1.	General Information.								
a.	Submitted by the College of: Education Today's Date: 11/30/09								
<b>b.</b>	Department/Division:	Department/Division: Educational Leadership Studies							
c.	Contact person name:	Tricia Browne-Ferrigno Email:			tricia.ferrigr du	tricia.ferrigno@uky.e du Phone: 257-5504		257-5504	
d.	Requested Effective Date: Semester following approval OR Specific Term/Year¹:								
2.	Designation and Description of Proposed Course.								
а.	Prefix and Number: ELS 619								
b.	Full Title: Evidence-Ba	ased Decision Makir	ng	1					
c.	Transcript Title (if full ti	tle is more than 40 (	characters	): Evide	nce-Based De	cision Mak	ing		
d.	To be Cross-Listed <sup>2</sup> with (Prefix and Number):								
e.	Courses must be described by <u>at least one</u> of the meeting patterns below. Include number of actual contact hours <sup>3</sup> for each meeting pattern type.								
	Lecture	Laboratory <sup>1</sup> Recitation Discussion  Colloquium Practicum Research				Indep. Study			
	Seminar	Studio	1 hrs wee	1 hrs weekly Other Please explain:			nline, face	ne, face-to-face)	
f.	Identify a grading system: 🔀 Letter (A, B, C, etc.) 🔲 Pass/Fail								
g٠	Number of credits: 1								
h.	Is this course repeatable	e for additional cred	lit?				YES [	□ NO ⊠	
	If YES: Maximum num	ber of credit hours							
	If YES: Will this course	e allow multiple reg	istrations (	during the	same semes	ter?	YES [		
i.	Course Description for Bulletin: ELS 619 is the study of teacher roles and responsibilities when analyzing evidence of student outcomes at classroom and school levels and examination of								

<sup>&</sup>lt;sup>1</sup> Courses are typically made effective for the semester following approval. No course will be made effective until all approvals are received.

<sup>&</sup>lt;sup>2</sup> The chair of the cross-listing department must sign off on the Signature Routing Log.

<sup>&</sup>lt;sup>3</sup> In general, undergraduate courses are developed on the principle that one semester hour of credit represents one hour of classroom meeting per week for a semester, exclusive of any laboratory meeting. Laboratory meeting, generally, represents at least two hours per week for a semester for one credit hour. (from *SR* 5.2.1)

	a model and tools for data analysis and team based decision making.	discussions, refle	ection, and
j.	Prerequisites, if any: None		
k.	Will this course also be offered through Distance Learning?	YES <sup>4</sup>	, NO 🔲
l.	Supplementary teaching component, if any: Community-Based Experience	Service Learnin	g 🗌 Both
3.	Will this course be taught off campus?	YES 🗌	NO 🖂
4.	Frequency of Course Offering.		
a.	Course will be offered (check all that apply):	Summer	
b.	Will the course be offered every year?	YES 🔀	NO 🗌
·	If NO, explain:		
5.	Are facilities and personnel necessary for the proposed new course available?	YES 🖂	NO 🗌
	If NO, explain:		
6.	What enrollment (per section per semester) may reasonably be expected? 15-20		
7.	Anticipated Student Demand.		
a.	Will this course serve students primarily within the degree program?	YES 🔀	NO 🗌
b.	Will it be of interest to a significant number of students outside the degree pgm?	YES 🔀	NO 🗌
	If YES, explain: E15 619 may be taken by any graduate student interested in to	oic.	W.F.,
8.	Check the category most applicable to this course:		
	Traditional – Offered in Corresponding Departments at Universities Elsewhere		
	Relatively New – Now Being Widely Established		***************************************
	Not Yet Found in Many (or Any) Other Universities		
9.	Course Relationship to Program(s).	NO. 52 S. MINISTER S. S. MINISTER CO.	
a.	Is this course part of a proposed new program?	YES 🗍	NO 🖂
	If YES, name the proposed new program:		
b.	Will this course be a new requirement <sup>5</sup> for ANY program?	YES 🖂	NO 🗌
	If YES <sup>5</sup> , list affected programs: MEd in Educational Leadership Studies		
10.	Information to be Placed on Syllabus.		
a.	Is the course 400G or 500?	YES 🔲	NO 🖂
	If YES, the differentiation for undergraduate and graduate students must be included in <b>10.b.</b> You must include: (i) identification of additional assignments by the graduate students establishment of different grading criteria in the course for graduate students. (See SF	udents; and/or (ii	-

<sup>&</sup>lt;sup>4</sup> You must *also* submit the Distance Learning Form in order for the proposed course to be considered for DL delivery. <sup>5</sup> In order to change a program, a program change form must also be submitted.

b.	The syllabus, including course description, student learning outcomes, and grading policies (and 400G-/500-
	 level grading differentiation if applicable, from 10.a above) are attached.

### Signature Routing Log

#### **General Information:**

Course Prefix and Number:

ELS 619

Proposal Contact Person Name:

Tricia Browne-

Ferrigno

Phone: 257-5504 Email: tricia.ferrigno@uky.edu

#### **INSTRUCTIONS:**

Identify the groups or individuals reviewing the proposal; note the date of approval; offer a contact person for each entry; and obtain signature of person authorized to report approval.

### **Internal College Approvals and Course Cross-listing Approvals:**

Courses & Curricula 12/3/09 Jeff Reese 7-4909 jeff-reese Dukyoln  College of Education 12/8/09 Deborah Slaton 7-9795 Islaton Dukyoln  College of Education 12/8/09 Deborah Slaton 7-9795 Islaton Dukyoln	Reviewing Group	Date Approved Contact Person (name/phone/email) Signature
Courses & Curricula 12/3/09 Jeff Reese 7-4909 jeff-reese aukyedn College of Education 12/8/09 Deborah Slaton 7-9795 delaton aukyedn Dull Flate	EDL	11/10/09 Lars Bjork / 257-2450 / lbjor1@uky.edu
College of Education 12/8/09 Dehorah Slaton 7-9795 delaton auky edu Dell Flate	Courses & Curricula	12/3/09 Jeff Reese 7-4909 jeff-reese Dukyedn
	College of Education	12/8/09 Deborah Slaton 7-9795 delaton aukyedu Del Flate
1 /		

### **External-to-College Approvals:**

Council	Date Approved	Signature	Approval o Revision <sup>6</sup>
Undergraduate Council			
Graduate Council			
Health Care Colleges Council			
Senate Council Approval	,	Jniversity Senate Approva	al

<sup>&</sup>lt;sup>6</sup> Councils use this space to indicate approval of revisions made subsequent to that council's approval, if deemed necessary by the revising council.

# ELS 619 Evidence-Based Decision Making

University of Kentucky College of Education Research and Reflection for Learning and Leading

## Course Syllabus XXX Semester, XXX Year

Section XXX (1 credit hour)

Hybrid Course Delivery
Predominately independent study supplemented with online activities, fieldwork, and two class sessions
XXX (day) XXX (time) PM
UK Campus Location TBA

**Contact Information** 

Instructor: Kellie Terry, Ph.D.

Office: 015 Dickey Hall

E-mail address: kellie.terry@uky.edu

Office phone: (859) 257-2570

Cell phone: (517) 648-3727 (emergency only)

Home phone: (859) 577-1435 (no later than 9 PM)

Office hours: By appointment (preferably made via e-mail)

Virtual office hours: TBA

Campus address: Department of Educational Leadership Studies

111 Dickey Hall, College of Education

University of Kentucky Lexington, KY 40506-0017

Department phone: (859) 257-8921 Department fax: (859) 257-1015

Department Web site: http://education.uky.edu/EDL/

#### **Course Description in UK Bulletin**

ELS 619 is the study of teacher roles and responsibilities when analyzing evidence of student outcomes at classroom and school levels and examination of a model and tools for data analysis and team based discussions, reflection, and decision making.

#### **Major Course Objectives**

The purpose of this course is to expand understanding of the roles and responsibilities of teacher leaders in evidence-based decision making in collaboration with other educators. The Data Wise model assists teacher leaders to engage in evidence-based instructional improvement processes. Upon completion of this course, students are expected to

- Understand roles and responsibilities for teacher leaders in evidence-based decision making;
- Understand how to build collaborative teams and use processes for evidence-based decision making;
- Describe how to use assessments to collect and analyze information on learning and teaching;
- Describe ways to collaboratively examine and improve classroom practices;
- Understand how to develop, implement, and monitor action plans to improve student learning; and
- Develop a professional action plan for evidence-based decision making.

### **Required Course Textbooks and Readings**

Professional reading and reflection are fundamental components of this course. The first book listed below provides the major source of course content, while the second book is recommended to assist students with their academic writing. Additional readings related to course content or professional development may be assigned throughout the course. Students are expected to complete all reading assignments each week in order to engage actively in online and class activities.

Boudett, K.P., City, E.A., & Murnane, R.J. (Eds.). (2005). *Data wise: A step-by-step guide to using assessment results to improve teaching and learning*. Cambridge, MA: Harvard Education Press.

American Psychological Association. (2009). *Publication manual of the American Psychological Association* (6<sup>th</sup> ed.). Washington, DC: Author.

#### **Required Instructional Technology**

This course requires use of information technology: Students are expected to have regular access to a personal computer and the Internet to complete their learning activities. All Web-based activities are to be completed within designated sections of the course Blackboard, which can be accessed through <a href="http://elearning.uky.edu">http://elearning.uky.edu</a>.

### Integration of Syllabus with UK College of Education Conceptual Framework

This graduate course addresses the four themes within the conceptual framework of the UK College of Education: *research*, *reflection*, *learning*, and *leading*. Throughout the semester students have opportunities to review, analyze, discuss, and apply *research* from diverse perspectives in education, including professional scholarship and practitioner inquiry and reflect on their own practices as P-12 educators as they study, observe, and work in P-12 school and university classrooms. *Reflection* is integrated regularly through oral and written communication to help students hone their analytical and problem-solving skills that comprise critical professional reflection on one's own practice. This course emphasizes the commitment of the UK College of Education to ensure that its graduates continue their professional careers equipped for life-long *learning* as educators actively *leading* colleagues in their schools, districts, and professional organizations. The ultimate goal in addressing these four themes is to produce educational leaders who work together to improve student learning among diverse populations and improve education in Kentucky and beyond.

### **Commitment to Diversity**

UK is committed to making diversity central to university policies, decisions, and practices to strengthen diversity within the Commonwealth. Efforts by a broad-based task force appointed by President Todd defined diversity as

embracing difference or promoting increased knowledge regarding race/ethnicity, gender, religion, sexual orientation, disability, veteran affairs, and thought within an inclusive community. This definition of diversity values an inclusive institutional culture, academic programs, and co-curricular activities that prepare students for active, global citizenship. This commitment further allows for an educational process that fosters growth among all members of the academic community by including a wide array of talents, and recognizing the human differences are organizational strengths (University-Wide Comprehensive Diversity Plan Task Force Report, April 2005, p. 6).

Because the desired outcome is excellence in education, UK "does not practice discrimination on the basis of race/ethnicity, gender, religion, sexual orientation, or disability" (p. 6).

The College of Education supports the university-wide definition of diversity and enhances it through an expanded interpretation. This broader conceptualization of diversity includes learning exceptionalities, native languages, socioeconomic status, and life experiences often created by residing in unique geographical regions such as Appalachia. Curricula within the UK College of Education, field experiences, and membership of its faculty and student body reflect a commitment to diversity.

Leading successful P-12 schools and districts requires understanding of and sensitivity to differences among groups of people and individuals based on ethnicity, race, socioeconomic status, gender, exceptionalities, language, religion, sexual orientation, and geographical area. Hence, diversity is a theme woven throughout this graduate course, which focuses on preparing and developing principals and other educational leaders with requisite knowledge, dispositions, and skills to practice effectively the multiple responsibilities of school leadership and change agency.

#### **UK Policies**

The adopted UK academic policies apply in this course and are articulated in the *Students Rights* and *Responsibilities Handbook* and the *UK Graduate Bulletin*. Important policies and regulations applicable to this course include, but are not limited to, those concerning attendance, cheating and plagiarism, course withdrawal, incomplete grades, and acceptable standards of English. As the instructor, I retain absolute discretion concerning acceptance of required assignments after established due dates and reserve the right to lower grades on assignments submitted late.

**Absences.** The University defines acceptable reasons for absences as (a) serious illness, (b) university-related trips, (c) major religious holidays, and (d) other circumstances that the instructor finds to be "reasonable cause for nonattendance." Because the class meets only five times, regular attendance is essential. If students must miss a scheduled class meeting, then they must notify me about the reason for the absence **before it occurs**. In the event of **emergency absences** (e.g., personal illness, major accident, death of family member), students should notify me as soon as possible, **preferably through e-mail communication.** Additional assignments may be required for missed class meetings.

**Canceled Class.** If a class meeting must be canceled due to bad weather or other unforeseen circumstances, I will make every possible effort to contact you in sufficient time to avoid an unnecessary travel.

Changes to Syllabus. I retain the right to modify this syllabus, if necessary, to meet the learning objectives of this course. Changes to this syllabus will be discussed with you and provided in writing as an addendum distributed electronically via e-mail and posted on the course Blackboard.

Go to www.research.uky.edu/gs/bulletin/bullinfo.shtml for more information about UK Policies.

#### **Distance Learning Considerations**

This course requires use of information technology: Students are expected to have regular access to a personal computer and the Internet to complete their learning activities. All Web-based activities are to be completed within designated sections of the course Blackboard, which can be accessed through <a href="http://elearning.uky.edu">http://elearning.uky.edu</a>.

**Teaching and Academic Support Services.** Contact the UK Teaching and Academic Support Center for assistance via the Web (<a href="http://www.uky.edu/TASC/">http://www.uky.edu/TASC/</a>) or via telephone (859-257-8272).

**Procedures for Resolving Technological Problems.** Contact the UK Information Technology Customer Service Center via the Web (<a href="http://uky.edu/UKIT">http://uky.edu/UKIT</a>) or telephone (859-257-1300).

**Information on Distance Learning Library Services**: The UK Library provides support for distance-learning students via the Web (<a href="www.uky.edu/Libraries/DLLS">www.uky.edu/Libraries/DLLS</a>). You may also contact the DL Librarian, Carla Cantagallo, directly via electronic mail (<a href="dlservice@email.uky.edu">dlservice@email.uky.edu</a>) or telephone (859-257-0500 x 2171 or 800-828-0439).

**Document Delivery and Interlibrary Loan Services.** Contact the UK Library to request book not at UK via <a href="http://www.uky.edu/Libraries/libpage.php?lweb\_id=253&llib\_id=16">http://www.uky.edu/Libraries/libpage.php?lweb\_id=253&llib\_id=16</a>.

Students with a Documented Disability. The UK Disability Resource Center (<a href="http://www.uky.edu/StudentAffairs/DisabilityResourceCenter/">http://www.uky.edu/StudentAffairs/DisabilityResourceCenter/</a>) provides support for those needing accommodations. Contact Jacob Karnes, Jr., Associate Dean of Students and Director of the Disability Resource Center, via e-mail (<a href="jkarnes@email.uky.edu">jkarnes@email.uky.edu</a>) or telephone (859-257-2754) if you have a documented disability that requires academic accommodations in this course. The Center will require current disability documentation. When accommodations are approved, the Center will provide me a letter that details the recommended accommodations for you.

Maximum Timeframe for Responding to Student Communications. Electronic mail addressed to <a href="kellie.terry@uky.edu">kellie.terry@uky.edu</a> is the best method for communicating with me. I shall make every effort to respond to electronic mail messages within 48 hours excluding weekends or holidays or when the automatic reply is an out-of-office message. In case of emergency, please call my office (859-257-2570) or the EDL office (859-257-8921).

#### **Collaboration with School Partners**

In accordance with requirements form the Kentucky Education Professional Standards Board (EPSB) to include partners, input from the Central Kentucky Educational Cooperative (CKEC), Fayette County Public Schools (FCPS) and the Southern Association of Colleges and Schools (SACS) personnel are involved in the design and delivery of this course.

#### **Standards-based Curriculum**

ELS 619 is an elective course for the MEd in Educational Leadership Studies designed to meet the requirements established by the Kentucky Educational Professional Standards Board (EPSB). Thus, course content is based on the Interstate School Leaders Licensure Consortium (ISLLC) *Standards for School Leaders* adopted by Kentucky in 1998 and updated in 2008. Although ELS 604 focuses specifically on evidence-based decision making, the four central, recurring themes within the original standards provide a framework for teacher leadership including:

- A Vision for Success
- A Focus on Teaching and Learning
- An Involvement of all Stakeholders
- Demonstration of Ethical Behavior (Hessel & Holloway, 2002, p. 21)<sup>2</sup>.

This course is also structured to align with these other professional standards:

The advanced-level performance **Kentucky Teacher Standards** (**KTS**) are integrated into content, assignments, and assessments as noted in Regulation 16 KAR 5:0101 Section 12 and the master's redesign guidelines as adopted by the EPSB in 2007. The complete list of standards and indicators are available at <a href="http://www.kyepsb.net/teacherprep/standards.asp">http://www.kyepsb.net/teacherprep/standards.asp</a>. ELS 619 addresses the following specific Kentucky Teacher Standards: KTS 1 Apply Content Knowledge; KTS 2 Design/Plan Instruction; KTS 3

<sup>&</sup>lt;sup>1</sup> Council of Chief State School Officers. (2008). *Educational Leadership Policy Standards: ISLLC 2008*. Washington, DC: Author. Available at http://www.ccsso.org/publications/details.cfm?PublicationID=365

<sup>&</sup>lt;sup>2</sup> Hessel, K. & Holloway, J. (2002). *A framework for school leaders: Linking the ISLLC Standards to practice*. Princeton, NJ: Educational Testing Service.

Create/Maintain Learning Climate, KTS 4 Implement/Manage Instruction, KTS 5 Assess/Communicate Learning Progress; KTS 6 Implement Technology; KTS 7 Reflect/Evaluate Teaching and Learning; KTS 8 Collaborate Others; KTS 9 Evaluate Teaching/Implement Professional Development; and KTS 10 Provide Leadership.

The Kentucky Education Professional Standards Board adopted the **Interdisciplinary Early Childhood Education (IECE)** *New Teacher Standards for Preparation and Certification: Interdisciplinary Early Childhood Education Birth to Primary* and now requires use of the 2003 revised version. The IECE standards are closely aligned with KTS and integrated as appropriate into ELS 619 content, assignments, and assessments. A copy of the revised standards is available at <a href="http://www.kyepsb.net/teacherprep/iecestandards.asp">http://www.kyepsb.net/teacherprep/iecestandards.asp</a>

The International Society for Technology in Education (ISTE) has developed as set of standards and performance indicators for administrators, teachers and students<sup>3</sup>. Courses in the MEd in Educational Leadership Studies, however, focus specifically those for administrators as a means to inform and guide teachers when collaborating with their peers and principals to assure school-wide student learning. The National Educational Technology Standards for Administrators (NETS·A) are available at <a href="http://www.iste.org/Content/NavigationMenu/NETS/ForAdministrators/2009Standards/NETS-A\_2009.pdf">http://www.iste.org/Content/NavigationMenu/NETS/ForAdministrators/2009Standards/NETS-A\_2009.pdf</a>

#### **Quality of Student Work**

Unless specified otherwise, all papers submitted to me must be presented in the writing style and format described in the sixth edition of the *Publication Manual of the American Psychological Association*<sup>4</sup>. All papers must be word-processed in **Times New Roman 12-point font**. Students are expected to follow rules of usage and principles of composition<sup>5</sup>. When the two resources listed in the footnote below present differing rules, students are to adhere to the academic writing guidelines in the APA *Manual*.

**Plagiarism.** Where appropriate, references to professional and research literature need to be integrated into the text and cited at the end of all papers. According to UK rules, the minimum consequence for cheating or plagiarism is an "E" in the course. Cheating or plagiarism is basically stealing ideas or intellectual property created by others. Students are cautioned to reference all resources properly: The mere re-phrasing of another author's work does not excuse the student from the requirement for including proper citations. Cite all your sources accurately and appropriately! Be aware that re-cycling of assignments from other courses can be interpreted as self-plagiarizing and fails to meet the minimal standards of intellectual rigor required in graduate study.

Late Submittals. Assignment due dates are provided in the course calendar (p. 9). Unless specified differently in the assignment guidelines, each written assignment is to be delivered me as an attachment to an e-mail message addressed to kellie.terry@uky.edu and sent no later than 10:00 AM on the due date. Late assignments will be accepted only in cases of extreme emergencies, and the decision to accept late work is solely at my discretion.

2

<sup>&</sup>lt;sup>3</sup> http://www.iste.org/AM/Template.cfm?Section=NETS

<sup>&</sup>lt;sup>4</sup> American Psychological Association. (2009). *Publication manual of the American Psychological Association* (6th ed.). Washington, DC: Author.

<sup>&</sup>lt;sup>5</sup> Strunk, W., Jr., & White, E. B. (2000). *The elements of style* (4th ed.). New York: Longman.

Incomplete Grade. Incomplete grades for this course are issued reluctantly and sparingly. The UK Graduate School permits students one calendar year—unless a shorter time frame is determined mutually by the student and instructor—to remove an "I" grade. If the contracted work is not completed satisfactorily, the "I" grade converts automatically to an "E" (a failing mark). UK and EDL rules require students requesting an "I" grade to complete a contract specifying how and when the "I" will be removed within the calendar year. The contract must be submitted to me before an "I" grade can be issued. Incomplete work and missing assignments will be assigned "E" grades if the student does not submit a completed Incomplete Grade Contract by the course deadline.

### **Student Responsibilities**

Graduate students assume major responsibility for their own learning. As members of a learning group, they are likewise responsible for helping their peers by consulting with them and engaging in collaborative problem solving before seeking assistance from me. A class roster will be posted in the course Blackboard site to encourage and support communication.

### **Course Requirements and Expectations**

Unless specified otherwise, all assignments must be submitted to me electronically as an attachment to an e-mail message or posted on Blackboard no later than 10:00 AM on the due date. Guidelines for course assignments will be posted on the course Blackboard.

- 1. **Professional Reflections.** Students will respond to questions posed by me in Blackboard and engage in asynchronous dialogue with their class peers. To receive credit, students must respond by the due dates appearing in the course calendar (p. 7) or published in the assignment guideline posted in Blackboard.
- 2. **Class Participation.** Students are expected to attend the two class meetings, actively participate in discussions and activities, and complete independent work as presented on the course calendar.
- **3. Critical Reflection.** Students will write a 3-4 pp. essay, describing what they have learned about evidence-based decision making through course readings, discussions, professional reflections. This reflective essay will prepare students for working on their Professional Action Plan, outlined in the next section.
- 4. Professional Action Plan for Evidence-based Decision Making. Students will develop a 5-7 pp. professional action plan, describing how they will apply concepts of evidence-based decision making in their work over the next two to three years. This plan should address major course objectives and topics outlined in the syllabus, describing how students will work with other educators to improve student learning through evidence-based decision making processes. The plan should also incorporate a self-assessment of student strengths for engaging in identified processes, and describe how students will continue to increase their professional capacity in areas of need through additional coursework, professional development, and self-directed learning.

## **Grading Scale**

Course grades are based on a cumulative point total. The relative weighting for each of these expectations is presented in the matrix below.

Class Assignments/Expectations	<b>Points Possible</b>
1. Professional Reflections	20
2. Class Participation	10
3. Critical Reflection	30
4. Professional Action Plan for Evidence-based Decision	40
Making	
Total Points	100

Grades will be assigned according to the following scale: A=90-100 points, B=80-89 points, C=70-79 points, E=<70 points. Course credit: one graduate hour.

#### **Course Calendar**

Week	Topic	Reading Assignments	Products Due
	Organizing for Collaborative Work	BCM: Intro & Ch. 1	
1	<ul> <li>Data Wise improvement process</li> </ul>		
(class)	<ul><li>Creating a data team</li></ul>		
	<ul> <li>Assessing organizational structures &amp;</li> </ul>		
	initiatives		
	<ul> <li>Collaborative processes for evidence-based</li> </ul>		
	decision making		
	Building Assessment Literacy	BCM: Ch. 2	
2	<ul> <li>Types of assessments</li> </ul>		
	<ul> <li>Principles for interpreting assessment results</li> </ul>		
	<ul> <li>Measuring improvement</li> </ul>		
	<ul> <li>Strategies for interpreting data</li> </ul>		
	Data Overviews & Interpreting Student Data	BCM: Ch. 3-4	
3	<ul> <li>Organizing assessment data</li> </ul>		
	<ul> <li>Single data sources</li> </ul>		
	<ul> <li>Triangulating data sources</li> </ul>		
	<ul> <li>Performance trends</li> </ul>		
	<ul> <li>Leading data discussions</li> </ul>		
	<ul> <li>Identifying learner-centered problems</li> </ul>		
	Examining Practice & Developing Action Plans	BCM: Ch. 5-6	Critical
4	<ul> <li>Linking learning and teaching</li> </ul>		Reflection
	<ul> <li>Factors in examining practice</li> </ul>		
	<ul> <li>Shared understanding of effective practice</li> </ul>		
	<ul> <li>Analyzing practice</li> </ul>		
	<ul> <li>Problem-solving in action</li> </ul>		
	<ul> <li>Implementing action plans</li> </ul>		
	Planning to Assess Progress/Act & Assess	BCM: Ch. 7-8	Professional
5	<ul> <li>Choosing assessments</li> </ul>		Action Plan for
(class)	<ul> <li>Setting goals</li> </ul>		Evidence-based
	<ul> <li>Collaborative action</li> </ul>		<b>Decision Making</b>
	<ul> <li>Monitoring implementation</li> </ul>		
	<ul> <li>Support and accountability</li> </ul>		
	<ul> <li>Professional development and ongoing needs</li> </ul>		
	<ul> <li>Evaluating student outcomes and making</li> </ul>		
	adjustments to the plan		

#### **Additional Resources**

- Bernhardt, V.L. (2002). The school portfolio toolkit: A planning, implementation, and evaluation guide for continuous school improvement. Larchmont, NY: Eye on Education.
- Boudett, K.P., & Steele, J.L. (Eds.). (2007). *Data wise in action: Stories of schools using data to improve teaching*. Cambridge, MA: Harvard Education Press.
- Holcomb, E.L. (2004). *Getting excited about data: Combining people, passion, and proof to maximize student achievement* (2<sup>nd</sup> ed.). Thousand Oaks, CA: Corwin Press.
- Popham, W.J. (2002). *Classroom assessment: What teachers need to know* (3<sup>rd</sup> ed.). Boston: Allyn & Bacon.
- Reeves, D.B. (2004). *Accountability for learning: How teachers and school leaders can take charge.* Alexandria, VA: Association for Supervision and Curriculum Development.
- Schmoker, M. (2003). First things first: Demystifying data analysis. *Educational Leadership* 60(5), 22-24.

This form must accompany every submission of a new/change course form that requests distance learning delivery. This form may be required when changing a course already approved for DL delivery. All fields are required!

Introduction/Definition: For the purposes of the Commission on Colleges Southern Association of Colleges and Schools accreditation review, distance learning is defined as a formal educational process in which the majority of the instruction (interaction between students and instructors and among students) in a course occurs when students and instructors are not in the same place. Instruction may be synchronous or asynchronous. A distance learning (DL) course may employ correspondence study, or audio, video, or computer technologies.

A number of specific requirements are listed for DL courses. The *department* proposing the change in delivery method is responsible for ensuring that the requirements below are satisfied at the individual course level. It is the responsibility of the instructor to have read and understood the university-level assurances regarding an equivalent experience for students utilizing DL (available at http://www.uky.edu/USC/New/forms.htm).

Course Number and Prefix: E <b>L\$</b> 619	Date: November 17, 2009
Instructor Name: Kendall (Kellie) Terry	Instructor Email: kellie.terry@uky.edu
Check the method below that best reflects how th Internet/Web-based	ne majority of course of the course content will be delivered.  Interactive Video  Hybrid

#### **Curriculum and Instruction**

1. How does this course provide for timely and appropriate interaction between students and faculty and among students? Does the course syllabus conform to University Senate Syllabus Guidelines, specifically the Distance Learning Considerations?

E**LS** 619: Evidence-Based Decision Making(see attached syllabus), conforms to all University of Kentucky Distance Learning Syllabus Guidleines and specifically includes information about virtual office hours, procedures for resolving technical issues, notification and information about self-disclosure and procedures for disability accommodations etc.

Web-based (Blackboard, Bb ) course delivery methods will be used for 60% of individual student engagement and course interactions (i.e.) 3 Bb and 2 Face-to-face seminars. Blackboard assignments described in the syllabus include: (1) Professional Reflections: Students will respond to questions posed by the instructor in Blackboard and engage in asynchronous dialogue with their class peers; (2) Class Participation: Students are expected to attend the two class meetings, actively participate in discussions and activities, and complete independent work as presented on the course calendar; (3) Critical Reflection: Students will write a 3-4 pp. essay, describing what they have learned about evidence-based decision making through course readings, discussions, professional reflections. This reflective essay will prepare students for working on their Professional Action Plan, outlined in the next section; and (4) Professional Action Plan for Evidence-based Decision Making: Students will develop a 5-7 pp. professional action plan, describing how they will apply concepts of evidence-based decision making in their work over the next two to three years. This plan should address major course objectives and topics outlined in the syllabus, describing how students will work with other educators to improve student learning through evidence-based decision making processes. Class and Blackboard (Bb) discussions are intended to facilitate critical thinking about their role as a professional educator and build their capacity to improve her/his own learning. Discussion Questions and asynchronous

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dialogue with other students in class on Blackboard will enhance critical thinking. 2. How do you ensure that the experience for a DL student is comparable to that of a classroom-based student's experience? Aspects to explore: textbooks, course goals, assessment of student learning outcomes, etc. The course is designed as a hybrid that combines classroom-based and online (Web-based) learning and teaching formats. The Distance Learning experience for students enrolled in this hybrid course is based on a cohort model and will be comparable to classroom-based instruction. The web-based, Blackboard format aligns with effective adult learning formats and include timely access to the course instructor and peers as well as feedback on reflections and assesssment of asignments. The syllabus clearly explicates students' reading assignments including required textbook(s), research-based journal articles and book chapters. All assignments are aligned with stated course objectives (goals). Instructor-student interaction is comparable to classroom instructional methods. Student performance is assessed by the instructor by thorough participation in and monitoring of asynchronus, on-line interactions, observations of in-class discussions, feedback on Professional Reflections (on-line), and evaluation of their Critical Reflection and Professional Action Plan for Evidencebased Decision Making (see syllabus). 3. How is the integrity of student work ensured? Please speak to aspects such as password-protected course portals, proctors for exams at interactive video sites; academic offense policy; etc. This hybrid course (online and classroom-based) course will use University of Kentucky Blackboard system technology protects the integrity of studentwork by employing a password protected course portal. The course will not require the use of examination proctors or other support staff or interactive video. The syllabus descibes UK academic policies that apply in this course and are articulated in the "Students Rights and Responsibilities Handbook" and "the UK Graduate Bulletin." Important policies and regulations applicable to this course are explicitly stated in the syllabus including attendance, cheating and plagiarism, course withdrawal, incomplete grades, and acceptable standards of English, absences, cancelled classes, changes in the syllabus, standards for assessing the quality of student work and late submittals. A statement of student responsibilities is incuded (see syllabus). 4. Will offering this course via DL result in at least 25% or at least 50%\* (based on total credit hours required for completion) of a degree program being offered via any form of DL, as defined above? Yes. If yes, which percentage, and which program(s)? 100% of the proposed Masters of Education in Educational Leadership Studies curriculum will be available via Distance Learning. \*As a general rule, if approval of a course for DL delivery results in 50% or more of a program being delivered through DL, the effective date of the course's DL delivery will be six months from the date of approval. 5. How are students taking the course via DL assured of equivalent access to student services, similar to that of a student taking the class in a traditional classroom setting? All students in this hybrid, DL course have equal access to all student services at the University of Kentucky for which they qualify and those student services are similar to those available to individuals

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	taking this class in a tradition (i.e. face -to-face) classroom setting. Access to student services are
	explicated on the University of Kentucky websites including but not limited to:
	(http://www.uky.edu.TASC/index.php) and (http://www.uky.edu/UKIT/).Students who have special
	needs or require accomodations of any kind will be advised to register with the UK Disability Resource
	Center for assistance. The course instructor will work with students on an individual basis to make
	approriate accommodations to participate in the clas and complete work (see syllabus).
	Library and Learning Resources
6.	How do course requirements ensure that students make appropriate use of learning resources?
	In addition to purchasing required textbooks, selected readings will be available through the University of Kentucky Libraries online reserve system or posted on the course Blackboard Website. Additionally, any materials that may pose problems for students with limited bandwidth access to online resources (e.g. digital video classroom episodes for analysis) will be available via CD or DVD that can be mailed in that format to course participants upon request.
7.	Please explain specifically how access is provided to laboratories, facilities, and equipment appropriate to the
	course or program.  Access is provided via students' personal computer proxy acess to online library resources (see syllabus).
	Student Services
8.	How are students informed of procedures for resolving technical complaints? Does the syllabus list the entities available to offer technical help with the delivery and/or receipt of the course, such as the Teaching and Academic Support Center ( <a href="http://www.uky.edu/TASC/index.php">http://www.uky.edu/TASC/index.php</a> ) and the Information Technology Customer Service Center ( <a href="http://www.uky.edu/UKIT/">http://www.uky.edu/UKIT/</a> ?
	Students are informed of the availability of University of Kentucky services in the syllabus (TASC, Blackboard (Bb) help desk,UK IT Customer Service Center as described in the syllabus. Bb instructors have received required training in the use of the Course management System, UK Libraries online resources (and EZ Proxy tools) and will assist students as needed. As a hybrid course offering, the classroom instruction will also include

Abbreviations: TASC = Teaching and Academic Support Center DL = distance learning DLP = Distance Learning Programs

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	compo Kentuc websit (see sy	ews and demostrations (and instruction as needed) in the use of all online course tools, resources and nets. In sum, all students in this course have equal access to all student services at the University of ky for which they qualify. Access to student services are explicated on the University of Kentucky es including but not limited to: (http://www.uky.edu.TASC/index.php) and (http://www.uky.edu/UKIT/) llabus).
9.		e course be delivered via services available through the Teaching and Academic Support Center?
	Yes	
	No [	
		xplain how students enrolled in DL courses are able to use the technology employed, as well as how ts will be provided with assistance in using said technology.
10	D	The book of the second of the
10.	Does to	ne syllabus contain all the required components, below? 🔀 Yes
		Instructor's <i>virtual</i> office hours, if any.
		The technological requirements for the course.
		Contact information for TASC (http://www.uky.edu/TASC/; 859-257-8272) and Information Technology
		Customer Service Center ( <a href="http://www.uky.edu/UKIT/">http://www.uky.edu/UKIT/</a> ; 859-257-1300).  Procedure for resolving technical complaints.
		Preferred method for reaching instructor, e.g. email, phone, text message.
		Maximum timeframe for responding to student communications.
		Language pertaining academic accommodations:
		<ul> <li>"If you have a documented disability that requires academic accommodations in this course,</li> </ul>
		please make your request to the University Disability Resource Center. The Center will require current disability documentation. When accommodations are approved, the Center will provide
		me with a Letter of Accommodation which details the recommended accommodations. Contact
		the Disability Resource Center, Jake Karnes, Director at 859-257-2754 or <a href="mailto:ikarnes@email.uky.edu">ikarnes@email.uky.edu</a> ."
		Information on Distance Learning Library Services ( <a href="http://www.uky.edu/Libraries/DLLS">http://www.uky.edu/Libraries/DLLS</a> )
		o Carla Cantagallo, DL Librarian
		<ul> <li>Local phone number: 859 257-0500, ext. 2171; long-distance phone number: (800) 828-0439 (option #6)</li> </ul>
		o Email: dllservice@email.uky.edu
		DL Interlibrary Loan Service: <a href="http://www.uky.edu/Libraries/libpage.php?lweb-id=253&amp;llib-id=16">http://www.uky.edu/Libraries/libpage.php?lweb-id=253&amp;llib-id=16</a>

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10.	Does t	ne syllabus contain all the required components, below? 🔀 Yes
		Instructor's virtual office hours, if any.
		The technological requirements for the course.
		Contact information for TASC ( <a href="http://www.uky.edu/TASC/">http://www.uky.edu/TASC/</a> ; 859-257-8272) and Information Technology
		Customer Service Center ( <a href="http://www.uky.edu/UKIT/">http://www.uky.edu/UKIT/</a> ; 859-257-1300).
		Procedure for resolving technical complaints.
		Preferred method for reaching instructor, e.g. email, phone, text message.
		Maximum timeframe for responding to student communications.
		Language pertaining academic accommodations:
		o "If you have a documented disability that requires academic accommodations in this course,
		please make your request to the University Disability Resource Center. The Center will require
		current disability documentation. When accommodations are approved, the Center will provide
	5	me with a Letter of Accommodation which details the recommended accommodations. Contact
		the Disability Resource Center, Jake Karnes, Director at 859-257-2754 or <a href="mailto:ikarnes@email.uky.edu">ikarnes@email.uky.edu</a> ."
		Information on Distance Learning Library Services (http://www.uky.edu/Libraries/DLLS)
		o Carla Cantagallo, DL Librarian
		<ul> <li>Local phone number: 859 257-0500, ext. 2171; long-distance phone number: (800) 828-0439</li> </ul>
		(option #6)
		o Email: dllservice@email.uky.edu
		o DL Interlibrary Loan Service: <a href="http://www.uky.edu/Libraries/libpage.php?lweb-id=253&amp;llib-id=16">http://www.uky.edu/Libraries/libpage.php?lweb-id=253&amp;llib-id=16</a>
11.	I, the ir	nstructor of record, have read and understood all of the university-level statements regarding DL.
	Instruc	tor Name: Kendall Terry Instructor Signature: Londall Terry
		Chair: 12 Jass Prints

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