Thank you for your support during the first round of voting for the faculty representative on the University of Kentucky Board of Trustees! I am honored to be considered to serve as your faculty representative.

Our current events, the pandemic and other issues, will have long term effects on state budgets and are likely to have a huge impact on higher education in the state of Kentucky. As this process unfolds during the next few years and we reshape our approach to higher education at the University of Kentucky, it is critical that efforts maintain a focus on our most important asset-our talented faculty. Because of you and your strong commitment to how we serve the commonwealth, education research and service, we have the opportunity for our future university to thrive during the next decade. It is my goal to constructively facilitate these changes. As your faculty trustee, I pledge to advocate on behalf of students and faculty and be well informed on the critical issues we are confronting. At every step, I will ensure that the faculty voice is clearly heard during decision making processes. I will endeavor to serve as a consistent reminder of the importance of shared governance.

As a scientist, I have been trained to gather information, examine the data and ask critical questions. This training has been invaluable in my experiences in faculty governance, as I have worked with my faculty colleagues as a member and chair of numerous committees and councils. I have been able to contribute by providing a voice to anticipate intended and unintended consequences of decisions that are being made. I recognize the importance of reaching out to all our faculty across our campus who represent a wide breadth of disciplines. I will endeavor to serve those embarking on the initial stages of their faculty careers as well as our more 'seasoned' faculty members. I will actively seek input and feedback from this latter group who have a significant perspective on policies that have worked well at the University of Kentucky.

Finally, I am committed to equity across all segments of our campus. This will require that our policies and regulations be fair, transparent and applied uniformly. This will be critical to best serve a diverse faculty and campus community and most importantly, the entirety of our student body.

As you will see from my *cv*, I have extensive experience on committees and endeavors that have promoted the development of diverse groups of students and faculty at the University of Kentucky. As well, I have held significant leadership positions that have allowed me to gain considerable insight and experience with governance at the University of Kentucky. As your representative on the Board of Trustees, I will be able to capitalize on my experiences in representing the interests of the Faculty and University Community.

I appreciate your consideration,

Hollie