#### SIGNATURE ROUTING LOG

#### **General Information:**

Proposal Type:	Course	Program 🔀	Other	
Proposal Name <sup>1</sup>	(course prefix &	number, pgm major a	& degree, etc.):	Applied Statistics Graduate Certificate renewa
Proposal Contac	t Person Name:	Connie Wood	Phone: <u>7-6115</u>	Email: connie.wood@ukv.edu

#### **INSTRUCTIONS:**

Identify the groups or individuals reviewing the proposal; note the date of approval; offer a contact person for each entry; and obtain signature of person authorized to report approval.

### **Internal College Approvals and Course Cross-listing Approvals:**

Reviewing Group	Date Approved	Contact Person (name/phone/email)	Signature
Statistics Faculty and Chair	10/3/12	Arny Stromberg, Chair / 7-8859 / stromberg@uky.edu	
		/ /	
		/ /	
		/ /	
College of A&S EPC and Dean's Office	10/9/12	Anna Bosch, Associate Dean / 7-6689 / bosch@uky.edu	

## **External-to-College Approvals:**

Council	Date Approved	Signature	Approval of Revision <sup>2</sup>
Undergraduate Council			
Graduate Council			
Health Care Colleges Council			
Senate Council Approval		University Senate Approval	

Comments:		

 $<sup>^{\</sup>rm 1}$  Proposal name used here must match name entered on corresponding course or program form.

<sup>&</sup>lt;sup>2</sup> Councils use this space to indicate approval of revisions made subsequent to that council's approval, if deemed necessary by the revising council.



Department of Statistics 311 Multidisciplinary Science Building 725 Rose Street Lexington, KY 40536-0082 859 257-6115 fax 859 323-1973 www. uky.edu

Memorandum

To:

Jeannine Blackwell, Dean

The Graduate School

From: Constance L. Wood, DGS

**Statistics** 

RE:

Renewal of the Graduate Certificate in Applied Statistics

Since 2007, seventy graduate students from twenty-seven graduate programs have been admitted to the certificate program in Applied Statistics. During the same period, there has been an 80% completion rate. This evidences the viability of this program and the Graduate Faculty in Statistics requests a five year renewal of the Graduate Certificate in Applied Statistics.

The overall objectives of the certificate program are to i.) prepare students to properly analyze their own research data, regardless of their mathematical experience, ii.) teach students to identify the appropriate statistical analysis for a given situation, and iii.) teach students how to validate assumptions on which statistical methods are based. A secondary objective is to provide instruction in designs and data analytic techniques which are most frequently encountered in the various disciplines. This certificate program has attracted graduate students from across campus ranging from Educational and Counseling Psychology to Veterinary Science and has proven to be sufficiently flexible to offer students training in the methodologies which are most applicable to their research. Students from the medical sciences tend to concentrated their studies in the areas of longitudinal analysis and clinical trials; students from the biological and agricultural sciences tend to concentrate on the design and analysis of experiments and multivariate analysis; and students in the social sciences tend to concentrate on categorical, sampling, and multivariate analysis. See Table 1. for a complete listing of graduate programs and numbers of students.

Since data analysis skills are valued in all academic areas and most professions, our motivation for proposing this certificate program was to encourage students to expand their statistical training beyond the minimum required by their program and, hence, be better able to analyze their own data and be more valued in the job market. To date, fifty doctoral students and twenty Master's/Specialist students have applied to the program and 80% of each have completed the certificate with an average time from

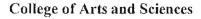


admission to completion of  $2.83 \pm 2.44$  semesters (n=24). Two of those who have completed the certificate are now Master's candidates in Statistics. The demand for well-trained data analysts is increasing as a function of our ability to record massive amounts of information. We, therefore, anticipate an increased demand for a certificate in Applied Statistics in the next five years.

This request was unanimously approved by the Graduate Faculty in Statistic on October 3, 2012.

Table 1. Admissions to Certificate Program in Applied Statistics

Graduate/ Professional Program	Number of Students
Agricultural Economics	1
Animal & Food Science	4
Biology	3
Business Administration	4
Civil Engineering	4
Communication	2
Diplomacy	1
Educ. & Counseling Psych.	1
Entomology	1
Exercise Science	1
Experimental Psychology	1
Family Science	12
Forestry	3
Geology	1
Gerontology	3
Clinical Psychology	1
Kinesiology	1
Mining Engineering	1
Nursing	2
Nutritional Science	1
Political Science	1
Public Health	4
Rehabilitation Science	8
Social Work	1
Sociology	6
Soil Science	1
Veterinary Science	1





Department of Statistics 817 Patterson Office Tower Lexington, Kentucky 40506-0027 Phone: (859) 257-8859

FAX: (859) 323-1973

March 13, 2006

Dr. Jeannine Blackwell Dean, Graduate School 102 Gillis Building CAMPUS 0033

Dear Jeannine,

The Department of Statistics proposes the:

#### **Graduate Certificate in Applied Statistics**

**Description:** This certificate will allow students to earn tangible confirmation of their applied statistics skills.

Justification: Data analysis skills are valued in all academic areas. Students with this certificate will be better able to analyze their own data and will be more valued in the job market, regardless of their post graduation plans.

Goals: The goals of the certificate incude:

- Preparing students to properly analyze their own research data, regardless of their mathematical experience.
- > Teaching students to identify the appropriate statistical analysis for a given situation
- Teaching students how to validate assumptions on which statistical method are based.

Our proposal is attached. Please contact me if further information is needed.

Sincerely,

Arnold J. Stromberg

Director of Graduate Studies and Statistical Services

## **Graduate Certificate in Applied Statistics**

From: Arnold J. Stromberg, DGS Statistics
To: Graduate School Dean Blackwell

Date: February 1st, 2006. Revised March 13th, 2006

Statistical data analysis is ubiquitous in all areas of science, engineering, medicine, agriculture and education. Research and professional success in these disciplines often depends on using the latest advances in applied statistics. Multidisciplinary research projects involving a substantial component of applied statistics are becoming a frequent venue of expanding the borders of knowledge.

Graduate programs across the United States must recognize this quickly growing role of applied statistics as well as its importance to multidisciplinary projects. This recognition should be reflected in the graduate curriculum. Our objective in this proposal is to develop a curriculum leading to a graduate certificate in Applied Statistics to educate researchers and professionals in multidisciplinary backgrounds and with substantial understanding of the principles and applications of statistics.

This certificate will train graduate and professional degree students in the use of applied statistics in their own fields. The students will be able to use this enrichment to become more productive professionals, to further research in their own areas and to engage in multidisciplinary research relying on applied statistics techniques.

#### 2. Details

#### 2.1 Administration

This program will be administered by the Graduate Certificate in Applied Statistics (GCAS) committee. The committee will be chaired by the director of Graduate Studies (currently Arnold J. Stromberg) in the Department of Statistics, the director of Undergraduate Studies (currently Kert Viele) and the chair of the Department of Statistics (currently Connic Wood) will be members of this committee. The committee will be in charge of the admission, record keeping, oversight and student certification.

#### 2.2 Admission Requirements

To be admitted to this curriculum and work towards an Applied Statistics Certificate students must be associated with the University of Kentucky in one of the following categories: 1. Enrolled post baccalaureate or in a degree program and admitted to the graduate school. 2. Enrolled in a professional degree program. 3. A resident in the medical center. Students must be admitted to the graduate school. Admission to the curriculum will be subject to application and approval of the committee. The committee may establish grade point or other admission standards.

#### 2.3 Certificate Requirements

#### Objectives:

- > To prepare students to perform statistical data analysis needed for their research.
- > To educate students concerning assumptions behind each statistical method and how to check those assumptions.
- To educate students concerning identification of the appropriate statistical analysis in any particular situation

Students will generally be required to complete 12-15 hours of class work with no grade lower than a B to complete the curriculum. Required courses are:

- 1. STA 570 (4 hrs) or 580 (3 hrs)
  STA 570 BASIC STATISTICAL ANALYSIS. (4)
  STA 580 BIOSTATISTICS I. (3)
- 2. STA 671 (2 hrs) or STA 681 (3 hrs)
  STA 671 REGRESSION AND CORRELATION. (2)
  STA 580 BIOSTATISTICS II. (3)
  681
- 3. STA 672 (2 hrs) or STA 673 (2 hrs) or STA 675 (2 hrs)
  STA 672 DESIGN AND ANALYSIS OF EXPERIMENTS. (2)
  STA 673 DISTRIBUTION-FREE STATISTICAL
  INFERENCE AND ANALYSIS OF CATEGORICAL DATA. (2)
  STA 675 SURVEY SAMPLING. (2)
- 4. STA 677 (3 hrs) or STA 679 (3 hrs)
  STA 677 APPLIED MULTIVARIATE METHODS. (3)
  STA 679 DESIGN AND ANALYSIS OF EXPERIMENTS II. (3)
- One Additional 2-3 hr course in applied statistics, but not necessarily in the Department of Statistics approved in advance by the committee.

Courses officially transferred to UK will be allowed as substitutions with the approval of the committee.

#### 2.4 Resources

At this time, no additional resources are required.

#### 2.5 Course Descriptions

#### STA: 570 BASIC STATISTICAL ANALYSIS. (4)

Primarily in biological, behavioral and social sciences. Introduction to methods of analyzing data from experiments and surveys; the role of statistics in research, statistical concepts and models; probability and distribution functions; estimation; hypothesis testing; regression and correlation; analysis of single and multiple classification models; analysis of categorical data. Lecture, three hours; laboratory, two hours. Prereq: MA 109 or equivalent. For graduate students; undergraduates must have consent of instructor.

#### STA 580 BIOSTATISTICS I. (3)

Descriptive statistics, hypothesis testing, paired and unpaired tests, ANOVA, contingency tables, log rank test, and regression with biostatistics applications. Prereq: MA 109 or equivalent.

#### STA 671 REGRESSION AND CORRELATION. (2)

Simple linear regression, elementary matrix algebra and its application to simple linear regression; general linear model, multiple regression, analysis of variance tables, testing of subhypotheses, nonlinear regression, step-wise regression; partial and multiple correlation. Emphasis upon use of computer library routines; other special topics according to the interests of the class. Lecture, three hours per week; laboratory, two hours per week for seven and one half weeks. Offered the first or second half of each semester. Prercq: STA 570 or STA 580.

#### STA 672 DESIGN AND ANALYSIS OF EXPERIMENTS. (2)

Review of one-way analysis of variance; planned and unplanned individual comparisons, including contrasts and orthogonal polynomials; factorial experiments; completely randomized, randomized block, Latin square, and split-plot designs: relative efficiency, expected mean squares; multiple regression analysis for balanced and unbalanced experiments, analysis of covariance. Lecture, three hours per week; laboratory, two hours per week for seven and a half weeks. Offered the first or second half of each semester. Prereq: STA 671.

# STA 673 DISTRIBUTION-FREE STATISTICAL INFERENCE AND ANALYSIS OF CATEGORICAL DATA. (2)

Inference for population quantiles, sign tests, Wilcoxon tests, Kruskal-Wallis and Friedman tests, Kendall and Spearman rank correlation. Goodness-of-fit tests for completely and partially specified distributions, rxc contingency tables, McNemar and Cochran's Q tests for matched proportions; three dimensional tables and tests of partial and multiple associations. Lecture, three hours per week; laboratory, two hours per week for seven and a half weeks. Offered the first or second half of each semester. Prereq: STA 570 or STA 580.

#### STA 675 SURVEY SAMPLING. (2)

Simple random sampling and stratified random sampling, ratio and regression estimators, cluster sampling, systemic sampling, and multi-stage sampling. Specific problems associated with running a survey: non-response, call-backs, questionnaire construction, mail questionnaires, and area sampling. Lecture, three hours per week; laboratory, two hours per week for seven and a half weeks. Offered the first or second half of each semester. Prereq: STA 570 or STA 580.

#### STA 677 APPLIED MULTIVARIATE METHODS. (3)

Survey of multivariate statistical techniques. The multivariate normal distribution; the general linear model; general procedures for parameter estimation and hypothesis testing in the multivariate case; Hotelling's T2, multivariate analysis of variance and covariance; structural models for the covariance matrix; utilization of existing computer programs. Prereq: STA 671 and 672.

#### STA 679 DESIGN AND ANALYSIS OF EXPERIMENTS II. (3)

A continuation of STA 672. review of factorial experiments; partial factorials; confounded factorials; split blocks; split-split plots; repeated measures; Graeco-Latin squares; crossover and switchcback designs; response surface methods; mixture experiments; incomplete block designs; variance component; mixed model methodology; combining analyses of a series of similar experiments. Prereq: STA 671 and 672 or equivalent.

#### STA 681 BIOSTATISTICS II. (3)

Students will learn statistical methods used in public health studies. This includes receiver operator curves, multiple regression logistic regression, confounding and stratification, the Mantel-Haenzel procedure, and the Cox proportional hazardous model. Lecture, two hours; laboratory, two hours per week. Prereq: STA 580 or equivalent. (Same as SPH 630.)

## 2.6 Sample Syllabi

## Graduate Certificate in Applied Statistics Electronic Application for Admission

Note: This form must be submitted electronically to the Director of Graduate Studies in the Department of Statistics. A hard copy with signature should be sent via campus mail to DGS, Statistics, 817 Patterson Office Tower, CAMPUS 0027.

Name:
Home Address:
Work Address:
Home Phone:
Work Phone:
Mobile Phone:
Student ID number:
Educational Experience: List all degrees earned or in progress including: Institution, Major, Date, GPA:
When do (did) you anticipate beginning the Graduate Certificate in Applied Statistics?
Do you have any work experience relevant to this application?
Please describe your background in math and/or statistics:
What courses do you tentatively plan to use to qualify for the Graduate Certificate in Applied Statistics? Please Note that any changes to this plan require advance approval of the DGS in Statistics.
Please sign and date here to certify that the statements made in this application are accurate and complete:
Signed:
Date:
Approval of DGS in Statistics:
Signed:
Date:

#### Application for Awarding of Graduate Certificate in Applied Statistics

Note: This form must be submitted electronically to the Director of Graduate Studies in the Department of Statistics. A hard copy with signature should be sent via campus mail to DGS, Statistics, 817 Patterson Office Tower, CAMPUS 0027. Name: Email: Student ID number: Courses taken (including grades) that qualify you for the Graduate Certificate in Applied Statistics: Please comment on the quality of instruction in the courses taken: Please comment on the appropriateness of the material covered in the courses taken: How do you plan to take advantage of your Graduate Certificate in Applied Statistics? Any other comments: Please sign and date here to certify that the statements made in this application for the Graduate Certificate in Applied Statistics are accurate and complete: Signed: Date: Approval of DGS in Statistics:

Signed:

Date:

## STA 677.001 Applied Multivariate Analysis MWF 11:00-11:50 in CB 307

Instructor:

Prof. Bill Rayens

rayens@uky.edu

257-7061 (phone) 323-1973 (fax)

865 POT

Office Hours:

MW 1:30-2:30

Text:

Analyzing Multivariate Data, by Lattin, Carroll, and Green (2002).

Web:

selected class notes, problem set information, data, research applications, etc. will be

maintained on-line at http://www.ms.uky.edu/~rayens/teaching/sta677.htm

Prereq:

a solid background in regression and basic statistical applications; matrix algebra

useful, but not required.

Grading:

100% of the course credit is allocated to a series of problems sets to be assigned

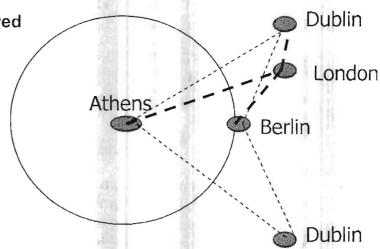
throughout the term. Collaboration is allowed on the problem sets.

Tentative List of Topics to be Covered

Principal Components Analysis

Factor Analysis

- Discriminant Analysis
- Multidimensional Scaling
- Cluster Analysis
- Canonical Correlations Analysis
- Introduction to Multivariate Analysis of Variance



## **Learning Objectives**

Upon successfully completing this course the student will be able to:

- Articulate the advantages of multivariate analysis over univariate analysis
- Identify appropriate and inappropriate uses for each of the statistical methods studied
- Articulate strengths and weaknesses of each of the statistical methods studied
- Use SAS to implement each of these methods
- Interpret the results of these implementations in the context of real data and form contextually meaningful conclusions

## STA 675 Elementary Survey Sampling Fall 2005

Instructor: Dr. Bill Rayens

Office/Hrs: 865 POT/MWF 11:00-11:50

**Meeting Times** 

Class CB 211 on MWF 9:00-9:50 Laboratory CB 307 on R 12:00 – 1:50

Text: Sampling Methods for Applied Research, by Peter Tryfos

Included is a data diskette containing data sets and a sampling calculator. Start getting familiar with this diskette.

**Blackboard:** This course will be fully organized and administered through Blackboard, U.K.'s course management system. You must have a Blackboard account and should check Blackboard often for announcements. Please go to <a href="https://elearning.uky.edu">https://elearning.uky.edu</a> and follow the links to acquire a Blackboard (Bb) logon. Do not rely on the instructor's old STA 675 website. It may not be kept up to date.

Laboratory: Thursday labs will meet in CB 307. Rebecca Rankin will be your TA for the lab. Rebecca will facilitate the discovery exercises that I create and will be available to help you with homework questions. We will also use the laboratory to become proficient with Tryfos' useful, but awkward "sampling diskette".

#### **Grading Policies**

Take-Home Exams (2) 200 course points (non-collaborative)
Problem Sets 165 course points (collaborative)
Laboratories 35 course points (attendance)

The usual grading scale (90-100 A; 80-89 B; etc) will be used.

#### **Topics**

Introduction and Review

Simple Random Sampling

Stratified Random Sampling

Chapter 3

Chapter 4

Two-stage Random Sampling

Chapter 5

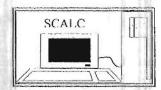
Systematic Random Sampling

Ratio and Regression Estimation

Sampling from a Process

Chapter 6

Chapter 9



Specify approach or exit program:

- 1. Randomization (random sampling)
- 2. Prediction
- 0. To exit program

#### Learning Objectives

Upon successfully completing this course the student will be able to:

- 1) articulate the concept of "random sampling variability" and "standard error"
- 2) articulate the connection between "standard error" is a product of the sampling design
- 3) design, implement and analyze the following sampling designs:
  - a) simple random
  - b) stratified
  - c) multistage
- 4) explain and apply ratio and regression estimates in the context of simple random samples
- 5) articulate the role of ratio and regression estimation in the new area of "sampling from a process"

October	M17	Classes Begin – Introduction
A ASSESSMENT OF THE	W19	Introduction and Review Continues
	R20	Laboratory 1 - Blackboard; Lab Computers; Means and Proportions
	F21	Simple Random Sampling (Chapter 3)
	M24	Simple Random Sampling (Chapter 3)
	W26	Simple Random Sampling (Chapter 3)
	R27	Laboratory 2 - Sampling Variability and Confidence Intervals
A ROOM IN	F28	Stratified Random Sampling (Chapter 4)
H 4600 - 31	M31	Stratified Random Sampling (Chapter 4)
November	W2	Stratified Random Sampling (Chapter 4)
	R3	Laboratory 3 – Issues with Stratified Sampling
	F4	Stratified Random Sampling (Chapter 4)
	M7	Review and Catch Up. Hand Out First Take Home Exam
	W9	Two-Stage Sampling (Chapter 5)
	R10	Laboratory 4 – Thinking about Two-Stage Samples
	F11	Two-Stage Sampling (Chapter 5)
	M14	Two-Stage Sampling (Chapter 5)
	W16	Systematic Random Sampling (Special Topic) First Take-Home Due in Class
A 图 图 图 图 图 图 图 图 图 图 图 图 图 图 图 图 图 图 图	R17	Laboratory 5 – Philosophy of Systematic Samples
	F18	Systematic Random Sampling (Special Topic)
an measure in	M21	Ratio and Regression Estimation (Chapter 6)
	W23	Ratio and Regression Estimation (Chapter 6)
Maria I	R24	Thanksgiving Break
ALMERICA II	F25	Thanksgiving Break
	M28	Ratio and Regression Estimation (Chapter 6)
	W30	Ratio and Regression Estimation (Chapter 6)
December	R1	Laboratory 6 – Ratio and Regression Discoveries
01 11 22 22 2 2 2	F2	Review and Catch Up. Hand Out Second Take Home Exam
	M5	Sampling From a Process (Chapter 9)
	W7	Sampling From a Process (Chapter 9)
	R8	Laboratory 7 – Issues with Sampling from a Process
	F9	Review and Catch Up
	T13	Second Take-Home Exam is Due at 8:00 a.m.

Please understand that this is a tentative schedule. While it is great to have a plan, we also need to be flexible enough to see where the semester takes us!

## STA 671.003 Fall 2005 Course Information

#### Instructor

Prof. Bill Rayens

865 Patterson Office Tower
Office Hours: MWF 11:00-12:00

Phone: 257-7061 rayens@uky.edu

#### **Meeting Times**

Class CB 211 on MWF 9:00-9:50 Laboratory CB 307 on R 12:00 – 1:50

#### Text

Applied Regression Analysis for Business and Economics, 4rd Ed. by Terry Dielman

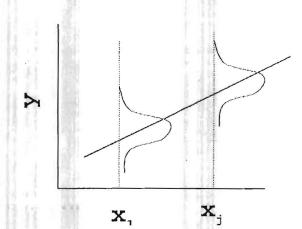
#### Web

Classroom transparencies and other relevant materials will be available on line at:

#### **Grading Policies**

Take-Home Exams (2)
Homework

200 course points 300 course points



#### **Learning Objectives**

Upon successfully completing this course you will be able to:

- use SAS to fit a multiple regression model and correctly interpret the output
- identify standard model assumptions, assess the reasonableness of those assumptions in the context of real applications, and be capable of taking appropriate actions if assumptions are violated
- use SAS to fit design models for completely randomized and blocked designs; correctly interpret the output
- identify and assess seriousness of interactions in two-way models and take action if appropriate
- implement in SAS and interpret standard multiple comparison procedures

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August	W24	Classes Begin – Introduction			
	R25	Laboratory 1 - Blackboard; Lab Computers; SAS			
	F26	Simple Regression (Chapter 3)			
	M29	Simple Regression (Chapter 3)			
Maneral Land	W31	Multiple Regression (Chapter 4)			
September	R1	Laboratory 2 – Basic Inference Intuition; Elementary Regression			
	F2	Multiple Regression (Chapter 4)			
	M5	Labor Day Holiday			
	W7	No class.			
	VVI	(Dr. Rayens at Conference)			
	R8	Laboratory 3 – Discovery Exercise (Motivation of Assumptions)			
	F9	TA may meet class and go over homework.			
	ГЭ	(Dr. Rayens at Conference)			
	M12	Multiple Regression (Chapter 4)			
A HEIRINA A	W14	Fitting Curves (Chapter 5)			
	R15	Fitting Curves (Chapter 05) and Assessing Assumptions (Chapter 6)  Makeup Class			
	F16	Assessing Assumptions (Chapter 6)			
	M19	Assessing Assumptions (Chapter 6)			
	W21	Assessing Assumptions (Chapter 6)			
	R22	Laboratory 4 - Practice, Review "Good Regression Hygiene"			
	F23	Review and Catch Up - Hand out First Take Home Exam			
	M26	Indicator and Interaction Variables; ANCOVA (Chapter 7)			
	W28	Indicator and Interaction Variables; ANCOVA (Chapter 7)			
	R29	Laboratory 5 – When ANCOVA Goes Wrong!			
新加州 新 15	F30	Indicator and Interaction Variables; ANCOVA (Chapter 7)			
0.4	840	Analysis of Variance (Chapter 9)			
October	M3	First Take Home Exam is Due in Class			
	W5	Review and Catch Up - Hand out Second Take Home Exam			
	R6	Laboratory 6 – Motivating Block Designs; ANCOVA or ANOVA?			
	F7	Fall Break			
	M10	Analysis of Variance (Chapter 9)			
	W12	Analysis of Variance (Chapter 9)			
	R13	Laboratory 7 - Discovery Exercise (Multiple Comparisons)			
	F14	Multiple Comparisons			
	K#47	Last Day of Classes			
	M17	Second Exam is Due in Class			

Please understand that this is a tentative schedule. While it is great to have a plan, we also need to be flexible enough to see where the semester takes us!



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PROVOST BUDGET OFFICE

December 8, 2006

Dr. Kaveh Tagavi, Chair Senate Council 201 Main Building CAMPUS 0032

Dear Professor Tagavi:

I am writing on behalf of the Provost concerning the feasibility of establishing a graduate certificate in Applied Statistics, to be offered by the Department of Statistics. I understand the proposal has been approved by the Graduate Council, which has forwarded its recommendation to the Senate Council.

The Department of Statistics notes the premium academic programs across the university place on having their students develop competency in data analysis. An ability to perform quantitative analyses is a requisite skill for the successful completion of many degrees programs and is increasingly becoming part of the skill set employers require of their employees. The goals of the certificate include:

- Preparing students to properly analyze their own research data, regardless of their mathematical experience;
- Teaching students to identify the appropriate statistical analysis for a given situation;
- Teaching students how to validate assumptions on which statistical methods are based.

The program will be administered by the Graduate Certificate in Applied Statistics (GCAS) Committee. The director of graduate studies in the department will chair the committee, on which several other faculty members of the Department of Statistics will serve. The proposal for this program has been carefully planned. The Department of Statistics has sufficient resources to implement this graduate certificate without requiring an infusion of new funding. Therefore, I am certifying this program as administratively feasible within the existing fiscal and personnel resources of the department.

Sincerely

Karen T. Combs

Vice Provost for Budget and Administrative Services

Cc:

Kumble Subbaswamy Heidi Anderson Jeannine Blackwell Connie Ray Phil Kraemer