what is still not -- I'm not clear
- 10 who pays for it. In lieu of the fact that a college
- 11 like Arts and Sciences is very strapped for funds. So
- 12 I wouldn't be interested in it. I wouldn't want any
- 13 duty. I think we should make a recommendation that it
- should be initially paid by the Provost's office.
- MR. NEITZEL: I second
- 16 that.
- 17 (Laughter)
- 18 CHAIRMAN DEMBO: Is there a
- 19 response from the Provost's office?
- 20 MR. NEITZEL:
- 21 Unsurprisingly, yes. I'd be happy to pay it, but then
- 22 I think I need to make the decision on which of the
- 23 outcomes should be implemented from this committee.
- 24 You cannot have the consequences associated with this.
- 25 Somehow, what's determined to be a University failure
- 26 in terms of providing courses or the advising can only
- 27 be occurring in a departmental level here. So I think

- 1 if you want this to work, you want the consequences to
- 2 be borne at that level along with the decisions. If
- 3 you don't want them to be borne there, and you want
- 4 them borne up higher, then I think that person has the
- 5 right to make a decision about which outcome we
- 6 implement associated with the failure somehow for the
- 7 University to live up to the contract. You can't
- 8 disconnect those two in any way that's going to come
- 9 out being beneficial to students.
- 10 CHAIRMAN DEMBO: Any other
- 11 points?
- 12 MS. WALDHART: This is a
- 13 question, I think, addressed to the Provost just saying
- 14 if we were to phrase this in such a way that there
- 15 would be a committee proposed at the college level and
- then the Dean would be responsible for requesting money
- 17 from the Provost to make a decision, would that be a
- 18 way to address both points?
- MR. NEITZEL: Say it again,
- 20 Enid.
- 21 MS. WALDHART: Okay. We
- 22 would still have the Dean deciding, based on the
- 23 committee's suggestion, what should be done. But then
- 24 the Dean wouldn't decide who to pay or whatever, if
- 25 money were involved with it. That the Dean would send
- 26 that request forward to the Provost to make the final
- 27 decision about funds being available.

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1	MR. NEITZEL: So the Dean
2	would be sending a request forward to my office
3	MS. WALDHART: Yes.
4	MR. NEITZEL:for funds?
5	MS. WALDHART: Correct.
6	MR. NEITZEL: Which then I
7	would either say yes or no to?
8	MS. WALDHART: Right.
9	MR. NEITZEL: Sure.
10	(Laughter)
11	MS. WALDHART: If that
12	makes sense. It seems to me that instead of the
13	automatic "no," that if there were a compelling case
14	that it would be up to the college to make the case not
15	to provide the funds.
16	
17	MR. NEITZEL: But I think, seriously here,
18	what we're after is trying to shape behavior by
19	advisories and departments and their interaction with
20	the students so that if we put together a curricular
21	map, we will provide these courses. If you visit your
22	advisor on the prescribed basis and you sign up for
23	these courses, you can graduate in four years. If
24	there's a problem in that, it would have had to occur
25	at the departmental level and we don't want those foul-
26	ups to continue, obviously. So somehow having the
27	consequence occur at that unit level, as well as the
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- 1 decision, this is fundamentally an academic decision
- 2 about what the best outcome should be for that
- 3 particular student. But I really think that's much
- 4 better than taking this to the Provost level, and I
- 5 think that's how you change behavior in a way that's
- 6 going to be helpful to students in the long haul.
- 7 CHAIRMAN DEMBO: What
- 8 brings this to mind, I think, is one of the possible
- 9 arguments that can come up.
- 10 Let's say that one of Scott Smith's
- 11 students in Agriculture has had a problem, and it was a
- 12 documented problem, that he couldn't get Com 181. And
- 13 then Scott says, well, why should my college have to
- 14 pay this tuition when it's not my college's fault. And
- 15 then Dean Johnson says, well, we never have enough
- money anyway so there's no doubt you didn't have enough
- 17 Com 181 sections.
- 18 So that's why there's some sense to
- 19 having the Provost being the final arbiter, I think, in
- 20 my opinion.
- 21 But Bob was first, then Steve.
- 22 MR. GROSSMAN: Yeah.
- 23 There's a -- I understand your argument, Mike, but
- 24 there's also a counter-argument here, which is that if
- 25 you have the person who makes the decision also be the
- 26 person who's responsible for dividing the money, it's
- 27 going to be a very easy erosion to academic standards.

- 1 Just say, well, we'll just waive this requirement
- 2 because I don't want to have to pay tuition.
- 3 The other issue is that the problem
- 4 with students getting their classes is not always that
- 5 the department didn't schedule them properly. For
- 6 example, we don't know how we're going to cover organic
- 7 sections next year because we haven't been able to hire
- 8 enough organic chemists over the last five years and
- 9 does that mean -- You know, who's responsible for that?
- 10 Is it the Provost, is it the Dean, is it the
- 11 department?
- 12 MR. NEITZEL: We'll know
- 13 that the very first semester it happens to a student.
- 14 And there will be a variety of ways that we can respond
- 15 to that particular student between the first semester,
- 16 the second semester and the fourth year to have that
- 17 student's problem taken care of. So I don't think it
- 18 requires that we get to the fourth year to remedy that
- 19 particular problem, and it doesn't involve one of
- 20 waiving a requirement or having to provide extra
- 21 tuition to the student. It does mean you somehow have
- 22 to find a way for that student to get the section that
- 23 he or she needs, but we've got time to do that.
- 24 CHAIRMAN DEMBO: Steve,
- 25 then Shelley.
- 26 MR. YATES: I just differ
- with you a little bit, Mike, because, as you know, Arts

- 1 and Sciences, as it is now, we don't see our majors
- 2 until the third year. So to say that the department
- 3 should be responsible for advising--
- 4 MR. NEITZEL: Well, who's
- 5 advising them in the first two years? The college.
- 6 MR. YATES: That's right.
- 7 MR. NEITZEL: And, again, I
- 8 would say at the college level, that's where your
- 9 responsibility has to somehow be taken the most
- 10 seriously and enforced.
- 11 MR. YATES: I would also
- 12 say that I've been advising students for 20-something
- 13 years now, and I've made my share of blunders, and I
- 14 think everybody has the opportunity to do that. I
- 15 think the curricular maps could minimize that.
- MR. STEINER: One other
- 17 point from many years of experience, oftentimes there's
- 18 a debate, a student is in trouble, they didn't take
- 19 the course or they did take the course and they say you
- 20 advised them not to take the course or you forgot to
- 21 advise them. That's not uncommon at all. What do you
- 22 do under those circumstances where, you know, as far as
- 23 you know, you've advised the correct way? You have
- 24 your sheets and you have your maps and all that jazz
- 25 and they come in and you tell them and they stand there
- 26 and they say, well you never told me; in fact, you said
- 27 I could skip this or skip that. It's not unheard of in

- 1 this kind of situation. What do you do in those
- 2 circumstances?
- 3 CHAIRMAN DEMBO: Don?
- 4 MR. GROSS: Yeah. Don
- 5 Gross, Political Science.
- 6 There's also a problem even at the
- 7 department level, because if you take a faculty size
- 8 that's fixed and as you increase the number of your
- 9 majors and you start getting overloaded on faculty,
- 10 they are more likely to be making mistakes. But I
- 11 think in some sense we can keep talking about who's
- 12 responsible for mistakes, who's responsible for paying
- 13 money, and I guess rather than talk the rest of the
- 14 day, you know, I guess my preference is just to go
- 15 ahead and try this. And no department has to do it if
- they don't want to. Let's try it and let people sort
- 17 of think about, you know, how we're going to evaluate
- 18 it as we start implementing it.
- 19 CHAIRMAN DEMBO: So that
- 20 came as a suggestion from the Senate Council. Do you
- 21 want to make that a MOTION?
- 22 MR. CIBULL: It is a motion.
- 23 CHAIRMAN DEMBO: Well, I
- 24 guess it is. It's on the floor. Okay. So you're
- 25 speaking in favor of the motion, then.
- 26 Are there any other opposing points
- 27 of view? I'm sorry?

1 MR. GROSSMAN: Call the 2 question. 3 CHAIRMAN DEMBO: Okay. So stop debate. It takes a two-thirds vote. All in favor 4 5 of stopping debate, please raise your hands. ("AYE" HAND-COUNT VOTE: MAJORITY) 6 7 CHAIRMAN DEMBO: All 8 opposed? 9 ("NAY" HAND-COUNT VOTE: ONE) 10 CHAIRMAN DEMBO: One person 11 has raised their hand opposed. Okay. So the MOTION on 12 the floor then is a pilot for the graduation contract 13 with, hopefully, a representative cross-section of 14 voluntary colleges, programs and departments and to 15 evaluate the pilot in three years. 16 Should we -- Does anybody want to 17 amend this motion to decide how this should be 18 evaluated, who should have a hand in it? 19 MR. CIBULL: You already called the question, isn't that correct, to get the 20 21 vote on this? 22 CHAIRMAN DEMBO: I guess we 23 have. 24 MR. CIBULL: Is that 25 correct? 26 CHAIRMAN DEMBO: Yeah. 27 Okay. So all in favor, please raise your hands.

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1	Gifford, do you want to take a look?
2	MR. BLYTON: Yeah.
3	("AYE" HAND-COUNT VOTE: MAJORITY)
4	CHAIRMAN DEMBO: Okay. All
5	opposed?
6	MR. BLYTON: It's clear.
7	CHAIRMAN DEMBO: So, seven
8	opposed.
9	SARGENT-AT-ARMS: Eight.
10	("NAY HAND-COUNT VOTE: 8)
11	CHAIRMAN DEMBO: Eight.
12	Okay.
13	MS. WALDHART: Would it be
14	possible at this point to ask the Provost, Associate
15	Provost for Undergraduate Studies, to take on that
16	responsibility or to simply assume that this will be a
17	Senate Council thing that would decide how we go on?
18	Because we had talked in Senate Council about this
19	falling under the
20	CHAIRMAN DEMBO: The
21	Associate's authority.
22	MS. WALDHART: The
23	authority of the Associate Provost for Undergraduate
24	Studies; and that coming out of that office, whether
25	it's a Senate committee or something, it seems to me
26	there needs to be a clear place for it to be housed.
27	MR. KRAEMER: I'd be happy

- 1 to volunteer to do it. I could do it in consultation
- 2 with a committee, advisor, whatever you want.
- 3 Certainly something I think would be a good match that
- 4 we have to do that.
- 5 CHAIRMAN DEMBO: So could
- 6 we recommend continued input from the elected faculty
- 7 and students of the Senate in terms of the evaluation
- 8 and ongoing management of it then?
- 9 MR. KRAEMER: Sure.
- 10 CHAIRMAN DEMBO: Okay.
- 11 Kavi?
- 12 MR. TAGAVI: That wasn't
- 13 quite the sense of the motion. It was that this would
- 14 be handled by the Senate Council or Undergraduate
- 15 Council under the leadership of the Provost.
- 16 CHAIRMAN DEMBO: So the
- 17 Undergraduate Council--
- 18 MR. TAGAVI: What was said
- 19 was that it should remain a Senate function and,
- 20 naturally, the Associate Provost is the head of that
- 21 COUNCIL.
- 22 CHAIRMAN DEMBO: Would you
- 23 agree to that, Phil?
- MR. KRAEMER: I would be
- 25 happy to consult and manage and lead or stay out of the
- 26 way.
- 27 CHAIRMAN DEMBO: Also as

- 1 your being the Chair of the Undergraduate Council,
- 2 which is a Council of the Senate.
- MR. KRAEMER: Exactly.
- 4 CHAIRMAN DEMBO: Okay.
- 5 Professor Waldhart, next agenda item?
- 6 MS. WALDHART: Okay. I'm
- 7 almost scared to conduct this. We have two wins and
- 8 maybe this one won't work.
- 9 The College of Communications and
- 10 Information Studies is proposing approval of a grade-
- 11 point-average connection with its selective admission
- 12 requirements. In the college there are four
- 13 undergraduate programs, and because each of the pre-
- 14 majors includes different courses and different kinds
- of things, this needs to be done in four sets rather
- 16 than one standard across the college.
- 17 So you may remember as we talked
- 18 about selective admissions standards for colleges, we
- 19 wanted them to be program specific rather than
- 20 necessarily across the college. So what each of the
- 21 majors is proposing is some kind of grade point average
- 22 along with the pre-major courses that are in place.
- 23 And so, as you look at this, there were a couple of
- 24 changes in wording from the original to the ones that
- 25 the Council saw. The pre-major courses themselves are
- 26 all approved as is.
- What we are voting on at this point

- 1 is the GPA that is with it. So that with a
- 2 communication major, there's a minimum cumulative GPA
- 3 of 3.0. You don't need the "or greater" in these
- 4 courses. So there are five courses there.
- 5 In journalism, there are three
- 6 courses; but one of them becomes double because it is
- 7 the best predictor of success in the journalism
- 8 program. In integrated strategic communication,
- 9 completion of the four courses, five courses and,
- 10 again, a 3.0 GPA as a minimum in those courses and in
- 11 telecommunications, again, a minimum cumulative GPA of
- 12 3.0 in those courses.
- So what the Senate is to vote on at
- 14 this point is whether that number 3.0 can stand as a
- 15 selective admission requirement.
- 16 CHAIRMAN DEMBO: Professor
- 17 Kraemer?
- 18 MR. KRAEMER: I appreciate
- 19 Enid's clarifying these.
- 20 The Council did approve the courses
- 21 but without the 3.0 GPA, and I'm going to argue against
- 22 that because in a sense this is just an alternative
- 23 selective admissions criteria. And I think the general
- 24 issue, as we all know, is there is a challenge of some
- 25 colleges with resources being able to accommodate the
- 26 number of majors. And the last business the Senate
- 27 engaged in at the prior meeting, I think that's still

- 1 the key issue, that we need to have some principles and
- 2 guidelines that make this not moot, but to give us a
- 3 context within which we can deal with this process. I
- 4 don't really see this one as being any better than the
- 5 overall GPA in terms of who gets in and who doesn't.
- 6 In some cases, if you take a student, the student may
- 7 have an excellent overall GPA but may have tripped with
- 8 one course with a C. I'm not sure, again, that that's
- 9 the kind of student-friendly university we want to be.
- 10 But I do appreciate you clarifying that the Council did
- 11 not approve the 3.0 GPA.
- MR. CHAIRMAN: Response from
- 13 the college?
- 14 Dean Johnson?
- MR. JOHNSON: I just wanted
- 16 to respond to the one of the points that the Associate
- 17 Provost or Assistant Provost Kraemer made and that is
- 18 that the committee, the Senate Committee, whose
- 19 recommendations the Senate voted on at the last Senate
- 20 meeting, specifically said that this approach was the
- 21 best approach to follow. And we've been closely
- 22 following the work of that committee in developing our
- 23 proposals and we've been trying to structure our
- 24 proposals to accommodate the role of the Senate. So
- 25 what we've done here exactly reflects what the Senate
- 26 committee did the last time.
- 27 CHAIRMAN DEMBO: Professor

1	Grossman?
2	MR. GROSSMAN: This
3	proposal disturbs me greatly because the rationale for
4	it that's put forth in the document to the Senate was
5	we have too many students. We need to limit enrollment
6	somehow and so to make these academic standards just
7	because there are too many students we have to enroll,
8	to limit enrollment somehow seems to me to be
9	absolutely the wrong approach.
10	If they don't have enough resources
11	and they can't get more resources, then let's be
12	honest, the problem is the number of slots. The
13	problem isn't the quality of the students going through
14	the program. Let's just say, this is how many students
15	we can educate and we'll have a lottery to let that
16	many students in. If the problem is one of that the
17	students aren't sufficiently prepared, I have no
18	problem with the specific courses that are involved,
19	although I do have a problem with 3.0, which is awfully
20	high. I would love it if I only got superb students in
21	organic chemistry. Okay? But we all know that doesn't
22	happen and it won't happen. We're at a big university
23	and for one college to say that it's standard is so
24	high and then say that anyone who falls below those
25	standards, presumably they'll have to go off to other
26	colleges that have not yet passed such standards, guess
27	who that's going to be. It seems to me that it would

- MAY 5, 2003 1 be absolutely the wrong approach. 2 CHAIRMAN DEMBO: Dean 3 Johnson first, then Cindy. 4 MR. JOHNSON: Again, you 5 know, this is something that our college has contemplated for a long period of time and has tossed 6 about a number of different alternatives. 7 8 The University is a selective 9 admissions university. We don't propose that students 10 can enroll to UK on the basis of a lottery system. 11 This is an enrollment management proposal. We are not 12 proposing that we're going to decrease the enrollment 13 in our college. In fact, the proposal we had before 14 the Senate last year that we passed, we would only 15 decrease if the enrollment were up by 40 students, 16 which would at that we had probably grown by 100 additional students. Since I've been Dean over the 17 18 last five years, our college has almost doubled in size 19 in terms of undergraduate enrollment. We've added the 20 equivalent of five colleges at UK just in terms of our 21 growth. We haven't come anywhere close to that in 22 terms of adding additional resources to our college. 23 Another interesting little statistic 24
- is that this commencement, we're going to graduate ten
  percent of the undergraduates at UK. Our college only
  has 37 faculty people and only 28 of those faculty
  members are devoted to undergraduate education. We are
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- 1 not talking here about diminishing the number of
- 2 students we have, but rather what we're trying to do is
- 3 decrease the growth and enrollment within our college.
- 4 We get a lot of those students, and the reason we have
- 5 ten percent of the undergraduate student body at UK is
- 6 because we're a net importer of students to our
- 7 colleges rather than an exporter our students out of
- 8 our colleges.
- 9 MS. RUDER: I quess to
- 10 follow up on that, what one college's enrollment
- 11 solution is is another college's enrollment nightmare.
- 12 And I think for Arts and Sciences, as Bob eluded to
- 13 before, what ends up happening is that if you
- 14 consistently make every other college in the university
- 15 selective, what happens is that Arts and Sciences
- 16 becomes the dumping ground for all students. And I
- 17 apologize for the term, but that's essentially what it
- 18 is. That all the students who can't "make it" in the
- 19 other colleges end up in Arts and Sciences. And what
- 20 happens with the proposals is that someone looks,
- 21 rightly so, at their own college and at the enrollment
- 22 management issues, but the other colleges don't have a
- 23 chance to reflect on how that enrollment management
- 24 solution is going to affect the enrollment management
- 25 in that other college. I think that's not a good way
- of following these things or promulgating these
- 27 programs, number one.

1 And I just also wanted to agree with 2 what Bob said. I mean, I realize that the university 3 is selective admissions. You get the students in, but 4 then you cannot control necessarily the quality of the 5 students. And I'm with you; I would love to have students who always get 3.0 or above in all of my 6 7 classes. But it's just not a reality of the student 8 population that we have and that's the population that 9 we need to serve. 10 CHAIRMAN DEMBO: Kavi and 11 then--12 MS. RUDER: Cynthia Ruder, 13 Russian and Eastern Studies. I'm sorry. 14 COURT REPORTER: What is 15 the last name again? 16 MS. RUDER: Ruder. R-U-D-17 E-R. 18 CHAIRMAN DEMBO: Kavi? 19 MR. TAGAVI: The best 20 enrollment management is grading. Keep giving low 21 grades and students will not take your courses. 22 (Laughter) 23 But I must say and in fairness to the 24 College of Communication, this is exactly what we said 25 is acceptable. We said that GPA on selective courses 26 are acceptable. Now you're picking on College of 27 Education because a year ago they said they made a

- 1 mistake by saying why they are doing this. Because if
- 2 we deny College of Education of this today, when are we
- 3 going to deny the College of Communication? When are
- 4 we going to deny Engineering? Tomorrow.
- 5 CHAIRMAN DEMBO: And if I
- 6 can interject, the Senate Council discussed this and
- 7 also discussed the fact that these criteria were also
- 8 labeled as predictors of success.
- 9 MR. TAGAVI: And to their
- 10 credit, look the number C. No GPA. C or D. B does
- 11 not have a GPA so I think it's the same--
- MS. WALDHART: No. B does
- 13 have a GPA.
- MR. TAGAVI: Enid. Which
- 15 one does not have a GPA?
- MS. WALDHART: They all
- 17 have GPAs. The way they're calculated is different.
- 18 CHAIRMAN DEMBO: ISC, Kavi,
- 19 came as a separate proposal. Somehow it was
- 20 disconnected from this one.
- 21 MR. TAGAVI: Yes. One of
- 22 them did not have a GPA. Would you like to add,
- 23 "before every completion," "successful"? Because
- 24 legally speaking when you get an E, you have completed
- 25 that course and it's possible to have four As and an E
- 26 and end up with a GPA of 3.0. I don't think that's
- 27 what Communications wants. So you want to add

1 "successful completion" before every one of those. 2 MS. WALDHART: If you get an E in a course, you have not completed it in terms of 3 4 meeting the requirements. 5 MR. TAGAVI: When somebody 6 who says is my grade incomplete and you have to say 7 "no," and therefore you have accomplished the course. 8 CHAIRMAN DEMBO: 9 MS. WALDHART: An E grade means you haven't met the course requirement. I don't 10 11 think it would be--12 CHAIRMAN DEMBO: Professor 13 Steiner? 14 MR. STEINER: Shelley 15 Steiner, Biology. 16 Why not have enrollment management by setting realistic limits and exceptions where, if you 17 18 think you can teach reasonably for your discipline, so 19 30 in this section and that's it? When the section 20 closes that's sends the pressure upstairs. If they 21 want more sections, let them roll. And basically that 22 would be a way to have enrollment management. Set the 23 number of sections that you can set with the number of 24 faculty you have and that's it. 25 CHAIRMAN DEMBO: Are there 26 any points of view so far that we haven't heard? Jim? 27 MR. ALBISETTI: Jim

- 1 Albisetti, Arts and Sciences.
- 2 Does this proposal allow for the
- 3 exercise of repeat options in order to have to get this
- 4 3.0 GPA or is this something we apply to make people
- 5 retake courses they've already passed in order to try
- 6 to qualify for their majors?
- 7 CHAIRMAN DEMBO: Dean
- 8 Johnson, do you have a response for that?
- 9 MR. JOHNSON: I think that
- 10 the key to that response is completion, and obviously a
- 11 repeat option provides for continuation.
- MR. GOVINDARAJULU:
- 13 Especially you mentioned courses 200 and 291. I
- 14 consider all those courses (unintelligible). People
- 15 just walk in and they're learning a new language. So
- 16 essentially you're forcing these students to make a B.
- 17 So this in turn they come to us and say I want to drop
- 18 out. My GPA is going to drop if it is going to be a B.
- 19 So, I unfortunately drop them. The cumulative GPA is
- 20 something less.
- 21 MR. LABUNSKI: My name is
- 22 Richard Labunski. I'm a faculty senator from the
- 23 College of Communications and Information Studies and I
- 24 wanted to talk for a few moments about this.
- 25 This proposal is because we want to
- 26 provide the best educational experience for our major
- 27 that we can and part of that is to make sure that they

1 have appropriate preparation so that the limited time 2 we have with them to help prepare them for careers in intensely competitive fields is really as worthwhile 3 4 for the students as we can possibly make it. 5 So after much discussion in the Department of Communications and the School of 6 7 Journalism and Telecommunications and at the college 8 level, we have decided that students need to know 9 something about politics and government and budgets and 10 public affairs before they go into the journalism 11 field, and you will see how other courses make perfect 12 Psychology before you go into advertising, sense. 13 public relations, direct marketing, et cetera. Once 14 you have made a decision, and I think everybody in this 15 room would agree that appropriate preparation makes the 16 major experience much more successful, then why does it not make sense to say we are going to require that you 17 18 take certain courses to be the best prepared that you 19 We also want you to do well in those courses, to 20 show us that you have attained some competency in those 21 fields, and the only way we really can judge it is to 22 see what your grades were in those courses. 23 And I don't think it's unreasonable 24 at all, especially with grade inflation having taken 25 over so many universities over the years when so many 26 people, so many students get As and Bs consistently. Ι 27 don't think it's inappropriate at all to say we want

1 you to take course A, B, and C and we want you to do 2 fairly well among all of them. We're not saying that you have to get a B or a better to get the grade and 3 4 every single one of those prerequisite courses. 5 What we're saying is, overall you'll have to show some commitment to learning the material. 6 7 And I would also remind the Senate that this does not 8 change the overall grade point average that this 9 organization would not allow us to change a year and a 10 half ago. It's still a 2.6 for the overall GPA for 11 admission to the college. What we're saying is, as 12 students prepare for our majors, we want to make sure 13 they learn something and not simply take those courses. 14 And I would just add one editorial 15 16 comment -- out of great deference to Drs. Grossman and -- I'm so tired I can't remember the Associate 17 18 Provost's name all of a sudden -- Phil Kraemer. 19 Anxiety that I approach this. 20 I must tell you that I taught at the 21 University of Washington for 11 years. I taught at 22 Penn State. I taught at University of California, 23 Santa Barbara. I served on the University Senate at 24 the University of Washington for three years. 25 tell you, I'm always surprised by the idea that to say 26 to a department or a college like ours, we're not going 27 to let you do what you think you need to improve the

- 1 educational experience of your students because we're
- 2 so afraid one of your students who doesn't quite make
- 3 it is going to end up as a political science major or
- 4 something else, and we just can't let that happen
- 5 because we're all so overburdened, that in order to
- 6 keep us from having to deal with any of your overload -
- 7 and I reject the suggestion that our rejects are
- 8 somehow worse students or unmotivated or just going to
- 9 be a drain on your resources -- but the idea that, you
- 10 know, Department A can't make changes that Department A
- 11 really believes will improve the educational experience
- 12 of the students because Department B is terrified with
- 13 the idea there's going to be another student in a large
- 14 lecture class and instead of 212 there are going to 213
- 15 students when we're teaching students in small labs,
- 16 computer facilities and other kinds of limited
- 17 classroom experiences and can only have 12 or 14 or 18
- 18 students in any of our classes, it's really beyond me.
- 19 And I just thought we would all be kind of pulling in
- 20 the same direction instead of being quite so
- 21 territorial and sort of resentful of anybody else who's
- 22 trying to make changes.
- 23 CHAIRMAN DEMBO: Thank you,
- 24 Richard.
- 25 Is there another point of view that
- 26 has not been brought to the floor?
- 27 Dean Salle?

1	
2	MR. SALLE: Leon Salle from Dentistry.
3	Even our professional schools have
4	GPA expectations, but we don't have GPA requirements.
5	And I'm curious as to why you select requirement.
6	Doesn't that prevent you from selecting students for
7	your programs that would be exceptional in other ways,
8	that perhaps showed exceptional talent in other ways
9	that would be excellent additions to the college? And
10	lastly, doesn't it affect your ability to attract a
11	diverse student body, especially those that are coming
12	to us from the community college system or from other
13	systems?
14	So I just was curious, David, if you
15	have thought about that. Instead of saying
16	"requirement," you could say it's "expected that,"
17	which is the language that we use.
18	CHAIRMAN DEMBO: A
19	response? We're going to have to tie this up in the
20	next couple of minutes. David?
21	MR. JOHNSON: In terms of
22	diversity, I think the recent series in the <b>Kernel</b>
23	demonstrated that our college is one of the more
24	diverse on the campus. We have probably the most
25	diverse in terms of its undergraduate student body, and
26	this is something, quite frankly, that the faculty
27	struggled with for two years before we brought a

1 proposal forward to the Senate. 2 I think there's also the fundamental 3 issue of fairness here in addition to some of the other 4 ones we've just talked about. There are over a score 5 of units on this campus that have enrollment management policies and it seems like -- and I've been in this 6 body when two have been considered; one from Social 7 8 Work and one from Business and Economics -- the only 9 time we have an elaborate discussion is when my college 10 puts a proposal forward. 11 CHAIRMAN DEMBO: Do you 12 have a response to Dean Salle? 13 MR. TAGAVI: You are the 14 Dean of Dentistry. In your case, when students meet 15 the minimum requirement, they are not guaranteed 16 admission. At least I know medical school is not like 17 that. 18 MR. SALLE: That's true. 19 MR. TAGAVI: It's not true 20 for Communications. Communication is before that 21 saying whoever meets the minimum requirement is 22 guaranteed admission. So the comparison that you just 23 made was apples and oranges. 24 CHAIRMAN DEMBO: Mike? 25 MR. CIBULL: I guess that I 26 wouldn't -- I mean, I'm not in the undergraduate 27 college. But I would certainly encourage any college

1 that has the ability to take excellent students to take 2 excellent students. Isn't that what we're all supposed 3 to be aiming for? Isn't that how the college increases their academic standing, by taking excellent students 4 5 and making them more excellent in that college? So if the College of Communications 6 7 can do that, more power to them. And, hopefully at 8 some point, the College of Liberal Arts can do that as 9 well. But I wouldn't wait until every, you know -- I 10 wouldn't aim for the lowest common denominator. 11 may be a state school but it doesn't have to act like a 12 state school. 13 MR. KRAEMER: We have 14 selective admissions and we are getting very excellent 15 students coming into the University. But the challenge 16 is whether we're going to have some colleges having additional hurdles; and, quite honestly, and I respect 17 18 all of the arguments in favor of this, but we wouldn't 19 be considering this 3. GPA and the predictive nature of those data if it weren't for the fact that many 20 21 students are trying to get into these majors. 22 If it weren't that we needed these 23 courses to succeed in the majors, that would be a 24 separate argument. This is really a way to manage a 25 very difficult problem that in essence is a resource 26 issue, and the problem is what happens to the students 27 that don't make it into these majors, and are the

1 criteria such that we're completely confident in their 2 validity? 3 CHAIRMAN DEMBO: Okay. In 4 the next one minute, anybody who has not spoken will be 5 given the floor. 6 MS. GARVEY: Beth Garvey, 7 Medicine. 8 I'd like to know what proportion of 9 this year's class that was admitted into Communications 10 and Information Studies would have met these 11 requirements. In other words, how big of an impact is 12 this really going to have? 13 CHAIRMAN DEMBO: Is there a 14 response to that? 15 MR. JOHNSON: At the last 16 Senate meeting we heard of the problem that Pharmacy was facing and we also had the standard admissions 17 18 criteria where they have 100 slots, essentially, and 19 they have 500 applicants. In our college, with all of 20 our selective admissions proposals, we essentially let 21 in 90 percent of the students that come to our body. 22 I will predict that this is going to 23 decrease the growth in our students by 40 and we we'll 24 still have enrolled probably 50 to 100 students next 25 year. 26 CHAIRMAN DEMBO: Dan? 27 MR. LOCKHART: One last

- 1 question. If you don't get this, does this affect your
- 2 accreditation in any way?
- 3 MR. JOHNSON: I didn't--
- 4 MR. LOCKHART: If you don't
- 5 get this, are you going to be in jeopardy of losing
- 6 your accreditation in any way?
- 7 MR. JOHNSON: In fact, this
- 8 was brought up during our AC and C accreditation and
- 9 they were very impressed that we were working on this
- 10 proposal, and that considerably helped us. But if this
- 11 proposal isn't passed, it's going to have a dire effect
- on our accreditation in that system.
- 13 COURT REPORTER: Can I have
- 14 your name, please?
- MR. LOCKHART: Dan
- 16 Lockhart.
- 17 CHAIRMAN DEMBO: If there's
- 18 no objection, I'd like for us to go ahead and vote on
- 19 this now because I don't think we've heard any new
- arguments coming to the front here.
- 21 So the MOTION on the floor now is to
- 22 accept these suggested admissions requirements, minimum
- 23 3.0. There should be no questions about the motion.
- So all in favor of -- And I'm going
- 25 to lump all of these together because I haven't seen
- there's much of a difference between them, so all four
- 27 programs with these admission requirements.

- 1 All in favor, please raise your hand.
- 2 ("AYE" HAND-COUNT VOTE: MAJORITY)
- 3 CHAIRMAN DEMBO: Okay. All
- 4 opposed? Let's take a hand count on that, Susan.
- 5 Okay. Hands down.
- 6 All those in favor of the motion?
- 7 ("AYE" HAND-COUNT VOTE: 36)
- 8 CHAIRMAN DEMBO: 36. Okay.
- 9 All those opposed.
- 10 ("NAY" HAND-COUNT VOTE: 22)
- 11 CHAIRMAN DEMBO: The motion
- 12 passes 36 to 22.
- Okay, the next agenda item, proposed
- 14 changes in the B&E Suspension and Probation Policies.
- MS. WALDHART: As you will
- 16 see, the concern here is about students who are
- 17 suspended, students who are put on probation. And so
- 18 as we're looking at this, the gist of this has to do
- 19 with the less than 2.0 and how long students have had
- 20 that less than 2.0 GPA. I don't think I need to read
- 21 those all the way through.
- 22 The key is the number at which no
- 23 probationary notice needs to be given. So that's
- 24 something that's different from some of the other
- 25 problems. Being placed on probation any time they're
- 26 less than 2.0 is a fairly standard position; and the
- 27 final one, students who are dropped twice from the

- 1 college will not be readmitted, and that is something
- 2 that is not necessarily a part of the other
- 3 requirements.
- 4 CHAIRMAN DEMBO: So these
- 5 parallel word for word the College of Engineering
- 6 Suspension and Probation Requirement policies; and
- 7 because they are a Senate rule, they also are published
- 8 in the bulletin. So to date, Engineering has this.
- 9 B&E does not.
- 10 Dan, would anyone like to speak any
- 11 further to this? Any other details?
- 12 MR. LOCKHART: The main
- 13 reason we wanted to do this--
- 14 CHAIRMAN DEMBO: Dan,
- 15 please introduce yourself so that everybody knows who
- 16 you are.
- 17 MR. LOCKHART: Dan Lockhart
- 18 from the Gatton College of Business and Economics.
- 19 The main reason we were interested in
- 20 trying to do something like this is not so much in our
- 21 own management issue as it is a student retention
- 22 issue. We have selective admissions requirements there
- 23 at a level, which there is a significant difference
- 24 between being on probation and suspension and what it
- 25 takes to being admitted to the upper division status.
- 26 We have a lot of students who are down around the 2.0,
- 27 1.9, 1.8 level, and the way it is now we have no real

1 good way of capturing them and getting them into the 2 program so that they could do something about the fact 3 that they're probably not going to be admitted to upper division status. 4 5 We want to try to be able to get a 6 hold of students a little bit sooner than what we 7 currently can now and to advise them about what they 8 can do to change their study habits, their lifestyle 9 habits, their funding habits, so that they can make the 10 grade point average and be admitted into upper division 11 status. And if they simply are running out of gas and 12 are unable to do that, we want to work with them, not 13 to throw them back out to the university or back into 14 central advising so that they can figure what to do on their own. We want to be able to work with them so 15 16 that they can, hopefully, find another college or another program in the university that enables them to 17 18 graduate and leave UK with a completed degree. 19 To our college it is important that 20 anybody who comes there, we do everything we can to get 21 them out of the university. Hopefully, it's through 22 the College of Business. But if it's not through the 23 College of Business, it's somewhere else. And we want 24 to be able to work with them, to advise them, to show 25 them other career options that are -- or program 26 options that are available for them at the University. 27 And as it is now, a student who's less than 2.0, he or

- 1 she can bounce around the first year and it's not
- 2 really until sometimes their freshman, first semester,
- 3 their sophomore year, that they ever get themselves
- 4 into any kind of trouble where they would have to be
- 5 suspended. At that point in time, at a 2.0 or a 1.9 or
- 6 1.8 or 1.7, there's just no way in heaven's name
- 7 they're going to make the requirements to be admitted
- 8 to upper division status.
- 9 We just don't want to throw them out,
- 10 and we feel like we're doing them a disservice as it is
- 11 right now. We feel like we're setting them up to not
- 12 succeed, and we want to use this program here and we
- 13 want to use the requirements that Engineering has to
- 14 get their attention, to get their parents' attention
- 15 more quickly so that we can make sure that they make
- 16 whatever financial arrangements, work less, get more
- 17 money from Mom and Dad, so that they can spend more
- 18 time on their studies. We want to try to improve their
- 19 probability of getting admitted into upper division
- 20 status. If that doesn't work, we want to help them,
- 21 work with them to find a program somewhere else in the
- 22 University so they can graduate.
- 23 CHAIRMAN DEMBO: Questions
- or comments?
- 25 Provost Kraemer.
- 26 MR. KRAEMER: Once again, I
- 27 just want to clarify that the Undergraduate Council did

1 not approve this. You want to give the council much 2 too much credit for some of these actions. I understand Dan's rationale; he and 3 4 I have talked about that. But the difficulty is that 5 this would be moving toward selective retention and not the virtue of selective admissions. If a student is on 6 7 probation, the best point to intervene and help them 8 would be within the college in which they were 9 originally admitted. So it would be nice to think that there are some interventionary programs, that the 10 11 colleges would take on the task of working with their 12 probationary students. The Engineering program is not 13 a model of excellence and if we turn the clocks back--14 (Laughter) 15 Perhaps I may have mentioned, or 16 already mentioned it is a model of excellence, but we 17 have the problem every spring in January seeing a huge 18 exodus from the college and those students do end up 19 working simply with advisors who are wonderful, but the 20 difficulty is it's not like being in college. And I 21 think this would simply compound that problem by 22 extended it to another college. I think the answer, 23 again, motivation is a lot of it. To work with them 24 and to be honest with them because some of these 25 students are going to have achieved low enough GPAs 26 that's it's going to be very difficult for them to get 27 into the selective admissions. But I think the best

1	point to begin to intervene and work with them would be
2	in the college. If they fall below 2.0, then
3	suspension takes over. But transporting more of them
4	to undergraduate studies I don't think is necessarily
5	in the University's best interest or the students'.
6	CHAIRMAN DEMBO: This
7	common theme I'm hearing is sort of the like the bumper
8	sticker that used to say "Growth is Good."
9	Professor Gross?
10	MR. GROSS: Yeah. On the
11	fourth one there, if the student does poorly and then
12	goes through the academic bankruptcy procedures, when
13	they come back does that mean they only have one time,
14	or is the academic bankruptcy going to give them two
15	times a year?
16	CHAIRMAN DEMBO: I'm
17	probably not the most qualified person to answer that,
18	but bankruptcy affects simply the GPA that the person
19	has but doesn't affect the fact that they have been in
20	fact dropped twice. So it wouldn't take out one of
21	those drops, in other words, or the suspensions. Is
22	that what your question was?
23	MR. GROSS: Yes.
24	CHAIRMAN DEMBO: Other
25	comments or questions about this proposal?
26	MR. LOCKHART: It is not
27	the purpose of the proposal to just turn people out on

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- 1 the street if they get -- capable of being on probation
- 2 or capable of being on suspension. It doesn't
- 3 necessarily mean that we would say, well, you are
- 4 eligible for suspension; therefore, we are going to
- 5 suspend. We can keep them on in the College of
- 6 Business if we feel like there's some kind of promise
- 7 for them. I know that there are other schools that may
- 8 say, look, it's the end of the first semester, you
- 9 didn't make it, out you go. Sorry. You know, here's
- 10 the door. That's the direction you have to go. That
- 11 is not our purpose and our intent.
- 12 And the number of students that this
- involves is only about eight-tenths of all the --
- 14 eight-tenths and one percent of all the students who
- 15 are freshmen and sophomores in the University. It's a
- 16 very small number of students. We're not going to turn
- 17 out a large number of people in the first place. And
- 18 even though we would have the capability of turning out
- 19 a larger given number of students, we probably wouldn't
- 20 do that to all of them. We want to just get their
- 21 attention, to try to do something to be able to hit
- 22 them, as well as their parents, over the head early on
- 23 and say, your son or your daughter is in trouble either
- 24 because they're working too much or they're in a
- 25 program that isn't in their best interest right now.
- 26 We want to work with you to help you to get focused on
- 27 what's important and that's getting a degree from the

- 1 University. They will stay. A bunch of these people
- 2 will stay in the College of Business.
- 3 CHAIRMAN DEMBO: Provost
- 4 Neitzel?
- 5 MR. NEITZEL: Given that,
- 6 why wouldn't you give them probationary notice?
- 7 MR. LOCKHART: Because we
- 8 were just trying to be consistent with what Engineering
- 9 was doing because we wanted to follow that and put
- 10 together a model that was--
- 11 MR. NEITZEL: If
- 12 Engineering gave probationary notice, then you would do
- 13 it?
- MR. LOCKHART: Probably.
- 15 We were just following the--
- MR. NEITZEL: I mean, it
- 17 seems to me that the rationale you're giving that
- 18 notice would be something you'd want to give to
- 19 students in terms of alerting them as early as possible
- 20 that there are implications that their academic scores-
- 21 -
- 22 MR. LOCKHART: We most
- 23 likely would. It doesn't say that we couldn't give
- 24 notice there. Our purpose is a retention thing. The
- 25 only reason we have the wording like it is is because
- 26 we wanted to try to be as consistent with a policy
- 27 that's already on the books.

1 CHAIRMAN DEMBO: Are there 2 any comments specifically about that point, about 3 probationary notice? 4 MR. MURALIDHAR: Can I 5 make a friendly amendment to change it to take the last sentence out of the first one, and that where that no 6 probationary notice will be given. Let's take that out 7 8 of the -- or if you want to say, you could even say 9 probationary notice will be given. 10 MR. LOCKHART: May be 11 given. Whatever you want. 12 MR. MURALIDHAR: Not in 13 Biology. You're not on probation. 14 COURT REPORTER: May I have 15 your name please? Kris Muralidhar. 16 CHAIRMAN DEMBO: So is that 17 accepted as a friendly amendment? 18 MR. LOCKHART: Yeah. 19 Probation notice will be given. 20 CHAIRMAN DEMBO: Probationary notice will be given? Okay. Adrien? 21 22 MS. MACNAMARA: Let me ask a 23 question. Adrien MacNamara, Arts and Sciences. 24 How does someone give a college drop 25 and also put them on probation? They're going to give 26 them -- Usually the letter says they are dropped from 27 the college. And they are still on probation?

1 MR. LOCKHART: In the 2 student information system, the way Engineering --3 please help me out with this. It's possible for a 4 student to be dropped from the College of Engineering 5 and still be in good standing or be able to take 6 classes from other colleges in the University; is that 7 correct? And how is it coded or how do you guys say 8 that? 9 CHAIRMAN DEMBO: Very good 10 question. 11 MR. BAXTER: They're 12 suspended from the college. 13 MR. LOCKHART: If they're 14 suspended from the college, the letter would read 15 something to the effect that they're suspended from the 16 college but not necessarily from the University. 17 They're suspended only from the College of Business. 18 They're suspended only from the College of Engineering. 19 MS. MACNAMARA: It goes on 20 to say they are on probation (inaudible). 21 MR. LOCKHART: You'd have to use two -- Really , you're using two sets of 22 23 criteria. You're using the ones that address the 24 bulletin, the absolute probation and suspension from 25 all the programs in the University; and then this is just one tier above that, these are the probation 26 27 suspension requirements in the College of Business.

1 CHAIRMAN DEMBO: Kavi, was 2 there one additional point? 3 MR. TAGAVI: What is a 4 probationary notice? Either you are on probation or 5 suspended or you are not. What is a notice to be on probation? I think the best solution is just drop that 6 7 part. Don't say anything about probationary notice. 8 There is no such thing as probationary notice. 9 Students who are not going to make a 2.0, are we not 10 afraid that they're going to drop out and go to College 11 of Medicine or Pharmacy? 12 MS. WALDHART: And 13 Communication. 14 (Laughter) 15 CHAIRMAN DEMBO: Kavi, so 16 there's been a -- There was a friendly amendment that 17 was accepted to change it to probationary notice. Do 18 you want to make a new motion to amend this again? 19 MR. TAGAVI: No. I won't 20 presume--21 CHAIRMAN DEMBO: Okay. 22 MR. TAGAVI: Just one 23 That I think just dropping that sentence suggestion. 24 is better than changing the rules. 25 CHAIRMAN DEMBO: Okay. Wе 26 need to wrap this up. One more response. Brad? MR. CANON: Yeah. 27 I have a

1 question. 2 As Chair of the Rules Committee and 3 the person who is actually going to have to do this, I 4 see a contradiction here. That is, if a probationary 5 notice is given, it seems to me that you have to actually wait a semester before dropping someone. 6 Is 7 this the intent of changing something? 8 CHAIRMAN DEMBO: Tony, do 9 you speak to that? 10 MR. BAXTER: I believe what 11 happens in the College of Engineering is that if a 12 student drops below 2.0, he's placed on probation by 13 the University, and I believe under the University 14 rules, that places the student on probation. 15 College of Engineering drops them from the College of 16 Engineering. They are suspended from the college and they are on probation under the normal University 17 18 That's my interpretation. rules. 19 MR. CANON: So in other 20 words, it doesn't make any difference whether we say 21 probationary notice would be given. 22 I believe it MR. BAXTER: 23 does not make any difference because the University is 24 going to give probationary notice should that occur. 25 MR. CANON: A person 26 getting less than a 2.0 cumulative would be out of the

College of B&E. Correct?

27

- 1 MR. BAXTER: But then the 2 University normal probation rule would apply. 3 MR. CANON: Then I would 4 agree with Kavi. There's no point in mentioning that 5 they're on probation. 6 CHAIRMAN DEMBO: Okay. Ιf 7 you can trust the rule--8 MURALIDHAR: Take it MR. 9 out. 10 CHAIRMAN DEMBO: Okay. 11 Kris, is there a new point to bring up? 12 MR. MURALIDHAR: No. 13 CHAIRMAN DEMBO: Jim, is 14 there a new point? Okay. 15 Jim, go ahead. 16 MR. ALBISETTI: Jim Albisetti, Arts and Sciences. 17 18 Does being dropped from a college 19 prevent a student from again using a repeat option to 20 raise the grade in the college? If you're dropped from 21 the college, can you not take courses in the college? 22 I mean, you can't be a major. 23 MR. LOCKHART: Most of the
- 24 courses that would be -- you would run into with this
  25 are really in their University studies programs. These
  26 are freshmen and sophomores. There would be very few

27 classes and, in fact, there would be virtually none --

- 1 there wouldn't be any that this would affect in the
- 2 upper division criteria so they could be eligible to
- 3 take it -- to use a repeat option if they got a D, to
- 4 maybe get that up to a B, or if they got an E, to get
- 5 it up to a C. They could do something like that.
- 6 The only thing they can't do is
- 7 there's a University rule somewhere that says you can't
- 8 take a B and get an A, and it counts for improving
- 9 grade point. That's the only thing they couldn't do.
- 10 But all the other strategies that are available to
- 11 students or all other activities would be available.
- 12 CHAIRMAN DEMBO: Okay. We
- 13 need to push ahead now because we have another major
- 14 item, so I'm going to call it quits for discussion here
- 15 and take the privilege of the Chair.
- The MOTION on the floor is to adopt
- 17 these suspension and probation policies and include it
- 18 as a Senate Rule and in the bulletin with the change
- 19 taking out anything about probationary notice.
- 20 All in favor, please raise your
- 21 hands.
- 22 (No count taken.)
- 23 CHAIRMAN DEMBO: Okay. All
- 24 opposed? So let's do a hand count again, please.
- 25 All those in favor?
- 26 I'm going to make an announcement
- 27 while you have your hands up. Steve Reed, the Chair of

- 1 the Board of Trustees has written to me as Senate
- 2 Council Chair asking for input regarding the
- 3 President's performance so they can do a performance
- 4 evaluation review. You'll be getting an e-mail from me
- 5 -- what's the number,
- 6 Susan?
- 7 SARGENT-AT-ARMS: Thirty-
- 8 eight.
- 9 ("AYE" HAND-COUNT VOTE: 38)
- 10 CHAIRMAN DEMBO: Thirty-
- 11 eight. All those opposed?
- 12 You'll be getting an e-mail from me
- 13 directing you how you can provide input which will be
- 14 discussed by the Senate Council and forwarded from the
- 15 Senate Council directly to Steve Reed upon his request.
- 16
- 17 SARGENT-AT-ARMS: Thirteen.
- 18 ("NAY" HAND-COUNT VOTE: 13)
- 19 CHAIRMAN DEMBO: Thirteen.
- 20 The motion passes. Thank you.
- I want to take the privilege of the
- 22 Chair to change the agenda in terms of its order.
- 23 While the 400-, 500-level courses are probably not
- 24 controversial, anytime after 5:00 if we conclude our
- 25 discussion about HES, we will use that time to cover
- 26 that. But I think it's really important to allow the
- 27 guests in the audience who are here specifically to

- 1 hear about HES reorganization. 2 MS. WALDHART: As you look 3 at the HES reorganization, did everyone pick up the 4 letter? This comes to you with no recommendation at 5 all from the Senate Council in terms of which of these options should be adopted. 6 7 There are two proposals, one which 8 would include all of the units of the current HES going 9 into the College of Agriculture and one that would have 10 one unit going into the College of Education. 11 If you will turn to the last two 12 pages of the handout, on the second to the last page is 13 a proposal which is called "Proposal One," which has 14 the Department of Family Studies not going into the 15 College of Agriculture. This is just the description 16 of the diagram of the proposal on the second to the 17 last page. The last page is the Proposal Number Two 18 for having all the units in the College of Agriculture. 19 Is there someone here to speak on this? 20 CHAIRMAN DEMBO: What I'd 21 like to do first is to call on Scott Smith very briefly 22 to describe what he did, and then Provost Neitzel to 23 describe how it came to you, and then to call on Kay 24 Chard, Chair of the Senate Committee on Academic
- 26 Scott?

25

MR. SMITH: Scott Smith,

Organization and Structure.

- 1 acting Dean of Human Environmental Sciences and Dean of
- 2 Agriculture.
- This is a very long story and I'm
- 4 sure that you don't want to hear all of it. We have
- 5 been working in the College of Human Environmental
- 6 Sciences, at least until August of last year when I was
- 7 appointed acting Dean, to resolve the future
- 8 organizational structure of the college. The current
- 9 episode was initiated largely in response to the
- 10 recommendation of the Site Task Force that the college
- 11 be restructured and the recommendation and the support
- 12 of the University administration. Since August, the
- 13 faculty, the staff and alumni of the college have been
- 14 working very diligently to resolve the issue.
- 15 At the beginning, we were faced with
- 16 essentially a tie with regard to the two proposals.
- 17 The family studies as a department by and large were
- 18 favoring an affiliation with the College of Education.
- 19 And the remainder of the faculty by a very large
- 20 majority favoring, principally favoring the continuing
- 21 unification of the three departments as a school or as
- 22 a unit within the College of Agriculture.
- 23 After extended debate, analysis,
- 24 efforts to develop different alternatives, we remained
- 25 deadlocked in essentially the same pattern as recently
- 26 as a few weeks ago. The process that we went through
- 27 led to an understanding that if there were multiple

1 proposals and no consensus developed within a 2 reasonable period of time that we would forward those multiple proposals, be they two, three, four or 17, to 3 the Provost with a request that he seek consultation 4 5 from the Senate, from the Board of Trustees and from 6 other leaders at the University with regard to which of 7 those would be most appropriate for the future of the 8 college. 9 The letter that I forwarded, which I 10 believe the Senate has, indicates that we are, at least 11 I am, convinced that further debate and mediation or 12 therapy would not resolve this ... (laughter). 13 we have asked the Provost to help us seek a resolution. 14 I think that it has been clear among 15 16 the faculty and staff of the College of Human 17 Environmental Sciences for some time that if we were 18 unable to reach a consensus, then in a sense we were 19 forfeiting some of our responsibilities to the 20 University administration, and that's the point that 21 we're at at the time. What we finally did, as Dean of the 22 23 College of Agriculture, that we are -- our college 24 supported either proposal and will attempt to make it 25 work. And I will also conclude by saying that I believe that either proposal offers many advantages for 26 27 enhancement of the program's support of the faculty.

1 CHAIRMAN DEMBO: So, Scott, 2 you indicated that in the letter you sent to Provost 3 Neitzel? 4 MR. SMITH: Correct. 5 CHAIRMAN DEMBO: Provost 6 Neitzel. 7 MR. NEITZEL: After I got 8 the letter from Scott and had time to go through a 9 notebook that basically summarized the eight months of 10 consultation and process within the units, I met with 11 the faculty on April 10th and I indicated to them at 12 that time essentially that I thought their proposals 13 had academic merit to them and that each was a good 14 proposal. That based on my own perspective on it, I 15 would share with them my opinion at the time about 16 which one I would prefer and that I would send it to the Senate for a recommendation to be given to the 17 18 Administration about each of them. 19 I indicated that I would prefer the 20 proposal that kept all of the three units in the 21 College of Agriculture and indicated and I summarized 22 it in a letter to you, Jeff, for three reasons. 23 was primarily curricular in nature. There are a number 24 of undergraduate and graduate programs that I believe 25 can be delivered more effectively and faithfully to 26 accreditation criteria with the participating units in 27 one college as opposed to what would really end up

- 1 probably being three, since there would be some
- 2 participation by Interior Design which is now in the
- 3 College of Design, and Family Studies, as it were, in
- 4 Proposal One in Education.
- 5 The second reason was that the
- 6 staffing needs would be better addressed if we could
- 7 keep staff within one college rather than splitting
- 8 them across two or attempting to add staff, which
- 9 frankly would be from a budgetary point of view not
- 10 possible to do at this point. So I felt we could
- 11 address student support, development and faculty
- 12 support needs better with the staff concentrated in one
- 13 college.
- 14 And the third was an overwhelming, if
- 15 in fact I believe very close to unanimous, expression
- of opinion from friends and alumni, supporters and
- 17 constituents of these units that they thought the
- 18 mission of the units would be better maintained within
- 19 the context of the College of Agriculture. This was a
- 20 close opinion, frankly, and those folks -- and I'm sure
- 21 you've gotten copies of some of those letters; I know
- 22 they have been sent to a broad array of recipients.
- 23 That opinion was forcefully delivered in terms of the
- 24 alumni and supporters of the college indicating a
- 25 variety of reasons why they felt maintaining the three
- 26 units within Ag would be the best outcome.
- 27 So it was with that I asked if we

- 1 could have the Senate input on this to me. I did ask
- 2 the -- at that meeting on the 10th that I thought that
- 3 this had now gone on for a year and that it was time
- 4 for us to pull behind one of these proposals and make
- 5 it work. I had greater confidence that we could do
- 6 that with Proposal Two.
- 7 I asked everyone at that meeting of
- 8 the three units to communicate to me after that if they
- 9 had any thoughts about it. A few people have. But for
- 10 the most part I have not heard anything subsequent to
- 11 that meeting. My advice would be to make Proposal Two
- 12 work with the college and I think we have a better
- 13 chance of doing that than with Proposal One, although I
- 14 don't want to be critical of the first proposal. I
- 15 think it had high academic standards and good
- 16 motivation behind it as well.
- 17 CHAIRMAN DEMBO: So what
- 18 happens is that the Board of Trustees relies upon the
- 19 advice of the Senate for changes in organizational
- 20 structure. Ordinarily, the Senate will draw its advice
- 21 from two other bodies. One is the Senate Council and
- 22 the other is the Senate Committee on Academic
- 23 Organization and Structure.
- In this case, because of the timing,
- 25 both of those bodies have not had a chance to review
- 26 this and form an opinion. However, Kate, since you've
- 27 had experience with other matters like this, do you

1	have any comments to help guide the Senate?
2	MS. CHARD: Just a couple
3	of things. We have been watching this pretty strongly
4	since the beginning of, I guess, the academic year when
5	HES first went through the dissolution of Interior
6	Design moving out. And fortunately, because they did
7	hear what Interior Design had to go through, a lot of
8	the work that has been done over the course of the year
9	has been because of the request of this committee that
10	things follow proper routing procedures, that faculty
11	guidance does play a large role in this, so we are
12	unfortunately to blame, I think, for the length of time
13	it's took as a committee. But also, unfortunately,
14	because of the large time it took, we have not been
15	able to meet on this. And that is one of our goals of
16	the committee is to listen to a proposal and decide
17	whether it does have proper faculty input or not and we
18	have not done that.
19	There were two proposals that were
20	submitted originally to the Provost, and we do know
21	about those as a committee. But our job is not to
22	evaluate the quality of the two proposals, either. And
23	so at this point we would be more than happy, and
24	committee don't shoot me now, if they do or at their
25	leisure, you would like us to review the current
26	proposal that the Provost is putting forward, we could
27	probably call a quick <u>ad hoc</u> meeting here at the end of

- 1 the year and to go ahead and meet and review that or at
- 2 your leisure, we could go ahead and try to meet on that
- 3 here today.
- 4 So we really don't have an opinion
- 5 for you other than our job would be to review this
- proposal, see if it does have merit, see if the faculty 6
- 7 do support it, and then perhaps provide you with some
- 8 suggestions for how to do better implementation if this
- 9 indeed this one is the one that seems to do that. And
- 10 I'm here as a resource person if you have any
- 11 questions.
- 12 CHAIRMAN DEMBO: So before
- 13 I open the floor up for discussion, we're weighing not
- 14 only two proposals but we're also weighing whether we
- should make a decision considering what we know now 15
- 16 without the usual deliberative process; or should we
- 17 put it off, then risking lots of faculty, staff and
- 18 students who still don't know what college they're
- 19 going to be in when they come back in the fall?
- 20 The floor is open for discussion.
- 21 There was a hand up. Ray, just behind you.
- 22 Okay. Ray?
- 23 MR. FORBES: I'm Ray Forbes
- 24 with Family Studies.
- 25 I'm not a member of the Senate. Ι
- 26 don't have a voting role here, but a couple of points.
- 27 In terms of process, the committee of the faculty that

- 1 developed proposals for this particular change,
- 2 developed the first proposal. That was a broad based
- 3 committee from the college. It was a relatively narrow
- 4 vote on whether to go that way; but once that vote
- 5 went, the committee then was established and put forth
- 6 the proposal.
- 7 The second proposal came in from
- 8 another group written by folks who, we are not sure but
- 9 we believe were the department Chairs of the three
- 10 departments in the college. The second proposal then
- 11 went forward as well.
- 12 The first proposal had a lot more
- 13 groundwork laid for it. Deliberations with the College
- of Education, how we would work this, combining
- 15 programs responsibly we would continue to have. The
- 16 second proposal has less of that and some of that was
- 17 continued and needed to be worked out as the first one.
- 18 The second point has to do with
- 19 timing. The feeling among the faculty, I believe, in
- 20 Family Studies is that a decision is imminent and needs
- 21 to be imminent and that very soon we should be able to
- 22 say, probably by July 1st at the Provost's suggestion,
- 23 that we have an implementation of something. The
- 24 feeling among the department is it looks like it's
- 25 going to be we're going to Agriculture but we're not
- 26 sure very clearly about how that would weigh out.
- 27 We have had a meeting with Dr. Smith,

- 1 Dean Smith, and that was very fruitful to do that kind
- 2 of a thing. So it's kind of hard for me to stand up
- 3 here because I was kind of the person that spearheaded
- 4 Proposal One, the Department of Family Studies portion,
- 5 to say, you know, something that would appear to be we
- 6 give up. (Laughter) But I don't think that's it at all
- 7 because there's a following point and that's this, the
- 8 Provost has in good faith asked the Senate to give
- 9 advice and recommendations.
- 10 The Senate has seen this proposal for
- 11 five days and I think there is considerable benefit
- 12 from having some additional input from the Senate to
- 13 resolve the fact that you have a department that wants
- 14 to go a certain way and a college that is largely from
- 15 the other two departments wants to go the other way.
- 16 And so a unit -- and it depends on the unit analysis
- 17 here. If the unit analysis is the college, then it is
- 18 a very evenly split. The staff seems to want to go to
- 19 Agriculture. The alumni seem to want that to happen,
- 20 but the faculty are relatively split. If the unit
- 21 analysis is departmental, you have some pretty good
- 22 indicators that it would go the other way.
- 23 That being said, we think that it's
- 24 important to have some type of process that the Senate
- 25 goes through to provide some information and maybe
- 26 recommendations and some help to resolve this situation
- 27 because which is going to be a bit sticky for a year or

- 1 two regarding how we're going to make this work in
- 2 Agriculture.
- 3 So not being a member of the Senate,
- 4 and I'm making a recommendation to the Senate but I'm
- 5 not a member of the Senate, and this is the interest of
- 6 timeliness, but my recommendation would be this: To
- 7 allow Dr. Chard's committee to have a chance to look at
- 8 this and get that information to the Senate Council and
- 9 have the Senate defer to the Senate Council to provide
- 10 not necessarily a yes or no on which way to go, but
- 11 some input to the Provost so that there may be some
- 12 things that can be added to the implementation of
- 13 Proposal Two so that it can be more smoothly
- 14 implemented over time.
- 15 All of this could take place in the
- 16 next, maybe, two or three weeks. That would mean that
- 17 it wouldn't come back to the full Senate but the Senate
- 18 would be deferring to the committee and the Senate
- 19 Council could take on that task and provide that input.
- 20 That's just, you know, what I might suggest; but,
- 21 obviously, there might be some other ideas. So I'd be
- 22 happy to answer any questions you may have.
- 23 CHAIRMAN DEMBO: Thank you,
- 24 Ray.
- 25 MS. McCORMICK: Katherine
- 26 McCormick, College of Ed.
- 27 I need some clarity in terms of,

- 1 would both proposals be sent to the committee or only
- 2 one?
- 3 MS. CHARD: There has only
- 4 been one proposal put forward from the Provost to the
- 5 Senate Council, so only that proposal should then be
- 6 ordered to the committee. Proposal Two. In the
- 7 letter, he's suggesting that he would like us to review
- 8 number two. Correct?
- 9 MR. NEITZEL: I don't think
- 10 that's quite correct.
- I indicated what my preference was
- 12 based on what I had heard and the letter to Jeff
- 13 actually requests an expedited process or Senate advice
- 14 to me on the matter so the letter of recommendation for
- 15 reorganization can be placed on the agenda. I didn't
- 16 want to try to do it at the June meeting so that this
- 17 could be effective for July. So I hadn't necessarily
- 18 tried to suggest that there was only one proposal
- 19 before you to evaluate. I wanted to indicate what on
- 20 the basis of what I had seen up to this point I thought
- 21 was going to be preferable.
- 22 MS. CHARD: Well, we can
- 23 review both. We can take both and do a committee, a
- 24 quick meeting.
- 25 MR. NEITZEL: I took Ray's
- 26 recommendation to be one that was more implement --
- 27 what can be done with two to make it work better. But

- 1 again, in that we had some discussion about the
- 2 likelihood that that would be the direction we would
- 3 go. And that's fine, as well.
- I just didn't want to -- I wasn't
- 5 foreclosing input from you on the other one put
- 6 forward. It was just having a process that would
- 7 preclude that.
- 8 MS. CHARD: Well, we'll
- 9 take it whichever way you go.
- 10 CHAIRMAN DEMBO: Dean Smith?
- 11 MR. SMITH: Can I ask for
- 12 clarification of the role of the committee. I thought
- 13 I heard initially that the role would be to review the
- 14 process rather than to evaluate the proposals.
- MS. CHARD: Well, we do
- 16 make recommendations based on whether we see that
- 17 processes do take place or not and if there was a sway
- 18 -- I mean if the faculty in a proposal did not support
- 19 the proposal, we would recommend to vote down the
- 20 proposal. So we can evaluate two proposals at the same
- 21 time.
- 22 MR. SMITH: But the process
- 23 was essentially the issue that you would make a
- 24 recommendation on.
- MS. CHARD: It's not just
- 26 the process. It's, like I said, the process could be
- 27 followed perfectly and still if the faculty and

- 1 students involved in a proposal do not support the 2 proposal, it is within our ability to vote down that
- 4 CHAIRMAN DEMBO: Both
- 5 process and merit?

proposal.

- 6 MS. CHARD: Yes.
- 7 CHAIRMAN DEMBO: Although
- 8 the typical hangups have been typically in process, I
- 9 think.

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- 10 Ray?
- 11 MR. FORBES: If I could
- 12 clarify a minute, though, what I'm thinking is that
- 13 move back to the fact that there are two proposals, but
- 14 one of them -- well, the one is much more clearly
- 15 flushed out in terms of the relationship between the
- departments if they were to be in separate units. What
- 17 separates colleges, what is somewhat lacking in the
- 18 second proposal, is some of that specificity as to how
- 19 the units would then operate within the school because
- 20 they have a history of operating within a college.
- 21 So what -- The best scenario for me,
- 22 in a sense, or maybe for Family Studies, in a sense, if
- 23 I can speak for them, is to have this -- the
- 24 implication is that there's some ideas for
- 25 clarification that might be in the first proposal that
- 26 would be helpful in having the second proposal be
- 27 smoothly implemented and the wisdom of the Senate, in

- 1 other words, would be brought into that process to help
- 2 in the implementation of this.
- In other words, the Provost has asked
- 4 for Senate guidance. The Senate can take the
- 5 information it has and provide that guidance even if it
- 6 was Proposal Two that ended up getting recommended. So
- 7 when I'm talking in terms of this committee, then,
- 8 necessarily saying, oh, no, oh, no, we're going with
- 9 Proposal One. But what could we say to the Provost to
- 10 help him make his recommendation regarding this future
- 11 process?
- 12 CHAIRMAN DEMBO: Let me
- make sure there's no misunderstanding, though, because
- 14 in the end the Senate is direct advisory to the Board
- 15 of Trustees so that, in the end, if there is something
- 16 that comes out from the Provost and the various
- 17 departments on the Senate Council that is cohesive, the
- 18 Senate still has to make that recommendation to the
- 19 Board. I just want to make sure it's clear.
- 20 MR. NEITZEL: Just a point.
- 21 Doesn't the GR say that it's advisory to the Provost?
- 22 MR. SMITH: I believe
- 23 that's correct on matters of administrative
- 24 organization.
- MR. JONES: In one place --
- 26 What's posted in one place says that. When you
- 27 actually go to the December 2001 Board meeting when

- 1 that was supposedly adopted, that section of the GR
- 2 actually was not placed before the Board. In a
- 3 separate section of the GRs, it says the Senate advises
- 4 the Board on academic reorganization. It's actually
- 5 talked about in two places. One clearly says what he's
- 6 saying. The other has (inaudible) what was before the
- 7 Board or not before the Board.
- 8 CHAIRMAN DEMBO: Okay.
- 9 Other thoughts to bring to the table about to handle
- 10 this matter?
- MR. BAILEY: Ernie Bailey.
- 12 Veterinary Science.
- 13 It sounds like Ray is suggesting that
- 14 Proposal Two will be the one that would be adopted; but
- 15 what he would like would be for there to be additional
- 16 time, two weeks, three weeks, for the faculty group to
- 17 look over it to make specific recommendations.
- Do you have something in mind?
- MR. FORBES: I don't know
- 20 that I necessarily have something in mind. I'm also
- 21 concerned about the Senate being able to do what it
- 22 should do in that respect in matters of governance.
- 23 And if it chooses to make a decision today based on
- 24 five days, that concerns me. So I'm thinking there's a
- 25 possibility here of finding a way to get this to happen
- 26 while at the same time maintaining the Senate's ability
- 27 to have some input in the process as a matter of its

- 1 obligation to do just that.
- 2 CHAIRMAN DEMBO: Ray, if I
- 3 can clarify it. If that's the sense of Family Studies,
- 4 is that reflected anywhere in any of the paperwork
- 5 that's come forward or has this sentiment just sort of
- 6 come to the front as of recently?
- 7 MR. FORBES: Well, it
- 8 wouldn't have been in any of the paperwork because the
- 9 paperwork was telling you what Family Studies wanted.
- 10 That's Proposal One. But since that time, Family
- 11 Studies has gotten together. One of the problems we
- 12 have in this is that -- I have to be careful how I say
- 13 this, I guess. But there isn't any leadership in the
- 14 department if you put Proposal One, in terms of the
- 15 leadership in the department. So this is the faculty
- 16 acting independently.
- 17 Since the Provost met with us, the
- 18 sense has been in the department, well, okay, that's
- 19 what's going to happen. How is that going to work?
- 20 And I think the Senate has a role to play in providing
- 21 some of that input, some assistance in this process so
- 22 that when this is implemented, there may be, you know,
- 23 there's wisdom in this group and that's what the
- 24 Provost is asking for. The information's all about
- 25 wisdom. We don't want it to go on past July 1st.
- 26 CHAIRMAN DEMBO: Liz?
- 27 MS. DEBSKI: Liz Debski,

1	Biology.
2	Just a question. Are you saying that
3	Family Studies, that you don't feel Family Studies has
4	had the chance to add any input into Proposal Two? I
5	mean, you seem to be
6	MR. FORBES: What we had
7	was we had our own that Proposal One was developed
8	by the faculty of the college. What it came to, you
9	know, that has some type of a hold because it was more
10	than just the faculty staff, it was the stake holders.
11	When that point came, there were two proposals. This
12	second proposal came from another process. And when
13	the faculty voted on that, it was a one-vote majority
14	across the college in favor of Proposal One. However,
15	that's, you know, the staff, as the Provost has
16	mentioned, the alumni and a lot of other folks liked
17	Proposal Two. So if you broke the vote down by
18	departmental, clearly the majority of Family Studies
19	wanted Proposal One and the majority of the rest liked
20	Proposal Two. I guess we have gotten to the point, how
21	are we going to work with this Proposal Two and
22	MS. DEBSKI: Yeah. I
23	understand what he said.
24	My question really had to do with,
25	before you had said something about Kate's committee
26	flushing out Proposal Two in terms of who reports to

whom and you said that Family Studies did that with

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- 1 Proposal One and that the Senate would do those things.
- 2 And what I'm really asking you is, has Family Studies
- 3 had any chance to put suggestions like that of itself?
- 4 MR. FORBES: Well, in one
- 5 sense we did because we met Friday with Dean Smith and
- 6 we talked about some of the issues that we were
- 7 concerned with. All I'm talking about is having the
- 8 Senate have a chance to review this to establish the
- 9 processes and take a look at this, provide any wisdom
- 10 it might have, provide that information to the Senate
- 11 Council and Kate's committee, and let that go to the
- 12 Provost. And then the Provost can make the
- 13 recommendation to the Board and we can get this thing
- 14 taken care of.
- 15 CHAIRMAN DEMBO: Scott,
- 16 then Pat.
- 17 MR. SMITH: To answer that
- 18 somewhat more fully. Both proposals were circulated to
- 19 all personnel in the college. There was an opportunity
- 20 for the everybody to comment on either or both
- 21 proposals. There was an opportunity to modify the
- 22 proposals based on the comment we see. The reality,
- 23 however, was that one group of people were working
- 24 exclusively on one proposal and another group was
- 25 working exclusively on another proposal and they
- 26 weren't coming together.
- 27 CHAIRMAN DEMBO: Professor

1 Burkhart. 2 MS. BURKHART: I was just 3 going to make a MOTION that, in fairness, and for open deliberations from the Senate, that we send this 4 5 forward to the committee to review it and bring down a 6 recommendation. 7 CHAIRMAN DEMBO: Can you be 8 more specific? Bring it back to whom and when? 9 MS. BURKHART: Bring it 10 back to the Senate. 11 CHAIRMAN DEMBO: Okay. So 12 that would imply either calling a special meeting over 13 the summer or waiting until the first fall meeting. I 14 just want to make sure that it's clear. 15 So is that the MOTION? 16 MS. BURKHART: Well, is there a sense of urgency or do we have to have this 17 18 done by July 1st? 19 (Audience chatter unintelligible.) 20 CHAIRMAN DEMBO: So, hang We're trying to phrase a motion on the floor first 21 22 and see if it's seconded. 23 MS. BURKHART: Can the 24 Senate Council somehow poll the Senators or, you know, 25 based on the recommendation of the committee, can we

see that?

26

27

Anything's

CHAIRMAN DEMBO:

- 1 possible. So--
- 2 MS. BURKHART: That would
- 3 be my recommendation. That would be what I would
- 4 propose.
- 5 CHAIRMAN DEMBO: I see.
- 6 Okay.
- 7 MS. CHARD: To put it back
- 8 to the Senate Council alone and not go back to the full
- 9 Senate to make it even faster, you could put your hands
- 10 with the Senate Council.
- 11 MS. BURKHART: My
- 12 recommendation would be that it would come back to the
- 13 Senate.
- MR. CIBULL: You could do
- 15 that electronically with the Senate Council, but I
- 16 think that's not a realistic -- you either are going to
- 17 vote on it or you're going to revert back to the
- 18 committee and it's going to take however long it takes.
- 19 That's the reality of what's going to happen.
- 20 CHAIRMAN DEMBO: So,
- 21 anyway, let's be fair. So the MOTION on the floor is
- 22 to send it to the committee and then eventually to have
- 23 it come back to the Senate, either through a meeting or
- 24 electronic or otherwise. Is there a second to that
- 25 motion?
- 26 MR. GOVINDARAJULU: SECOND.
- 27 CHAIRMAN DEMBO: It's

1	seconded.
2	Okay, further discussion now?
3	MR. SMITH: I can assure
4	you of one issue on which there is a consensus, and
5	that is the duration of this uncertainty has been
6	incredibly destructive, that we enter another academic
7	year in a state of uncertainty, that the level of
8	destruction will be great. I suspect that maybe with a
9	very small number of exceptions, all of the faculty
10	would support the resolution before the beginning of
11	next April. And there are others from HES here who may
12	wish to speak to this.
13	CHAIRMAN DEMBO: Is there
14	anyone who wants to speak to that issue?
15	Yes. Please introduce yourself.
16	MS. FORSYTHE: Hazel
17	Forsythe
18	COURT REPORTER: Your name
19	again, please?
20	MS. FORSYTHE: Hazel
21	Forsythe. Excuse my allergy.
22	I totally agree with Dr. Smith.
23	We've done all the discussion we could do. In the
24	second proposal, we had representatives from each of
25	the departments. And there were some persons who
26	worked exclusively on Proposal One, others worked on
27	Proposal Two. And so we had a number of discussions

- 1 across the groups and determined that Proposal Two had
- 2 the approval of our constituents outside of the college
- 3 or donors or scholarship proposals or alumni or an
- 4 advisory board and so was the consensus that this has
- 5 gone on too long for everyone. So we totally agree
- 6 that the faster we can get this settled by July 1 would
- 7 be better for us.
- 8 As Ray said earlier, he thinks that
- 9 Proposal Two wasn't flushed out as much as Proposal
- 10 One. But if you consider all that Proposal Two says is
- 11 that we stay together as a unit, we have been
- 12 interactive, we have been working together for years,
- 13 so there's nothing that changes to great extent -- who
- 14 gets to sign the paperwork outside of the college and
- 15 that doesn't need as much deliberation as does the
- 16 (inaudible). How does the faculty get invited? How
- 17 we're staffed?
- 18 CHAIRMAN DEMBO: Okay.
- 19 Now, make sure you're talking to the motion on the
- 20 floor to send it to the committee back to the Senate
- 21 for review.
- Is this to the motion?
- 23 UNIDENTIFIED: Have we
- 24 voted on that?
- 25 CHAIRMAN DEMBO: We didn't
- 26 vote on it yet.
- 27 UNIDENTIFIED: You called

1	the question.
2	MR. KRAMER: Call the
3	question.
4	CHAIRMAN DEMBO: Okay. So
5	call the question on the motion made.
6	All in favor of stopping debate,
7	please raise your hand.
8	("AYE" HAND-COUNT VOTE: MAJORITY)
9	CHAIRMAN DEMBO: Okay. All
10	those opposed.
11	("NAY" HAND-COUNT VOTE: 7)
12	CHAIRMAN DEMBO: Okay, so
13	six, seven opposed.
14	So we're voting now on the MOTION
15	made by Pat Burkhart to send it to the committee back
16	through to the Senate for electronic vote. Is that
17	clear?
18	MR. GOVINDARAJULU: One
19	clarification.
20	CHAIRMAN DEMBO: Yes.
21	MR. GOVINDARAJULU: This
22	would be next year when we send it back to the Senate,
23	correct?
24	MS. WALDHART: There's no
25	way to do it prior to July 1.
26	MS. STATEN: We can't have
27	an emergency meeting or?

1 MR. TAGAVI: Make that part 2 of the motion. 3 MR. CIBULL: There is no more debate on that motion. 4 Well, it 5 MS. BURKHART: 6 came back to the Senate. We could have it come back 7 and we could have an emergency meeting if it needed to 8 come back to the Senate. 9 CHAIRMAN DEMBO: So the 10 essence of the MOTION, then, is that it would not be 11 discussed further at this meeting, it would be 12 discussed or talked about at a later time? 13 MS. BURKHART: Right. 14 CHAIRMAN DEMBO: Okay. 15 Let's--16 MR. TAGAVI: May I ask that the Chairman would rule whether the Senate could have a 17 18 meeting even during summer because I think there is 19 some reason -- and this is not fair to the Senators who 20 are not employed, who are not going to be here, to have 21 a meeting. They're going to deprived of their work and of their opinion. Is it even possible to call an 22 23 emergency meeting to during summer? I'm asking for a 24 ruling on that. 25 CHAIRMAN DEMBO: Yes. The 26 terms of the Senate goes until August 15th. 27 Practically speaking, I don't think it's happened

- 1 frequently. Let's take a straw vote. How many could
- 2 attend an emergency meeting of the Senate sometime at
- 3 the end of May or beginning of June?
- 4 (SENATORS RAISE HANDS)
- 5 CHAIRMAN DEMBO: So a straw
- 6 vote, maybe three-quarters to seven-eighths of the
- 7 attendees present.
- 8 MR. TAGAVI: Would that be
- 9 a quorum?
- 10 CHAIRMAN DEMBO: Forty-five
- 11 people would be a quorum.
- 12 MR. TAGAVI: Can I ask we
- 13 contemplate this?
- 14 CHAIRMAN DEMBO: So I think
- 15 I'd rather go ahead and vote on the motion right now.
- 16 We've got a sense of the Senate, okay?
- 17 So, all in favor of the motion,
- 18 please raise your hands.
- 19 ("AYE" HAND-COUNT VOTE: 8 or 9)
- 20 CHAIRMAN DEMBO: Eight or
- 21 nine. All those opposed.
- 22 ("NAY" HAND-COUNT VOTE: MAJORITY)
- 23 CHAIRMAN DEMBO: Okay, the
- 24 majority. So the motion fails.
- 25 Mike?
- 26 MR. NEITZEL: Let me offer
- 27 a suggestion for how we might proceed in line with what

- 1 Ray has recommended. His committee would like to take
- 2 particularly Proposal Two -- And I agree with Hazel
- 3 that probably some of the difference in detail is that
- 4 you inherit quite a bit of the specifics when three
- 5 units who have always been together stay together,
- 6 particularly with respect to curriculum. You do have
- 7 to have additional details when you pull them into a
- 8 separate organization. But if Kate's committee would
- 9 like to look at Proposal Two and identify in
- 10 consultation with Family Studies some of the areas of
- 11 implementation that raise concern and about which there
- would be some suggestions, I would be happy to meet
- 13 with them after that. And perhaps, Scott, you would be
- 14 willing to do that, as well, to find out what those
- 15 recommendations are and try to get some assurances to
- 16 the department that we will address those.
- 17 I don't think we can probably lay out
- 18 every specific matter that you will come to identify as
- 19 you govern yourself in the future, but if there are
- 20 some big ones out there that are a concern that we need
- 21 some details on, it seems to me we could let Kate's
- 22 committee take a look at it, meet with her after that,
- 23 or with the entire committee, and give some feedback
- 24 back to Family Studies or all the units in HES about
- 25 those recommendations and then report.
- 26 CHAIRMAN DEMBO: We have
- 27 two HES Senators in the audience. I would like to call

1 on either of you to comment on that. 2 MS. GAETKE: Lisa Gaetke. 3 I would say that that's a good idea. I do think it's fair to at least let Kate Chard's 4 5 committee see this because there's been such a time 6 crunch. But I also have to agree that something needs 7 to be done as soon as possible because it has really 8 torn apart the college. 9 MS. DANDEO: I would concur 10 with Lisa Gaetke. 11 CHAIRMAN DEMBO: That's 12 Lisa Dandeo. 13 Professor Grossman? 14 MR. GROSSMAN: I would like 15 to make a MOTION that we send this to Kate's committee 16 and that the Senate will concur with whatever recommendations her committee makes. 17 18 CHAIRMAN DEMBO: As a point 19 of clarification, do you want to include the Senate 20 Council at all or have the Senate Committee on Academic 21 Organization and Structure be the final arbiter? 22 MR. GROSSMAN: I am 23 comfortable with having the Senate Committee be the 24 final arbiter; but if my motion fails, someone else can 25 propose another motion to the Council. 26 CHAIRMAN DEMBO: Okay. Is

there a second to that?

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1 MS. STATON: SECOND. Ruth 2 Staton. 3 CHAIRMAN DEMBO: Okay. Discussion? 4 5 MR. TAGAVI: I'd like to amend that to include the Senate Council. 6 The Senate 7 Council also meets regularly during summer and it's the 8 Senate Council who presents to Senate, not the Senate 9 Committee, and I don't think even maybe according to 10 the rule for the Senate to delegate their authority to 11 a committee, we can delegate our authority to the 12 Senate Council. 13 MR. GROSSMAN: I will 14 accept Kavi's amendment. 15 CHAIRMAN DEMBO: So what 16 would your motion now read? 17 MR. GROSSMAN: (MOTION) 18 That it go to Kate's committee and that as soon as 19 possible it would be forwarded to the Senate Council 20 for a vote and then the Senate will accept whatever 21 recommendations the Senate Council makes based on what 22 Kate's committee recommends. 23 MR. TAGAVI: I'd like to 24 just clarify what "it" is because it seems to me that 25 right now there are two proposals in front of us, but 26 little by little we are explicitly becoming one 27 proposal, the other one being overwhelmingly supported ASSOCIATED REPORTING SERVICES, INC.

MAY 5, 2003 1 by the faculty. 2 I feel a little bit uneasy to even 3 implicitly drop that proposal. I think whatever is in 4 front of the Senate right now should go in front of 5 Kate's committee and then come to the Senate Council. 6 CHAIRMAN DEMBO: In other 7 words, both proposals? 8 MR. TAGAVI: Well, what 9 "it" means. "It" means both proposals. 10 MR. GROSSMAN: That was inherent in what I said, that what is in this packet 11 12 that we were presented goes to Kate's committee, make a 13 decision, make a recommendation to the Senate Council. 14 They make a decision and make recommendations to the 15 Provost. 16 CHAIRMAN DEMBO: Professor 17 Cibull? 18 MR. CIBULL: I sit on the 19 Senate Council and have questions about the Senate 20 Council's ability to add much to this process except 21 for a lot more argument. I think that the Senate would 22 be abrogating its responsibility in doing that. 23 think that if the Provost is willing to consult with 24 Professor Chard's committee, I think that would be an 25 appropriate way to handle this because we need as 26 little more heat generated as possible. I think that

doing it, having the Senate Council do it just would

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- 1 continue this debate, prolong the debate unnecessarily.
- 2 So I'm against the motion.
- 3 CHAIRMAN DEMBO: Other
- 4 comments on the motion?
- 5 MR. GROSSMAN: Well, let me
- 6 just say I'm probably going to abstain on this motion
- 7 and probably all subsequent votes with this simply
- 8 because I think this comes to the Senate in five days
- 9 and all of a sudden there's this massive crunch because
- 10 previously there was an attempt to make a consensus and
- 11 they really couldn't move forward. That's not really
- 12 the Senate's fault, but I get the impression that the
- 13 Senate's sort of being asked to make a decision without
- 14 going through all our normal procedures of having our
- 15 appropriate committees go through it; and, personally,
- 16 I'm not sure I feel strongly on one proposal one way or
- 17 the other. I suspect there's some hidden stories here
- 18 that's not coming out on the floor, and that could only
- 19 happen with the Senate being put in the position of
- 20 being asked to answer this simply because it's a last-
- 21 minute rush.
- 22 CHAIRMAN DEMBO: Mike, do
- 23 you want to respond to that?
- 24 MR. NEITZEL: Well, I just
- 25 wanted to point out that I think you invited me to
- 26 bring this letter forward as soon as I could, Jeff, so
- 27 that we did have an opportunity to discuss it at this

1 particular meeting. So I was responding to your 2 request as I understood it from the Senate Council to try to get this on the agenda at this point in time. 3 This reflected the fact that every 4 5 faculty member I think in HES believed that this needed to be brought to a conclusion for the benefit of all 6 7 three units. 8 CHAIRMAN DEMBO: Well ... 9 And honestly, this being the last Senate meeting and 10 having heard nothing up to that point, we kind of got 11 concerned that it would never make it here and that 12 there might be a decision made over the summer that we 13 were all surprised by. 14 MS. GARVEY: Beth Garvey, Medicine. 15 16 I've not heard anybody actually speak against Proposal Two from the departments. Does 17 18 anybody really feel strongly that the second proposal 19 is not appropriate and they can't live with it? MS. STATON: I have a 20 21 question about that. We keep saying that these 22 departments have been together; but Interior Design, 23 wasn't it part of it and they went another way? Am I 24 missing something in there, for Family Studies who seem 25 to feel like they might never belong someplace else? 26 CHAIRMAN DEMBO: It seems 27 to me that there was little question that all the

1 players in Interior Design were in favor of that, 2 including, I think, the remaining colleagues in HES. 3 Am I correct, Ray? So that was 4 basically not disputed. So we're still speaking to the 5 motion, now, to send it to the Senate Committee and 6 then to the Senate Council. 7 MR. GOVINDARAJULU: Let me 8 ask a question. What are you shooting for? Is the 9 student administrator of your flow chart structure? I have many concerns but I'm really concerned that they 10 11 should come back to the Senate. Otherwise, I'm okay. 12 13 CHAIRMAN DEMBO: So to 14 clarify your question, that is, is this merely just a 15 reshuffling of names and faces or is there some 16 academic merit to this? 17 MR. GOVINDARAJULU: 18 Absolutely. 19 CHAIRMAN DEMBO: Ray, do 20 you want to respond to that? 21 MR. FORBES: I don't know 22 about the last part, about the academic merit part, but 23 as of now there is no program change part of this 24 proposal. However, in Proposal One there were some 25 suggestions about how program changes might transpire 26 and it may be that there are some aspects there that 27 would come about, but that would be next year and that ASSOCIATED REPORTING SERVICES, INC.

- 1 would come back to the Senate under the normal
- 2 processes.
- 3 So the answer to the question is, I
- 4 don't think so. It's more of a structure issue. It's
- 5 a structure question.
- 6 CHAIRMAN DEMBO: Anybody
- 7 else want to speak to this motion?
- 8 MS. CHARD: I did not
- 9 understand the question.
- 10 CHAIRMAN DEMBO: The
- 11 question was whether this has academic substance to it
- 12 in terms of what college these departments are housed
- in or is it just more of a reorganization that will not
- 14 have major impact on the programs, the education,
- 15 teaching, research and service missions?
- 16 Did I state that correctly?
- MR. GOVINDARAJULU: Yes.
- 18 MS. MCCORMICK: I don't
- 19 know if we can answer the question set forth in the
- 20 proposal. Certainly it reaches the education programs,
- 21 including in the Department of Family Studies. The
- 22 accreditation is still there. I don't know in terms of
- 23 administratively saying that the liaison and
- 24 collaboration with Northern Kentucky, the accreditation
- 25 is in place now.
- 26 CHAIRMAN DEMBO: The motion
- 27 is on the floor. Any other questions or comments?

1 The MOTION is to send it to the 2 Senate Committee followed by the Senate Council making 3 its recommendations. All in favor raise your hands. 4 5 Count, please. 6 SARGENT-AT-ARMS: Thirty-7 three. 8 ("AYE" HAND-COUNT VOTE: 33) 9 CHAIRMAN DEMBO: Thirty-10 three. All opposed? 11 SARGENT-AT-ARMS: Ten. 12 ("NAY" HAND-COUNT VOTE: 10) 13 CHAIRMAN DEMBO: Any 14 conscientious objections. (Laughter) 15 Okay. So that's what we're going to 16 do with it now. 17 Could I beg your indulgence for one 18 quickie that was on the agenda? This should be an easy 19 It's left over from the SACS accreditation. 20 should be fairly straight forward. This was regarding the 400G- and 500-level courses. 21 22 Enid? 23 MS. WALDHART: Very 24 quickly, what the SACS accrediting folks were concerned 25 about was that there were courses that had combinations 26 of graduate and undergraduate students in them but no 27 clear delineation of what the graduate students did to

1 get graduate credit or the undergraduates did to get 2 undergraduate education. And so they asked that they do some clarification about what would count which way. 3 4 And so the proposal is that, as 5 you're looking at this, that they must be structured to allow something for undergraduates and something for 6 7 graduate students and that that would be included in 8 the syllabus as the courses were being offered. 9 CHAIRMAN DEMBO: So this is 10 through the Graduate Council. It was approved and sent 11 to the Senate Committee on Admissions and Academic 12 Standards and received approval. 13 Are there any questions about the rationale here? Professor Grossman? 14 15 MR. GROSSMAN: Yeah. This 16 is a quixotic question, but who is it at SACS who was entrusted with the authority for making this decision 17 18 and who entrusted them without authority? 19 I think this is incredibly stupid, 20 but we are forced to do it. 21 CHAIRMAN DEMBO: Does the 22 Provost have any insight on the people behind this? 23 MR. NEITZEL: No. 24 (Laughter) 25 MR. NEITZEL: Actually, we 26 are SACS. We are members of SACS just like anybody 27 else that is subject to its accreditation, so we've met

- 1 the enemy on this one and it is us.
- 2 These are standards that the
- 3 participating universities and colleges contribute to.
- 4 These will be changed under the new SACS criteria by
- 5 the time that we, hopefully, are subject to re-
- 6 accreditation. But for now, this is one that SACS has
- 7 actually been very stringent on enforcing at some
- 8 universities when they have not been convinced that
- 9 there is some kind of differentiation in the
- 10 expectation of courses.
- 11 MR. TAGAVI: When you said
- 12 this is not controversial, you didn't check with me
- 13 before that.
- 14 (Laughter)
- I think that this is my
- 16 understanding. When you teach 500-level courses to
- 17 undergraduates and grads, I always drop the limit of
- 18 the undergrad to the grad; and I thought that when a
- 19 student mentioned to their family and their friends,
- 20 I'm taking a graduate course, they would say wow.
- 21 After this, it will not be. It will be another
- 22 undergraduate course. In fact, this says -- I am
- 23 uneasy that this we are not being requested -- in fact,
- 24 forced. Professors were treating undergrads on the
- 25 level of grads and bring them back up to a level of
- 26 undergrads. One, what is then the difference between a
- 27 400- and 500-level course for undergrads anymore?

- 1 None. Think about it for five, ten, 15 seconds. If we
- 2 adopt this, there is absolutely no difference between a
- 3 400-level course and a 500-level course for an
- 4 undergrad. At this point it will also encourage a lot
- 5 more departments to put 300 level courses and 500-level
- 6 courses together under one 500-level course but then
- 7 keep their old criteria of 300 level, lower criteria
- 8 for undergrad.
- 9 I'm really uneasy about this. I know
- 10 SACS is asking it. I read that one sentence. I don't
- 11 think SACS is exactly asking for this, but I am not
- 12 going to dispute that.
- 13 CHAIRMAN DEMBO: Other
- 14 comments?
- MR. GROSSMAN: I did not
- 16 realize, Kavi, that I was not the only person so I'll
- 17 allow myself to be a little bit more measured this
- 18 time. The idea that undergraduates -- or that the
- 19 graduate students are at so much higher a level than
- 20 the undergraduates is ludicrous. Our good
- 21 undergraduates, the ones who are taking 500-level
- 22 courses here, are as good as graduate students anywhere
- 23 in the country and to treat them somehow differently
- 24 just because they have one-year difference in education
- 25 I think is just absolutely ludicrous.
- 26 And I don't know who it is at SACS
- 27 who made this decision. You said "the enemy is us." I

- 1 know we're members of SACS and accreditation is
- 2 required for state funding and all that; but, again, I
- 3 don't know who is it at SACS who makes these academic
- 4 decisions. And I know that there are political
- 5 pressures to make this decision, but I think it's very
- 6 ludicrous.
- 7 MS. STATEN: Call the
- 8 question.
- 9 CHAIRMAN DEMBO: Okay.
- 10 Should anybody count?
- 11 All those in favor of stopping
- 12 debate, raise your hands.
- 13 (SENATORS RAISE HANDS.)
- 14 CHAIRMAN DEMBO: A clear
- 15 majority would you say, Professor Blyton?
- MR. BLYTON: Yes.
- 17 CHAIRMAN DEMBO: Okay. The
- 18 MOTION is to accept the recommendations here.
- 19 All in favor please raise your hands.
- Let's take a count Susan, please.
- 21 Thanks.
- 22 SARGENT-AT-ARMS: Twenty-
- 23 five.
- 24 CHAIRMAN DEMBO: All
- 25 opposed.
- 26 SARGENT-AT-ARMS: Excuse
- 27 me, 26.

- 1 ("AYE" HAND-COUNT VOTE: 26)

  2 SARGENT-AT-ARMS: It's 12.

  3 ("NAY" HAND-COUNT VOTE: 12)
- 4 CHAIRMAN DEMBO: Twelve.
- 5 Okay. So the motion passes.
- 6 While there were two other agenda
- 7 items, you have been remarkably patient.
- 8 Is there a question, David?
- 9 MR. RANDALL: There should
- 10 not have been a quorum then.
- 11 CHAIRMAN DEMBO: How's
- 12 that? With the total?
- 13 COURT REPORTER: I didn't
- 14 hear his question.
- 15 CHAIRMAN DEMBO: The
- 16 comment was that there was not a quorum.
- MR. RANDALL: Were we at 45
- 18 people?
- 19 CHAIRMAN DEMBO: What was
- 20 the total numbers on that?
- 21 SARGENT-AT-ARMS: Twenty-six
- 22 and 12.
- 23 CHAIRMAN DEMBO: Twenty-six
- 24 and 12. So that's 37, 38. Were there any abstentions
- 25 from that? One, two, three, four.
- Do I hear just a few more?
- 27 (Laughter)

1	CHAIRMAN DEMBO: Would you
2	like to challenge the validity of the vote, then,
3	David?
4	MR. RANDALL: Yes.
5	CHAIRMAN DEMBO: Okay.
6	MR. BLYTON: Well, the
7	point is the challenge on the quorum didn't come until
8	after the vote.
9	MR. RANDALL: You are
10	correct, sir.
11	MR. BLYTON: So it's
12	invalid.
13	CHAIRMAN DEMBO: So the
14	complaint is invalid and the vote stands as it is,
15	then?
16	MR. BLYTON: Yes, because
17	the challenge came after.
18	CHAIRMAN DEMBO: However,
19	what that tells me is, since there has been challenge
20	now, it would not be wise to have further votes today.
21	So I think we stand adjourned.
22	Thank you so much for your patience.
	(MEETING CONCLUDED AT 5:10 P.M.)

#### CERTIFICATE

COMMONWEALTH OF KENTUCKY )
COUNTY OF FAYETTE )
I, STEPHANIE K. SCHLOEMER, a
Court Reporter and Notary Public in and for the
Commonwealth of Kentucky, whose commission as such will
not expire until June 25, 2004, do hereby certify that
the foregoing transcript is a true, complete and
accurate transcript of the captioned proceedings, as
taken down verbatim by me at the time, place and for
the purposes stated herein. I further certify that I
am not related to nor employed by any of the
participants herein and that I have no personal
interest in the outcome of these proceedings.
WITNESS my hand on this the day of
2003.
STEPHANIE K. SCHLOEMER