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UNIVERSITY OF KENTUCKY
SENATE COUNCIL MEETING

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JANUARY 14, 2019

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JENNIFER BIRD-POLLEN, CHAIR
SHEILA BROTHERS, ADMINISTRATIVE COORDINATOR
DOUG BLACKWELL, PARLIAMENTARIAN
BRENDA YANKEY, COURT REPORTER

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1 CHAIR BIRD-POLLAN: Okay. One last reminder
2 to grab your clicker at the front and sign in if
3 you haven't done that yet. I will call this meeting
4 to order. Thank you all for making your way over
5 here instead of our usual meeting at the library.
6 We've been doing that and thank you for coming in to
7 a January Senate meeting which I know there hasn't
8 been one of for a while so we appreciate it.

9 Just our regular reminder that well use
10 Robert's Rules here and it's pretty simple, but also
11 to participate and share news from the Senate with
12 your colleagues back in your colleges. And then
13 also a reminder to leave your clicker when you leave
14 the room which will mean bringing them up here to
15 the front of the room. Thank you for all of that,
16 we appreciate it.

17 We'll start with our attendance slide. So when
18 the slide is there and the question is read, you can
19 vote. What's your favorite thing about our new
20 semester? Okay now -- now you can reply. Thank
21 you. All right. Excellent. Thank you for that.
22 The Senate meeting, a close third.

23 (LAUGHTER)

24 Okay. So the next item on our agenda is our
25 minutes. We did send updated minutes to you on

1 Wednesday of last week with some changes in
2 particular, expanding the session on the Q and A
3 with the President. That was in response to some
4 requested changes. Any additional comments? Oh
5 yes, Senator Cross?

6 MR. CROSS: It's unusual for a Senate to have
7 an objection that requires formal approval of the
8 minutes so I was wanting to identify myself as the
9 objector. The original version on the grounds that
10 it didn't give the President's responses to the
11 questions that we asked last month. The latest
12 version does. I was unable to attend last month's
13 meeting. When I read the transcript I saw that when
14 Herman Ferrell asked the President that good
15 question about being more proactive on Academic
16 Freedom in light of the recent lawsuit settlement.

17 He said, and I quote from the transcript, There
18 was contention in this case about the intervention
19 by government officials. That part of the case was
20 thrown out. Now to me if someone who has written
21 for publications for broadcast for more than forty
22 years, I understand thrown out, and I'm believing
23 that text to mean that the Judge in the case
24 dismissed the claim.

25 The President and his advisors may have a

1 different understanding. In this case the claim
2 against the university official and an unnamed
3 member of the Bevin Administration was dismissed
4 only after the plaintiff in the case filed an
5 amended complaint that did not include them, for
6 reasons the plaintiff did not have to reveal and the
7 complaint was dismissed against them.

8 It was dismissed without prejudice, meaning that
9 they could have been reinstated. I wanted to
10 mention that today to make sure that none of you
11 heard it incorrectly. The President went on to say
12 that he's known of no circumstance with anyone in
13 the Governor's Administration that has said anything
14 to undermine Academic Freedom.

15 He also said it was his responsibility to defend
16 us when we say controversial things. As someone who
17 still writes for the publication, and is
18 occasionally critical of the Governor and other high
19 ranking officials, I want to thank him for saying
20 that and for issuing the following statement right
21 after the motion was filed, just a few days after.

22 I want to be very clear, The University of
23 Kentucky has indeed been a school for academic
24 freedom. Our regulations protect it and our values
25 hold it sacred. No member of our community will be

1 punished for expressing their views on matters of
2 public affair. That statement was very clear and I
3 think we all appreciate it because academic freedom
4 is fundamental to the work and reputation of this
5 university and I ask that this statement be shared
6 among the minutes of this meeting and I have no
7 further objections.

8 CHAIR BIRD-POLLAN: Thank you. Senator Cross.
9 So, Senator Cross has no objection to the minutes
10 that were circulated on Wednesday and so unless I
11 hear further objections now -- okay, hearing no
12 objections then the minutes that were circulated on
13 Wednesday, the minutes from the December 10th
14 meeting will stand approved as amended by unanimous
15 consent. Thank you all for that.

16 So, in my announcements, I'm excited to
17 announce to you that we've received triple funding
18 for a third full-time employee in the Senate Council
19 office and so this is in addition to Sheila Brothers
20 and Joanie Ett-Mims who doesn't come to Senate
21 meetings but who many of you know through your
22 interactions with her having to do with courses and
23 changes and things that go through both UK Core and
24 the Undergraduate Council.

25 Sheila and Joanie both have, well they're both

1 overworked, but they have lots of responsibilities
2 that have to do with curricular things that really
3 they are very well skilled and able to handle, but
4 they've also been overworked with more clerical
5 work.

6 So the goal in hiring a third person is to take
7 some of that clerical work from them so they have
8 more time to dedicate to curricular programming and
9 course related activities. So, we're very excited
10 about that. As you can see up here we had the
11 position posted over the break which just closed
12 last week and now were in the process of evaluating
13 applications. So we're very excited about that.

14 Once we have more information well let you know.
15 At the request of both the Senate Council and one of
16 the Cohost implementation teams the Senate
17 Admissions of Academic Standards Committee is
18 deliberating on a proposal which would allow
19 non-degree seeking students to enroll in
20 undergraduate certificates at UK. This is something
21 that came up briefly when we were talking about
22 enrollment in courses from non-degree students.

23 I think that was a meeting in the fall, but the
24 Senates explicit proposal hasn't come through any of
25 the Senate Committees yet so they are considering

1 that proposal and we expect to see action from them
2 in the next few weeks. So in one of the next couple
3 of Senate meetings we expect to bring you that
4 proposal if it receives approval from that committee
5 and from Senate Council.

6 The other announcement for this meeting is that
7 the Blue Group an Grad education implementation
8 Committee has been formed and is being Chaired by
9 Associate Provost Sue Roberts who is a Professor of
10 Geography as well. And so this is the committee
11 that's going to implement the Blue Group and report
12 that the Cap that the Blue Group -- the committee
13 that is Chaired by (coughing) and Brett Spear.
14 Where is he? There he is.

15 So, over the last eighteen months of so the work
16 of that committee is going to be implemented by this
17 new committee so were excited to see the work of
18 that crew. We expect they'll be meeting soon.
19 We're also very excited to report that Patrick Lee
20 Lucas from the College of Design has agreed to serve
21 as the Chair of the UK Core Committee. So, he's
22 stepping into that role right now and I expect that
23 committee will be meeting shortly.

24 We're meeting with the Provost in the next
25 couple of weeks to talk about that and Patricks

1 meeting with people across campus to talk about the
2 next steps for the UK Core Committee. In addition,
3 up here, if you remember in the spring of 2018 we
4 did a university-wide survey -- faculty survey of an
5 evaluation of the President. The results of that
6 survey have now been posted on the University Senate
7 website in the same place that the results of his
8 prior years service have been posted.

9 So, you're all welcome to go to review that if
10 you'd like. The reason that we've held off on
11 posting that was that the Board of Trustees was
12 completing its evaluation of the President at their
13 December meeting. So they've now done that and so
14 we've posted the results of our survey as well. The
15 Senate Committee on Committees met last week which
16 is, we have a committee on committees. I think my
17 friend Beth, who's in the audience somewhere has
18 described it as Monty Python X. So we have a
19 committee on committees. If you look at the Senate
20 Rules it's comprised of the current and past Chairs
21 of various Senate Committees.

22 The Senate Council had asked Committee on
23 Committees to consider the charges of the other
24 Senate Committees. So all the Chairs in the room
25 were asked to consider the charges of their

1 committee, the description of the Senate Rules, the
2 makeup of their committee and things like that. So
3 they will be bringing back to their committees those
4 charges and have a conversation about that over the
5 coming semester and we hope to meet again at the end
6 of the semester and think about whether any changes
7 are required. Whether anything needs to be done to
8 make the actions of our current committees more
9 accurately reflected in the Senate rules.

10 So that group is working on that. Next
11 announcement is that the Ombud search committee has
12 been formed and the Chair for that committee is
13 Corrine Williams from the College of Public Health.
14 This is a search committee that is required by the
15 Senate Rules. We have Joe McGillis who is the
16 current Ombud. He's in his second year and the
17 Senate Rules require that after the second full year
18 there has to be a full search for this position even
19 if the current Ombud is willing to serve again and
20 so that search is now commencing. We've formed the
21 committee and I expect they'll put out an
22 announcement calling for nominations soon.

23 So, I encourage you to consider applying or
24 seeking or nominating a colleague if that's
25 something people are interested in doing. I expect

1 well share more information about that search in the
2 next couple of weeks. The Staff Senate is
3 sponsoring a Dance Blue Party for staff and faculty.
4 This is at the staff and faculty friendly hour of
5 11:00 AM instead of all night long. You can
6 participate either as a dancer if you're interested
7 and if so please share a video of that or you can
8 buy a t-shirt if you are not the dancing type.

9 I encourage you to email Denee Wilson who is with
10 the Staff Senate office or call her at that number
11 there and consider participating in that.

12 Another announcement for another group, for the
13 Women's Forum, the Sarah Beth Holmes Award.

14 Nominations are open for that and they're
15 seeking nominations through February 1st for both
16 female staff employees and female faculty employees.
17 The website for the nominations form is there at the
18 bottom of the page. If you search for Sarah-Beth
19 Holmes, I'm sure you'll find that. If you don't
20 have time to write it down now, I encourage you to
21 think about whether you have colleagues, either
22 staff colleagues or faculty colleagues who would
23 make good nominees for that group.

24 It's an excellent ceremony and a really nice
25 ceremony for people who are nominated even if they

1 don't win they recognize all of the nominees through
2 an excellent program. So, I encourage you to think
3 about participating in that.

4 One further, you're going to keep hearing about
5 this, but another reminder about curricular proposal
6 deadlines. We ask -- This is for fall 2019
7 effective dates. Again, this is for proposals that
8 have already gone through the appropriate academic
9 council. We ask them to be in the Senate Council
10 office by February 11th. If it's a new degree
11 program, March 15th. For other proposals beyond
12 degree of programs and April 15th for courses and
13 minors.

14 Again this is the -- it's just giving you the
15 best possible chance for a fall 2019 approval date.
16 So we ask you to share this information again with
17 your colleagues in your colleges and departments.
18 Moving on to my Chairs report. At the December
19 Board of Trustees meeting Provost Blackwell made an
20 announcement that the Council on Postsecondary
21 Education, which is the approval body at the state
22 level, it has historically been true that programs
23 had to be approved by the Board of Trustees before
24 they could be considered by the Council on
25 Postsecondary Education.

1 At UK's request, they've reconsidered that and
2 have decided at least on a temporary basis, we don't
3 know how long this will be true, but at least on a
4 temporary basis as long as the UK Board of Trustees
5 acts within six months of CPE approval then they
6 then meet the UK Board of Trustees could approve a
7 program after it had been approved by CPE so what
8 this gives us is flexibility in terms of deadlines.

9 So sometimes it's been the case that the Board of
10 Trustees meets just after a CPE meeting. I think
11 that's going to be true in February. So this way
12 we've got more flexibility about when those
13 approvals happen at the board level and CPE level.

14 So, this is a good thing for us in terms of
15 flexibility. Notice at the bottom that this is so
16 far has not affected those deadlines I just showed
17 you on the previous slide. We're still going to ask
18 you to respect those deadlines for now. That's
19 still giving us the best possible chance of
20 implementation for the fall. This gives us a little
21 bit more flexibility, a little more wiggle room when
22 those meeting times don't line up as we might have
23 liked.

24 Back at the November Senate meeting our Faculty
25 Trustee Bob Grossman had asked if there was a

1 requirement that there be different expectations for
2 undergrad and grad students in the same class, the
3 400 and 500 level class. And so Annie Weber, our
4 temp Provost for Strategic Planning and
5 Institutional Effectiveness, did a little research
6 about this and she let us know that it's SACS
7 principle 9.6 that requires this. So the SACS
8 principle requires the clear distinction between the
9 requirements for grad and undergrad students.

10 So if we didn't have that -- if we couldn't -- if
11 we didn't have requirements to have different
12 grading standards for those students then we
13 wouldn't be able to demonstrate our compliance with
14 that SACS requirement. Am I saying that right,
15 Annie? Anything you want to add to that?

16 MS. WEBER: I can't tell how clear that is
17 but that sounds right.

18 CHAIR BIRD-POLLAN: Great. So what the
19 general rule is it's SACS that's requiring it. As a
20 result of SACS requiring it, were implementing it in
21 our courses and here at UK and doing so allows us to
22 then show SACS were compliant with their rules.

23 MR. TAGAVI: Can you please clarify is SACS
24 requiring different criteria for graduate versus
25 undergraduate credit or graduate versus

1 undergraduate student. The reason I ask this is
2 it's possible that under some circumstance that in a
3 200 level course, a PHD student takes that course in
4 order to beef up their grades or whatever. Up until
5 now I was under the impression that for that one
6 student who is a PHd student taking a 200 level
7 course, you don't have to have a different criteria
8 because they are not taking that as a graduate
9 credit.

10 CHAIR BIRD-POLLAN: Assistant Provost Weber,
11 do you have an answer?

12 PROVOST WEBER: I do. That matches my
13 understanding of the principle as well that the
14 credit --

15 CHAIR BIRD-POLLAN: The course number, not
16 the individual student.

17 PROVOST WEBER: Yeah.

18 CHAIR BIRD-POLLAN: Okay. I'm also excited
19 to report that Provost Blackwell has invited me to
20 attend the Provost Councils meetings and so I will
21 do so. He has informed me that I am welcome to share
22 with Senate Council and the Senate any information
23 that comes up in those meetings. So, I'll be doing
24 that and this is sort of a way for the Senate to
25 have equal participation in those Provost Council

1 Meetings which involve the Dean as well as the
2 Associate Provost and so I'll start attending those
3 whenever the next one is. I'll have to check. All
4 right next is our Provost report. I think you're
5 sharing, you're waiting until the end, right?

6 PROVOST BLACKWELL: I'll be brief.

7 CHAIR BIRD-POLLAN: Oh yeah, yeah, yeah, sure.

8 PROVOST BLACKWELL: Very brief. I just want
9 to welcome everyone back. I wish you the very best
10 for 2019 in the terms of health and prosperity and
11 success, especially here at UK, I hope you all have
12 had a relaxing break. I appreciate especially that
13 you've had this extra meeting that will help us to
14 move things along with Our Path Forward and I guess
15 my report will really be Kathi Kerns report at the
16 end of this meeting. So I'll insert that comment.
17 Anyway, thank you all very much for everything.
18 Have a great year.

19 CHAIR BIRD-POLLAN: Thank you. I agree. Our
20 Vice Chair is out today so we do not have a Vice
21 Chair report. Anything from our Parliamentarian?
22 Not feeling it today. Okay. Next is our Trustees
23 report.

24 TRUSTEE GROSSMAN: So, welcome back everyone.
25 I have a brief report about the Board meeting that

1 occurred in December. One of the presentations that
2 was made of concern to a great many of us here and
3 can we bring up that slide? The next slide? Okay,
4 here we go, okay. So it was about construction.
5 The slides I'm showing you are excerpted from a
6 presentation that was given by Mary Vosevich who is
7 the Vice President for Facilities Management. Is
8 that right? Facilities, and what it was a plan for
9 the next few years of both modernization and new
10 construction projects that the administration plans
11 to implement.

12 I would emphasize that we did not vote to
13 approve any specific projects at all. That will
14 require having the money to do these projects
15 identified first. Some of these projects, the money
16 is already identified but the administration hasn't
17 yet come to the Board asking for approval to spend
18 it on those particular things.

19 Especially some of these modernization projects
20 which the legislature gave us money to do certain
21 modernization projects last year, but some of these
22 -- many of these projects are more aspirational and
23 they're on the list because they're hoping that a
24 donor will say, you know, I'd like to fund this
25 project and then we can move forward on that project

1 as well, but I thought you would all like to see
2 specifically the projects. These slides were also
3 in an article in the Herald Leader, but I thought
4 you'd like to see them. Believe me I did not, there
5 we go. I had nothing to do with putting that on
6 there but I'm very excited to see that it's there.

7 There's more details about each of these
8 projects on the full presentation, Mary's full
9 presentation which she had posted on her website. I
10 don't know if there's a URL to that page coming up
11 after some of these. Anyway if you have any
12 questions about any of these you can ask me. Here
13 are the capital projects that are being proposed and
14 one that I think you will be interested in is the
15 expansion of the parking structure number 5. That's
16 the one over next to where Kennedys used to be.

17 So, the plan, as I understand it is to enter a
18 public/private partnership. In fact, I believe, the
19 request for proposals have already been and so that
20 they -- a private organization will build a building
21 which will have retail on the ground floor and then
22 above that will be parking for university employees
23 and students. The Poultry Research Facility is
24 another one I wanted to mention. This is located on
25 land that the university traded to the city in

1 return for Rose Street and several other streets
2 here on campus.

3 I understand that this research, poultry research
4 facility will be placed outside New Circle Road now
5 which will then probably give us the answer to the
6 very important question of why did the chicken cross
7 the road. (LAUGHTER) Let's see. I guess there's,
8 I'm not sure about this teaching pavilion of where
9 it's supposed to go and who's supposed to --- Oh,
10 great, but I don't know if any of you have ever been
11 to the police station but that certainly could use a
12 bit of modernization as well. So anyway the URL --

13 CHAIR BIRD-POLLAN: We didn't.

14 TRUSTEE GROSSMAN: Oh, you didn't put it up
15 there. Okay. So --

16 CHAIR BIRD-POLLAN: It is on the -- so if you
17 go to the Senate agenda for today, the Trustees
18 report includes the link to those slides and the URL
19 is inside there.

20 TRUSTEE GROSSMAN: Right. Or you can go to
21 [www://cpmd](http://www.cpmd) which is capital projects and I forget,
22 anyway well cpmd, medical doctor I guess. Capital
23 projects of medical doctor.

24 UNIDENTIFIED MALE: Capital Projects Management
25 Division.

1 TRUSTEE GROSSMAN: Capital Projects Management
2 Division. There we go. Okay. And there's a link
3 to 2018 and 2020 capital. So you're turn.

4 TRUSTEE BLONDER: I just have a few things. So
5 we met on December 10th and 11th and some things of
6 interest that I thought. One thing is we talked
7 about in the Investment Committee the size of the
8 endowment pool which in October was about 1.4
9 billion dollars but of interest is that 5 million
10 dollars of this is given to the student finance
11 majors and master students and they can invest this.
12 So we heard a presentation from one of the students
13 about what they invested in and that was really
14 interesting.

15 We also learned that the Healthcare Committee,
16 you might recall that theres a proposal on board to
17 possibly make an agreement between UK Healthcare and
18 the Lexington Clinic for outpatient cancer care.
19 That is still ongoing, the discussion. Faculty are
20 involved. To my understanding, I've communicated
21 with faculty. They're involved in the discussions
22 and theres an idea that this will come to the Board
23 Healthcare meeting in February.

24 The other thing that you probably read in the
25 newspaper is that Mira Ball and Ray Carson gave a 2

1 million dollar gift and 8 million dollar pledge to
2 establish, endow and support the Don and Mira Snyder
3 Ball Endowed Scholarship Program and their
4 preferences for students in Nelson and Henderson
5 Counties and they're helping the U K LEADS Program
6 with this. So that was exciting.

7 TRUSTEE GROSSMAN: Any questions for us?

8 MR. POOL: Chris Pool, Arts and Sciences.
9 For several years now we've been told that there
10 were extensive renovations planned for Rafferty
11 Hall. I take it theres no longer any mention of
12 that?

13 TRUSTEE GROSSMAN: Laugherty Hall?

14 (LAUGHTER)

15 MR. POOL: That's the one.

16 TRUSTEE GROSSMAN: I've never actually been in
17 that building. You know what I know. If you have a
18 further question about that I suggest you send an
19 email to Mary Vosevich and ask her. Okay?

20 PROVOST BLACKWELL: I just want to make a
21 comment about something you mentioned, Trustee
22 Grossman. So the modernization projects the state
23 has authorized us to issue bonds and paper notes so
24 we don't -- they did not give us the money and so we
25 have to use our own money to pay for the bonds. So

1 that's why philanthropy will be a big part of
2 helping with these projects. I just wanted to
3 clarify that.

4 TRUSTEE GROSSMAN: Yes, that's right.

5 MR. BROWN: Allen Brown, Arts and Sciences.
6 Did they give you any indication of what Patterson
7 office tower, whats going on with the 18th floor?

8 TRUSTEE GROSSMAN: Yeah, so the 18th floor used
9 to be reserved for Board of Trustee meetings so it
10 was used six nights a year. You have many nicer
11 facilities now including you know, the Gatton
12 College, also the Gatton Student Center so the Board
13 is no longer meeting up there. I don't know what is
14 planned to do with that space up there. Do you
15 know?

16 PROVOST BLACKWELL: I know it won't be
17 classrooms.

18 MR. BROWN: Because it's locked down right
19 now, right?

20 PROVOST BLACKWELL: Right. It's still locked
21 down. It wont be classrooms because the elevators
22 cant handle the volume of getting students, that
23 number of students covered. Most likely it's going
24 to be offices, faculty offices, administrative space
25 would be my best guess.

1 TRUSTEE GROSSMAN: Peregrine Falcon habitat.
2 Any other questions for us?

3 CHAIR BIRD-POLLAN: Any other questions for our
4 Trustees?

5 TRUSTEE GROSSMAN: Thank you.

6 CHAIR BIRD-POLLAN: The next item on our
7 agenda is the report from the Senate Academic
8 Programs Committee Chair Aaron Cramer.

9 MR. CRAMER: We've got two counts of business
10 from our community at this time. The first is a
11 recommendation that the University Senate approve
12 significant changes to the MS in the Kinesiology and
13 Health Promotion, in the Department of Kinesiology
14 and Health Promotion within the College of
15 Education.

16 The changes are to establish four concentrations:
17 Biomechanics, Coaching, Exercise Physiology, and
18 Physical Education teaching. These concentrations
19 will be formally but to formally establish -- will
20 allow them to appear on the student's transcript. It
21 will allow for a clearer communication and potential
22 employers about the student. KHP is actually a
23 pretty broad term. It focuses on many different
24 areas and establishing a new concentration, the
25 student's ability for periodic reviews.

1 So the proposal is essentially within the existing
2 MS in KHP, establish these as four formal
3 concentrations.

4 CHAIR BIRD-POLLAN: Okay. So any questions of
5 fact related to this proposal? We have a
6 representative from the program here as well.

7 CHAIR BIRD-POLLAN: Oh, okay. Yes, great. Any
8 questions of fact about this proposal and
9 significant change? All right. Hearing no
10 questions of fact the motion from the committee is
11 that the Senate approve the significant changes to
12 the MS in Kinesiology and Health Promotion in the
13 Department of Kinesiology and Health Promotion.

14 So, any debate on that motion? Any comments,
15 questions, thoughts? Okay. So I'll open it for
16 voting. The motion passes. Our next item from SAPC?

17 MR. CRAMER: This is a recommendation that
18 the University Senate approve for submission to the
19 Board of Trustees the establishment of a new Master
20 of Forensic Toxicology and Analytical Genetics
21 Degree in the Department of Toxicology and Cancer
22 Biology within the College of Medicine.

23 The Master of Forensic Toxicology and Analytical
24 Genetics will prepare professionals with an advanced
25 training in forensic science and develop highly

1 valued workplace skills. We're establishing two
2 concentrations. One in forensic toxicology in
3 chemistry. The other in forensic and analytical
4 genetics. The curriculum will include common
5 coursework, an advanced forensic science as well as
6 writing, communication, professionalism, ethics,
7 legal perspectives and then also laboratory skills
8 and specialized coursework that includes an
9 internship experience for all the students.

10 This professional masters program has the student
11 learning analytical development of input from
12 potential employers, consultants, faculty outside of
13 the program and the university. It's expected to
14 launch with twelve students split evenly between the
15 two concentrations. Then they intend to grow out to
16 cohorts of twenty.

17 CHAIR BIRD-POLLAN: So that's the actual
18 description of the recommendation. Any questions of
19 fact about the proposed degree? Okay. So then I'll
20 put the motion on the floor that the Senate approve
21 for submission through the Board of Trustees this
22 new masters of Forensics Toxicology and Analytical
23 Genetics in the Department of Toxicology and Cancer
24 Biology within the Department of College of
25 Medicine. Any debate on that motion? Comments?

1 Questions? Okay. Then I'll open it for voting.
2 Final votes? And the motion passes. Okay. Great.
3 Thank you. Thanks Aaron. Our next committee report
4 is the Academic Organization and Structures
5 Committee Chaired by Al Cross.

6 MR. CROSS: A proposal is for a
7 reorganization and a company transfer of degree
8 programs within the College of Health and Sciences.
9 The college would change its two department
10 structure with several divisions in each department
11 to a five-department structure with no divisions.
12 Transferring degrees in academic programs and
13 supporting faculties to the new departments.

14 The reorganization resembles the one accomplished
15 of the College of Medicine and follows the advice of
16 the department bodies. The background material
17 makes clear that the faculty and staff at the
18 college are very much involved in developing and
19 embedding the proposal which as committee members
20 considered an excellent example of faculty
21 governments.

22 All faculty members in the college have been
23 consulted about their individual assignments and
24 would get their preferences. About 71 faculty
25 resulted in 46 votes for approval, 1 abstention and

1 no opposition. The effective date would be July
2 1st. So, the Senates Academic Organization and
3 Structure Committee has two functions. If we
4 approve things on an organization basis, actually we
5 recommend or we --

6 CHAIR BIRD-POLLAN: Endorse.

7 MR. CROSS: Endorse. I always forget the
8 right word. We endorse on an organizational basis
9 and we approve on an academic basis. So do we have
10 two motions?

11 CHAIR BIRD-POLLAN: We do.

12 MR. CROSS: The first is motion from the
13 committee to approve it based on its academic merit.

14 CHAIR BIRD-POLLAN: Okay. So the first motion
15 is regarding the academic merit. Before we get to a
16 discussion about motion, we do have a
17 representatives from the College of Arts and
18 Sciences here including the Dean and the two faculty
19 members who led this study and recommendation. Are
20 there questions of fact regarding this proposal?
21 Any clarifying questions? Yes.

22 UNIDENTIFIED MALE: Well, it's actually kind
23 of a question of procedure.

24 SECRETARY BROTHERS: Name please?

25 MR. FARRELL: Herman Farrell, College of Fine

1 Arts. So, having Chaired this committee once before
2 I know that if you do something like a transfer or a
3 closure of a program. There's a requirement in the
4 Senate Rules for a open hearing? Was that held?

5 MR. CROSS: I was unaware of such a
6 requirement. Karen, Carl?

7 MS. BADGER: I'm Karen Badger for the
8 Department of Health Sciences. We're not
9 transferring from the College to a different
10 College. We're transferring to departments within
11 so for example the Division of Physical Therapy now
12 holds the degrees that are affiliated with that.
13 They don't really transfer to the Department of
14 Physical Therapy. So, I mean that is how we.

15 CHAIR BIRD-POLLAN: Go ahead.

16 MR. FERRELL: I've read the proposal. It's
17 excellent. That's not the issue. It's actually,
18 it's the committee that has to do this. The reason
19 why I am raising this is because going forward if we
20 ever have a real sort of controversial issue with
21 regard to procedures, I would be concerned that we
22 have kind of by inference waiving this aspect of it.
23 It is important.

24 It is included in the rule that when there is a
25 transfer -- I can cite what the section is. It's

1 3.4.2 and it's Need from the Senate Review
2 Procedures. And then it's subcategory A, B under
3 those to a different frames either for academic
4 changes or organizations. So, it says Committees
5 will also conduct at least one open hearing which
6 any employee or student affected by the proposal
7 where the action may make through the submission or
8 oral presentations.

9 The open sessions are for the purpose of
10 obtaining information. They are not intended as an
11 adversarial or a judgmentary process.

12 UNIDENTIFIED MALE: What number is that
13 Herman?

14 MR. FARRELL: This is subsection 2 under B.
15 The section begins Before the respective committee
16 completes it report. I guess what I'm asking for as
17 a way around this because I'd like to see this go
18 forward is maybe the Senate will just consider that
19 and I guess vote to waive that aspect of it because
20 it appears to me since the faculty is completely
21 supportive of this, it sounds like the students were
22 not too affected by it.

23 Could we just acknowledge that open hearing
24 aspect of the rule is still a requirement but in
25 this instance well waive that requirement.

1 MR. CROSS: Sounds like a motion to me.

2 MR. FARRELL: Again my rationale for this is
3 going forward, I would hate to have us forget to
4 waive this rule, and it could have serious issues
5 about consolidation or closure.

6 MR. CROSS: If this apparently hasn't occurred
7 to the staff or me because this is basically
8 internal reshuffling within the college. I think we
9 can take that as an amendment to this motion. To
10 waive --

11 CHAIR BIRD-POLLAN: Parliamentarian, your
12 thought about that?

13 PARLIAMENTARIAN: It's just a discussion.
14 This does not change the merit of the motion. He's
15 just pointing out that a review was not had.

16 MR. CRAMER:But if he made a motion to amend
17 that to include a waiver, that would be in order?

18 PARLIAMENTARIAN: Yes, that would be in order.

19 CHAIR BIRD-POLLAN: Are you making such a
20 motion, Senator?

21 MR. FARRELL: Yes, I am making a motion that
22 we waive that particular section with regard to the
23 review in this instance.

24 MR. CROSS: I'll second.

25 CHAIR BIRD-POLLAN: Okay. So --

1 MR. CROSS: We can accept this friendly
2 amendment.

3 CHAIR BIRD-POLLAN: A show of hands? Okay.
4 Are there questions of fact regarding this motion?

5 UNIDENTIFIED MALE: If you --

6 SECRETARY BROTHERS: Name please.

7 MR. TAGAVI: Kaveh Tagavi, Engineering.
8 Could you please put the portion of the rules that
9 are being changed so we can all see?

10 CHAIR BIRD-POLLAN: I don't know we can do
11 that in any kind of way that reflects the time --

12 MR. CROSS: It's in the rules and we don't
13 have the rules handy for projection. He's not
14 objecting to any particular part of the proposal.
15 He's objecting to a lack of step --

16 CHAIR BIRD-POLLAN: I think actually there is
17 a debate here about whether this rule applies
18 because its about an educational unit. The transfer
19 --

20 MR. CROSS: Of an academic program to a
21 different educational unit.

22 CHAIR BIRD-POLLAN: To a different educational
23 unit and theres an argument that it wouldn't apply.
24 Thoughts from the College of Health Sciences back
25 there?

1 MS. BADGER: Karen Badger from the College of
2 Health Sciences. Just a clarification, are we
3 talking about an open forum that's offered by the
4 Senate Committee?

5 CHAIR BIRD-POLLAN: Right.

6 MR. CROSS: Yeah, the committee.

7 MS. BADGER: Because we did have an open
8 forum within the college. I know that that's
9 different but just so that fact is understood. We
10 had the Urban Faculty Forum and when it was also had
11 the (coughing)

12 MR. CROSS: And just to clarify the committee
13 is a public agency. It's a sub-senate of the Senate
14 which is a public agency so our meetings our public.
15 If anybody wants notice of them.

16 CHAIR BIRD-POLLAN: Yeah.

17 MR. ENGLISH: Robert English, College of
18 Health Sciences. How are we defining educational
19 unit?

20 CHAIR BIRD-POLLAN: Well, that's exactly the
21 question.

22 MR. ENGLISH: Well, if it's within the college
23 then there is no transfer.

24 CHAIR BIRD-POLLAN: Right. And it's not
25 defined in the rule.

1 MR. CROSS: You could argue that the
2 department within the college are educational units
3 but if you're becoming -- if you're looking at
4 divisions then that confuses the issue.

5 CHAIR BIRD-POLLAN: Oh, goodness. Over here
6 theres the definition of an educational unit in the
7 rule. Colleges schools to --

8 MR. CROSS: It could be interpreted -- and I
9 think the safe interpretation is that the rule
10 applies. It could be argued that it doesn't.

11 MR. FARRELL: They lined out the rules in
12 2017. It updated --

13 MR. CROSS: So, we have a motion I guess.

14 CHAIR BIRD-POLLAN: Yes.

15 UNIDENTIFIED FEMALE: Do we want to vote the
16 motion?

17 CHAIR BIRD-POLLAN: No, no we have -- we're
18 still having discussion of this particular motion,
19 the motion to waive this rule.

20 UNIDENTIFIED FEMALE: But then we'll come
21 back to --

22 CHAIR BIRD-POLLAN: To the larger issues,
23 yes. I'm sorry we can't post the rule to be read
24 right now. We have people who are reading it. Yes?

25 MR. CRAMER: Aaron Cramer, College of

1 Engineering. I think our Parliamentarian expressed
2 that as long as we were aware of what we were doing we
3 don't necessarily need to do this. It will be
4 reported in the minutes, I'm sure, that we're aware
5 of this rule and the rule makes a descriptive call
6 in this case but as long as we acknowledge of that
7 on the original motion rather than the amended
8 motion that we acted knowing this is in order.

9 CHAIR BIRD-POLLAN: That discussion we had in
10 December. Have you talked about that
11 Parliamentarian?

12 MR. BLACKWELL: Result in the reason to vote
13 for or against an amendment but you've called the
14 amendment on the floor, right?

15 CHAIR BIRD-POLLAN: No, no, no. I, yes, but
16 the amendment is included in the waiver. So you're
17 saying that this then would --

18 MR. CRAMER: That is the amendment.

19 PARLIAMENTARIAN: Oh, whether the Senate can
20 waive its own rules?

21 CHAIR BIRD-POLLAN: Yeah. (Laughter)

22 UNIDENTIFIED MALE: I've had the pleasure to
23 work with Herman for a number of --

24 SECRETARY BROTHERS: Name please?

25 UNIDENTIFIED MALE: I trust he's charged very

1 much trusted in here and that's why I would like to
2 make second motion.

3 CHAIR BIRD-POLLAN: I think it's already been
4 seconded by Al Cross.

5 MR. CROSS: I seconded it.

6 UNIDENTIFIED MALE: Oh, okay.

7 CHAIR BIRD-POLLAN: Yeah?

8 MS. EFFGEN: Susan Effgen, Health Sciences.
9 Can you put the question on the floor?

10 CHAIR BIRD-POLLAN: So I haven't put the motion on the
11 floor yet. I'm asking if there's clarification
12 about what were -- the amendment itself. Okay. So
13 hearing no further discussion of the question, the
14 motion is on the floor to amend the motion to
15 explicitly waive the rule. Is there debate on that
16 motion? Okay.

17 So we're going to have to do this by a show of
18 hands because we don't have a slide for this. So,
19 all in favor of amending the committees motion to
20 explicitly waive rule 3.4.2 B, all in favor?
21 Opposed? Okay. The motion passes. Okay. So now
22 we have an amended motion. Will we have two amended
23 motions?

24 MR. CROSS: No, you have -- this is the one
25 amended with the waiver. Now that's the main

1 question.

2 CHAIR BIRD-POLLAN: Okay. All right. So any
3 other questions of fact regarding the proposal to
4 approve this reorganization? Questions of fact
5 here?

6 UNIDENTIFIED FEMALE: I support this.

7 SECRETARY BROTHERS: I'm sorry, name please.

8 MS. MCCORMICK: Katherine McCormick, but I was
9 just curious if it might be helpful to include all
10 the processes that you just mentioned in terms of
11 soliciting the input of faculty so that if you say
12 theres seventy faculty and it was approved or
13 supported by so many. I suspect somebody might say
14 Well, what happened to the other?

15 So I would encourage, if it's possible, that
16 they add that language in if it's not already there.
17 It may already be there.

18 MR. CROSS: The eighty-four page proposal PDF
19 is on the website and it includes a fairly detailed
20 description of the efforts we went through and we
21 were satisfied with it.

22 CHAIR BIRD-POLLAN: Any other questions of
23 fact? Okay. So I'll put the motion on the floor
24 that the Senate approve the proposal including the
25 transfer of degree programs as part of the

1 reorganization based on academic merit. So, this is
2 the academic portion of the proposal and this is
3 something that the Senate approves in our authority
4 under --

5 MR. CROSS: And waives the said rule.

6 CHAIR BIRD-POLLAN: And including, I'm sorry,
7 this is the amended motion including the waiver of
8 the rule. So, debate on that motion? Any debate on
9 that motion? Okay. Then I will open that for
10 voting. Any final votes on the Academic Merit
11 portion for approval? Okay. The motion passes.

12 Okay. So a second recommendation from the
13 committee?

14 MR. CROSS: Because this is the province of
15 the Trustees and not the faculty we only can
16 endorse, we don't have the power of approval or
17 disapproval. So, the motion is to endorse the
18 proposed reorganization of the College of Health
19 Sciences.

20 CHAIR BIRD-POLLAN: Any comments on this?
21 Senator Farrell? Do you think this one also needs
22 to be amended?

23 MR. FARRELL: Yes, it does. Because it covers,
24 that rule covers both.

25 CHAIR BIRD-POLLAN: All right. I would

1 entertain a motion to amend this portion of it.

2 MR. FARRELL: Yes, I would move that we amend
3 this second motion for the committee dealing with
4 the reorganization and note that the requirement of
5 the open hearing be waived according to section
6 2.4.2 or -- 3.4.

7 CHAIR BIRD-POLLAN: Okay. We'll get that
8 corrected in the minutes. Okay. Is there a second
9 for that motion?

10 MR. CROSS: I'll second it.

11 CHAIR BIRD-POLLAN: Okay. So, any questions
12 of fact on the senate waiver? Hearing none there's
13 a motion on the floor to amend this motion. We will
14 again have to vote by a show of hands. So we will
15 again be amending the Senates endorsement of the
16 proposed re-org explicitly waiving Senate Rule
17 3.4.2.B. Debate on that motion? On amending this to
18 include a waiver? Okay. Seeing none I'll ask you
19 to vote by a show of hands. All in favor? Opposed?
20 Okay. The motion passes.

21 Okay. So now I'll ask if you have any
22 questions of fact related to this motion, the
23 endorsement amended now to include a waiver of the
24 open hearing portion of the Senate rules. Any
25 questions of fact? Okay. Hearing none we'll put

1 the motion on the committee -- on the floor from the
2 committee that the Senate endorse the proposed
3 reorganization to the College of Health Sciences
4 based on its non academic merits including a waiver
5 of the open hearing portion of the Senate rules.
6 Any debate on that motion? Comments, questions,
7 thoughts? Okay. I'll open voting on that amended
8 motion. Okay. Any final votes? And the motion
9 passes. Okay. Thanks very much everyone. Thanks,
10 Al and your committee.

11 The next item on our agenda is the proposed
12 Lewis Honors College Rules. Dean Brady is here from
13 the Lewis Honors College.

14 DEAN BRADY: Hi, thank you all. The only
15 thing I would clarify, it's not a change to the
16 rules. The rules have never been approved. So,
17 these are the College rules. They were approved by
18 the regular Honors College faculty members that's
19 made up of our faculty. Some of you are here in the
20 room who have your appointment in the other colleges
21 and do work in the Honors College. They were
22 approved in September.

23 So, that's it. We're just getting started. So
24 this is our first set of rules and our first time
25 coming here. It's gone to the Senate Council.

1 CHAIR BIRD-POLLAN: It's gone to the Senate
2 Council and just to clarify the reason that these
3 rules are here in front of us now is because the GR
4 actually requires Senates approval on college rules.
5 This was put in for the governing regulations when
6 the Lewis Honors College was formed.

7 So, you have likely approved your own colleges
8 rules in various ways and amended them and under the
9 GR, the Lewis Honors College has to bring them to
10 the Senate. So that is why they are here today.
11 So, any questions of fact related to these rules?
12 Any questions for Dean Brady?

13 Okay. Then I'll put the motion on the floor for
14 the Senate Council that the Senate approve the
15 proposed Lewis Honors College rules. So debate on
16 that motion? Any debate regarding the Lewis Honors
17 College Rules? Okay. Seeing none I'll open for
18 voting on that. Any final votes? The motion
19 passes. Okay. Thank you very much.
20 All right.

21 So the next item on our agenda is our Trustees
22 are going to present. There's two proposed changes
23 to the Governing Regulations which have to do with
24 the governance of U K, in particular things related
25 to the Board of Trustees Officers positions. So,

1 I'll just explain the Senate Council has already
2 reviewed these changes and made these three
3 suggestions that the changes referred to should
4 include the second reference but the three at large
5 numbers should be removed and replaced with
6 something clearer and that there should be some
7 specific language added to clarify what happens if a
8 vacancy in an office position occurs prior to
9 December. So these were the Senate Councils
10 suggestions but we are bringing this now to you
11 directly.

12 TRUSTEE GROSSMAN: Okay. Well let me explain
13 why, the purpose of this rule change. Currently the
14 practice is that the Board elects its officers in
15 September. There has been some dissatisfaction with
16 that procedure since it was approved in September
17 because May Trustees begin their terms in August and
18 its at the very first Board meeting in September
19 they're asked to vote on candidates for Board
20 officers.

21 And many times they are unfamiliar with the other
22 members of the board and they feel uncomfortable
23 voting for one person or another. So the purpose of
24 this change is to push off the voting for these
25 officers to December so that new board members have

1 an opportunity to meet and get to know the other
2 members of the board and then can make a more
3 informed decision about who they want to be Chair,
4 Vice Chair, Secretary and the two at large members
5 who don't have particular titles but they are also
6 on the Executive Committee of the Board.

7 One of the concerns that was expressed was that
8 if we change the January to December term for board
9 officers, if someone wants off the board in the
10 summer because their term has ended then there would
11 be a vacancy until the following winter, until
12 December and that concern was resolved by noting
13 that the board can at any time choose to fill a
14 vacancy by having an ad-hoc election.

15 So if someone does rotate, say if the Vice Chair
16 finishes her term in August then in September
17 everyone would know in advance that person was
18 leaving the board and then in September we could
19 elect a new Vice Chair if we chose. So, there was
20 some concern a little bit about the language,
21 particular language, I guess, about the procedure
22 used to fill the vacancies.

23 But I believe after some email discussion I think
24 our current Chair offered the language that's here
25 is fine. And we don't need to make any significant

1 language changes about how the vacancies would be
2 filled if one the reps at the board were to leave.
3 We would revisit it and resolve it.

4 TRUSTEE BLONDER: This seems like a plan to
5 move the election because its true when you start
6 out -- sometimes if a person rolls off June 30th and
7 then a new person is appointed by the Governor or
8 more than one person until August and they're sworn
9 in August then we have a nominee process starting in
10 August and the election in September.

11 The new board members really don't know the other
12 people on the board. So, this seems like a good
13 plan. Our first year we had the election in
14 September and then those elected officers would
15 continue on. We'd have the election in September
16 2019 and then those people would serve until
17 December 2020. So, that's a little more than a year
18 but that's the proposal. It was discussed in the
19 Executive Committee Meeting and then the board also
20 approved it.

21 CHAIR BIRD-POLLAN: To clarify for those of
22 you who like me have not seen a lot of these GR
23 changes, this is in the purview of the board two
24 hearings of the board, right? One has happened
25 already and the second would be in February, but

1 this, the University Senate, the Staff Senate, and
2 the SGA are all asked to consider it and vote on an
3 endorsement of the change to the GR. Am I getting
4 that right?

5 TRUSTEE BLONDER: Yes.

6 CHAIR BIRD-POLLAN: Okay. Marcy that sounds
7 right? Okay. So questions of fact about this
8 change, the proposal here before you.

9 UNIDENTIFIED MALE: Could you go back to the
10 changes?

11 CHAIR BIRD-POLLAN: These are the changes.

12 UNIDENTIFIED MALE: No, the other --

13 CHAIR BIRD-POLLAN: Oh, you want to see the
14 motion?

15 UNIDENTIFIED MALE: Yes.

16 CHAIR BIRD-POLLAN: Oh, these changes.

17 UNIDENTIFIED MALE: So, is that what were
18 discussing or is it --

19 CHAIR BIRD-POLLAN: No, you're -- these are
20 the changes that the Senate Council is independently
21 recommending. We wanted to just let you know what
22 the Senate Council had recommended. We're
23 discussing the proposed red line blocking in the GR
24 itself.

25 TRUSTEE BLONDER: Well, we do say in the

1 motion -- can you put the motion up please?

2 CHAIR BIRD-POLLAN: Oh, yeah.

3 TRUSTEE BLONDER: We do say that we were going
4 to convey these comments.

5 CHAIR BIRD-POLLAN: Convey those suggestions.
6 That's true.

7 TRUSTEE BLONDER: So if that's not what we
8 want to do then we should just --

9 CHAIR BIRD-POLLAN: That's true.

10 MR. LUHAN: Greg Luhan, College of Design. So
11 the first question that I have in terms of the other
12 document that we were just looking at, it had to do
13 with the timing of the elections and the appointment
14 and not necessarily with the phraseology of how they
15 are changing.

16 CHAIR BIRD-POLLAN: Right. So there are two
17 changes -- hold on. Yeah, it has the phrase
18 at-large members in here.

19 MR. LUHAN: So is at-large not defined
20 somewhere else in the document?

21 CHAIR BIRD-POLLAN: No, not that we -- yeah
22 go ahead.

23 MR. TAGAVI: Kaveh Tagavi, Engineering. Not
24 only at-large is not defined for you other places
25 KRS or in the GR. It's actually if you go to

1 Merriam Webster dictionary it says wrong uses of
2 at-large. At-large refers, people who are not
3 at-large, are people who are at some division of the
4 total constituent. There are no such members.
5 Every one of these members are representing the
6 entire board therefore in my opinion at-large is
7 actually wrong, not just a bad phraseology.

8 TRUSTEE GROSSMAN: All I will say is that it
9 is the terminology that the board has used for years
10 and years and years. I don't know if it's defined
11 anywhere but if we changed it -- we will convey to
12 the Senate -- Marcy is over here. She's in charge
13 -- well, not in charge of right, but a major player
14 in the ranked world here at U K. She's heard what
15 you've got to say. I'm sure she'll consider it.

16 MR. LUHAN: Greg Luhan, College of Design.
17 So, the reason why I was asking was that it's not
18 changed in the red lines here.

19 CHAIR BIRD-POLLAN: No, this is the language
20 we got from the Board of Trustees. This is their
21 proposed changes.

22 MR. LUHAN: Right. So the proposed changes
23 said at-large was from the Senate Council?

24 CHAIR BIRD-POLLAN: Yes.

25 MR. LUHAN: So that still doesn't correct the

1 problem that they were --

2 CHAIR BIRD-POLLAN: So we -- okay so just to
3 clarify what were talking about here. This is the
4 language that came to us from the Board of Trustees
5 that they voted on in December, this red line of
6 this document here.

7 The list of additional changes which was on the
8 prior slide, those -- when the Senate Council
9 discussed this last week, those were the comments
10 the Senate Council voted to forward on to the Senate
11 in order to ask them to consider forwarding on to
12 the Board of Trustees in response to this document.

13 So that -- so nothing -- we haven't changed
14 anything here. We don't have the authority to
15 change it. The Senate Council doesn't. The Senate
16 doesn't. All we can do is make suggestions to the
17 Board of Trustees to consider, but this it the
18 change that they voted on in December.

19 TRUSTEE GROSSMAN: There will be one more
20 vote by the Board of Trustees on this and before
21 that vote the senior leadership of the board may
22 agree with some of these changes and they make
23 changes before the final vote or they may not make
24 the changes. It just depends on what they think of
25 the matters.

1 CHAIR BIRD-POLLAN: Does that answer your
2 question?

3 MR. LUHAN: Yes.

4 CHAIR BIRD-POLLAN: Okay. So then I'll put
5 on the floor the motion. Okay. So these were the
6 comments from the Senate Council which was, as we
7 said, the addition to the additional reference to
8 KRS, clarification or removal of the term at-large
9 and what happens if a vacancy occurs prior to
10 December?

11 Those were the comments from the Senate Council
12 and the motion from the Senate Council is that the
13 Senate should endorse the proposed change to GR 2B3
14 and to convey those suggestions to senior
15 leadership. So that motion is now on the floor.
16 Debate on that motion? Any comments, thoughts,
17 questions? Okay. Hearing none, open for voting.
18 The motion passes. Okay. So the next change?

19 TRUSTEE GROSSMAN: The next change has to do
20 with the Investment Committee and it simply
21 clarifies the membership of the committee having
22 formed with our current practice. So here is the
23 proposed language, the former language and the
24 proposed language.

25 TRUSTEE BLONDER: The former language isn't as

1 specific as a number -- of as defined under the
2 current language. So this is more specific and
3 clears up about the community members.

4 TRUSTEE GROSSMAN: This was also a model of
5 the Health-Care Committee.

6 CHAIR BIRD-POLLAN: Any questions of fact
7 about this change to the GR or our motion to endorse
8 it? Yeah?

9 MR. POOL: Christopher Pool, Arts and
10 Sciences. So what is the rationale of specifying
11 five, voting trustee members and up to five
12 non-voting community advisory members? How is --
13 what is the --

14 TRUSTEE BLONDER: Flexibility and the number
15 of community members that can be appointed to the
16 committee. So it's up to five, no more than five
17 but it could be three, it could be four depending on
18 the expertise of the people in the community and how
19 the standing committee wants to approve them.

20 CHAIR BIRD-POLLAN: Other questions of fact?
21 Yes.

22 MR. LUHAN: Greg Luhan, College of Design.
23 So, just to clarify that the intent of this is to
24 essentially set up a stagger so that a five year
25 appointment or a three-year appointment would

1 stagger off after time or how are you determining
2 which members will be on for three, two, four or
3 five years?

4 TRUSTEE GROSSMAN: I would assume that it will
5 be specified with the Trustees. It's up to the
6 Chair to appoint the Trustee, to name the Trustees
7 to different committees. So, I assume that the
8 Chair will say okay, for the Investment Committee,
9 you know, these Trustees will have three year terms.
10 These will have two. These will have one, and yeah
11 the purpose is to stagger (coughing) so that there's
12 not a huge turnover of all the members every three
13 years.

14 TRUSTEE BLONDER: Also the appointed Trustees
15 have six year terms. So if a person only has one
16 year left on their term or two years left but that
17 person wants to be on the Investment Committee and
18 the Chair agrees then you cant appoint them for six
19 years, you can only appoint them for two years.

20 CHAIR BIRD-POLLAN: You have a follow-up
21 question?

22 MR. LUHAN: I was just wondering. That makes
23 a little bit more sense. But it's not clear on how
24 that presents so because it could be arbitrary on
25 how that appointment was made.

1 TRUSTEE GROSSMAN: Are you talking about that
2 second to last sentence?

3 MR. LUHAN: Correct.

4 TRUSTEE GROSSMAN: I think it is arbitrary.
5 It's according to the will of the CHAIR.

6 TRUSTEE BLONDER: But it also depends on the
7 term needed -- the number of years left in the term
8 of the trustee in question.

9 TRUSTEE GROSSMAN: Right. I think the way the
10 Trustee, the committee appointments work, is we get
11 a piece of paper with a list of the committees and
12 were asked to specify first, second, third choice
13 and so on -- on the committees and then the
14 Executive Committee gets together. And okay, we'll
15 put that one and that one and then okay sorry you
16 don't get your first choice. You end up on this
17 committee instead.. It's done kind of like
18 schedules and --

19 TRUSTEE BLONDER: Most committees have one
20 year terms. Health Care has three-year terms. So
21 if a person only has one or two years left in their
22 term its unlikely that they're going to be appointed
23 to the Health Care Committee even if they want to be
24 on that committee.

25 CHAIR BIRD-POLLAN: Yes?

1 MR. TAGAVI: Kaveh Tagavi, Engineering. Am I
2 reading this correctly that the non-voting committee
3 members are not staggered?

4 TRUSTEE GROSSMAN: Correct.

5 MR. TAGAVI: Maybe you want to mention to
6 them they should do that.

7 TRUSTEE GROSSMAN: We could add the word, we
8 could just add the words up to after and appointed
9 for, so add appointed for up to a three year term.
10 The three year term is added a little bit later.
11 Initially there wasn't any because some of the
12 members, some of the community members have been on
13 there for dozens of years I guess.

14 So, initially there wasn't a limit on terms and I
15 suggested they should put a limit on because someone
16 might not participate any more but still want to be
17 just to occupy a seat because of the prestige or
18 (cough) so that's why the three-year terms were
19 added.

20 MR. JACOBS: Nathan Jacobs, College of
21 Engineering. The last sentence seems to indicate
22 that subsequent committee members are all three-year
23 terms which contradicts what it said earlier about
24 shorter terms.

25 CHAIR BIRD-POLLAN: My reading of this is that

1 the second to the last sentence is whats going to
2 happen now and then once that's over, once those
3 people have left, everyone is a three year term. So
4 this is the transition clause, the second to last
5 sentence. Any other questions, comments? I
6 actually forget whether I put the motion on the
7 floor. Did I put the motion on the floor?

8 SECRETARY BROTHERS: No, I don't think so.

9 CHAIR BIRD-POLLAN: Oh, okay.

10 SECRETARY BROTHERS: It's all questions of
11 fact.

12 CHAIR BIRD-POLLAN: This is all questions of
13 fact so any other questions of fact? Okay. So then
14 I'll put the motion on the floor. So the motion is
15 that the Senate should endorse the change to
16 Governing Regs II E.2.f.2. Any debate on that
17 motion? Comments? Questions? Okay. Then we'll
18 open that for voting. Any final votes? The motion
19 passes. Okay. Thanks everybody. Thanks Trustees
20 for that and we'll convey the comments to the board.

21 Okay. The next item on our agenda is our Chief
22 of Police Joe Monroe and the Executive Director of
23 Public Relations and Marketing Jay Blanton and
24 they're here to give us an update on campus
25 security.

1 CHIEF MONROE: Well, good afternoon. I'll
2 try to keep this brief. I know you've got up in
3 here listening to all of this. So it's kind of a
4 long day and I don't want to stand between you and
5 5:00. So, I'm going to keep this very brief. But
6 I'm going to give you a lot of information. So
7 we're going to talk a little bit about the U K
8 Police Department, where we are, where we come from
9 and some of the data behind it.

10 So it's what I call by the numbers here. Right
11 now we have over 2500 cameras on campus. Those are
12 inside and outside. We're pushing 8000 access
13 control points since I made this slide a couple of
14 weeks ago, and access control points are doors with
15 access control. The ones that you use your badge to
16 swipe into. We have over 42 of the top phones and
17 we just added one this past week, top of the blue
18 emergency phones that everybody sees.

19 And then I just hired a couple more police
20 officers which pushes us to 65 officers, making us,
21 I think, the 11th largest department in the state of
22 Kentucky now. So that means what we've worked on in
23 the last year the first one being taking outdated
24 and outgrown video management software platform and
25 upgraded to a new one. It's more resilient. It

1 involves a partnership with UK IT, both police
2 departments and the other colleges on campus.

3 It will also allow us to use cameras that can be
4 added at a lower cost now by the new technology.

5 The last point up there is very important because as
6 the system has developed from my original proposal
7 of sixty-four cameras, to well over several thousand
8 now, it's important we have a video management
9 platform to monitor that growth.

10 So that's why we chose the new software platform
11 for that. Maxwell Street Corridor is one of our
12 projects that we just completed. So now we have
13 Maxwell Street covered from South Limestone all the
14 way to Rose Street, 100 percent video coverage on
15 it.

16 As we start building this out we're going to
17 start moving it from out of the perimeter of campus
18 in to make sure we have everything covered. We put
19 a couple of pop-up towers out there as well. And
20 then we just last year signed on with a new access
21 control platform, that allows us to do a lot more
22 than we originally did.

23 Somebody was talking about the campus renovation
24 projects that were going on. One of the things that
25 we did was we did developed a standard so that any

1 of the new projects whether it's a new building or a
2 retrofit for a building, we have a campus security
3 standard that is part of those projects that makes
4 them have access control on exterior doors as well
5 as campus. The reason for that is if any event
6 something should ever happen, I want to make sure
7 that this campus has 100 percent lockdown
8 capability.

9 It's a big concern to all of you in the
10 classrooms as well. So we're working from the
11 outside of the building in to the classrooms.
12 That's our focus. The Live-safe app is a mobile
13 safety app that SGA and the Police Department
14 partner on. We fund that every year along with SGA
15 and that's basically a mobile safety app you can get
16 mobile updates from. We have a GPS location on your
17 phone to let us know that you're walking somewhere
18 and if something happens you push that button and it
19 immediately lets us know within ten meters your
20 location and we send officers to it.

21 Dr. Capilouto used it one night when he was out
22 walking his dog and we found him, Thank gosh within
23 ten meters so it does work. (LAUGHTER). We just are
24 finishing up a campus review project where we took
25 all the different despaired campus radios that were

1 being used from athletics to physical plan to
2 healthcare, the police department and all these
3 other entities and combined them to one radio
4 system. What that will do is it will allow us to
5 have interactive ability in the event that theres
6 ever a disaster on this campus well all be able to
7 communicate properly.

8 The last one up there talks about we are
9 increasing our strength, our sworn officer strength
10 as the enrollment grows of the university goes up.
11 That way we can kind of stay in check with that.
12 For many years we weren't and we were very grossly
13 understaffed. We replaced a community or a computer
14 aided dispatch system and CAD software. What that
15 did was it will allow us now to better locate
16 individuals, to be able to have better records
17 management to search for names, to find common, you
18 know, either suspects or people of concern.

19 It will allow us to pop up a little bit quicker.
20 Along with this we partnered with rapid SOS which
21 will allow us to better get a body's location on
22 campus when 911 is called. So for outreach
23 programs, the STAR program which is our self defense
24 program, active aggression training program, that's
25 kind of like our active shooter program that we do.

1 One of the big things we are working on the EOC
2 training.

3 Dr. Monday is very interested in making sure that
4 we have EOC teams and they are trained in what they
5 need to do, what their roles and responsibilities
6 are in the event theres a disaster or emergency,
7 that they know what they are doing.

8 So let me talk real quick about the blue phones.
9 Each one of those blue dots represents a location
10 where our emergency phone or blue phones are. The
11 little beige circles you can see around that are
12 five hundred foot radius that the audible speakers
13 from those blue phones can be heard. When we send
14 out a U K alert.

15 It goes through these phones and the voice uses a
16 touchdown voice, but he's not saying touchdown
17 Kentucky, he's just announcing what the emergency
18 is. It allows us to have complete coverage of
19 campus on the outside of the buildings. On the
20 inside of the buildings we've tapped into the
21 emergency phones. Inside the buildings the speakers
22 that are inside the buildings as well as the desktop
23 IP phones. Working on new project also sends
24 messages to your desktop if you're logged into the
25 network here that will pop up to the banner telling

1 you what the U K alert is.

2 OFFICER BLANTON: Good afternoon. And thank
3 you for the opportunity to be here with you. I'm
4 going to focus my comments on this part of the
5 presentation exclusively on the bomb threat and it
6 was this fall in this building. It provides, I
7 think, a pretty good case study. It's informed a
8 lot of the communications efforts that we had and
9 safety efforts that we had and to be candid I think
10 there's some things I think we did pretty well.

11 In terms of communication I think there's some
12 things, how can I say in a way, we're still learning
13 about and we could do better frankly. So what were
14 taking from it in terms of lessons and how were
15 thinking about these things, there could be a lot of
16 takeaways from something like this.

17 So just by the way of context we want to
18 remember from this fall there was a fall afternoon a
19 bomb threat that focused on, they made a threat
20 about classes on the next morning. It focused on
21 this building. We spent about an hour or so with
22 crisis communication team that respond to these
23 kinds of events. There were communications that were
24 going throughout the night and into the next
25 morning. In about twelve hours there was an arrest

1 and a news conference with some ongoing
2 communications for that.

3 That's sort of the context or one of my comments
4 here. Just so you know there is this Crisis
5 Communications team that Chief Monroe and Eric
6 Monday sort of Co-Chair. It also involves the
7 Provost and his designee, the President and his
8 designee, folks from the communications office,
9 folks from other offices across the campus whether
10 its facilities or dining or res-life.

11 One of the things that we do that does not happen
12 at every institution frankly, and I think it's
13 because of the Presidents leadership and Chief
14 Monroe's leadership and others, is were at the table
15 and on top of that process. I can't think of a time
16 where there was a snowstorm or a safety concern or
17 an issue when we weren't at the table early talking
18 about communications and locations for what were
19 doing.

20 While were there, I think it gives us the
21 ability, hopefully and we'll talk about that in a
22 little bit, to act in the more proactive fashion in
23 terms of these sorts of situations. As you may
24 recall when this occurred it happened in the
25 afternoon. The crisis communications team was here

1 in place within an hour and a half talking about it.
2 I think the police department talked about this,
3 well the police department never considered for a
4 number of reasons this to be a credible threat. So
5 we were in a discussion about what to communicate
6 and when. We knew, for example, that this is the
7 kind of thing that would be talked about on social
8 media at some point pretty early, often and quickly
9 so we decided that we would start communicating,
10 even though it didn't exhibit an imminent threat, we
11 probably ought to communicate about it.

12 So we made a decision to go ahead and put
13 together communication with an email to the campus
14 and then we would sort of wait and see what happened
15 on social media particularly affecting students and
16 then start communicating when we expected to see
17 that sort of pop. That happened about 7:00-ish that
18 evening and we sent out that email and then sent a
19 social media team of six or seven people. All of
20 them were a lot younger than I am and more adept at
21 this than I am and we monitored social media
22 throughout the night and were responding to
23 questions and concerns the best we could throughout
24 the night and into the next morning.

25 By 2:00 in the morning an arrest was made and the

1 alleged perpetrator. By 5:30 we put out a media
2 advisory about a news conference and I did my first
3 6:15 AM news conference in my time here and it was
4 actually carried live. And so the TV stations were
5 on it. So within that twelve-hour period a lot of
6 communications were going on and in ways that were
7 kind of moved more quickly than we ever have before.

8 Here's some of the observations we had about it.
9 We have a lot of folks who spent a lot of time
10 monitoring social media and responding. In the
11 office that I'm one of the managers in, we manage
12 most of the institutional social media channels; so
13 the University Twitter account, the University's
14 Face-book page, the University's Instagram account,
15 the University's Snap-chat account, but what were
16 finding, what we found in this instance was that
17 students were actually communicating quite
18 aggressively about this issue long before it ever
19 appeared on Twitter or Face-book.

20 There's an app, and I've got it because I thought
21 we had to use it. There's an app that's called Group
22 Meet which is a private, kind of a private messaging
23 room that allows for a lot of great focused
24 communication. At our office we use it within -- we
25 have different teams. We have social media team and

1 a crisis communication team and a leadership team
2 and we sometimes use that group texting app to
3 communicate with each other about specific issues.
4 On this case there are several different sort of
5 large groups and Captain can tell you about that
6 more than I can, but there are a number of large
7 groups that are using this text app to communicate
8 about different things with each other.

9 This is an exclusive -- it could be Hey do you
10 want to party Friday night or how to get tickets to
11 the basketball game. In this case there are about
12 and Greg Childers can correct me if I'm wrong, there
13 are about 3,000 young women who are on this one
14 group text.

15 So think about this in terms of number. Most of
16 them are undergraduate women. There's about 22,000
17 undergraduates on campus, a little under half of
18 them are women. 3,000 young women, mostly
19 undergrads, are on this one group text that none of
20 us, unless were invited to be in it, have any
21 visibility to, which it is what it is, but they were
22 texting with each other for hours before we saw the
23 first kind of social broadcast on a social media
24 channel.

25 They were texting about this. So believe me if

1 they're texting about it, you know how students are
2 today, they were talking to the parents about it
3 too. So this was all going on in a way that we
4 didn't have a lot of visibility to. In fact the
5 Colonel couldn't be here today, but the Colonel did
6 a really excellent story about I want to call it
7 tick tock where they went hour by hour, almost
8 minute by minute of this entire scenario of what
9 happened.

10 We talked a lot about what students were
11 communicating during this mass messaging. So were
12 learning that that's going on and we didn't know
13 about it. Whether we don't always, can't always and
14 shouldn't always have visibility to. But that's
15 happening which tells us that students -- we're
16 going to have to back up our thinking about when and
17 how we communicate, right? They're communicating
18 often and in large scale ways a long time before we
19 even know about it.

20 So, that's just a fact we have to deal with in
21 terms of thinking about how to communicate. We're
22 finding out that students and parents expect to hear
23 from us, and particularly parents here, from us
24 directly rather than simply from the news media.
25 One of the great things about social media of course

1 is it allows us to communicate instantaneously
2 across all kinds of channels with millions and
3 millions of people. The challenge of this though is
4 that everyone seems to get, Professor Cross knows
5 this as well as better than I do, but seems to get
6 in a kind of narrow path. They don't want to switch
7 channel. They communicate with each other over
8 here. I might be on Face book. I'm not on
9 Snap-chat. They may be on this group text.
10 Students don't pay attention to their email.

11 So everyone is communicating in their own ways on
12 their own narrow channels and they expect to hear
13 information from us directly in the way they want to
14 consume it. So in the old days when I first got
15 started in this business and this is really sad, you
16 just checked the Courier Journal. That's not the
17 way it works any more.

18 So we've got to be on all these channels
19 communicating in a way that students, parents,
20 staff, the faculty, want to hear from us -- action
21 and to be safe. So we've got to think about that
22 and parents in particular, there is a very, and this
23 is a good thing mostly, there very abreast of -- the
24 parents have a very aggressive -- their own Face
25 book page. In fact theres an open Face book page and

1 theres a private parents Face book page. They're
2 talking back and forth and they're expecting
3 responses from us directly. They don't want to just
4 see on WHAS news in Louisville, they want to hear it
5 from us directly what's happened on campus, how
6 we're protecting their son or daughter. So they
7 need it from us directly.

8 There was some confusion in some of what we
9 communicated. I used the word unsubstantiated
10 threat. Well, I can't say it was unsubstantiated,
11 but we have to be careful about the language we use
12 and situations like this be even clearer with it.
13 We don't want to use a lot of extra words and
14 verbiage so were learning about short concise, get
15 to the point, make your message and tell them what
16 they need to know.

17 So, were learning about language. The U K Alert
18 which is my favorite topic, the one I have a lot of
19 conversations with the Colonel about. When and how
20 that Alert is used is a misunderstood thing. It's
21 not a problem that we go back and talk a lot about
22 it. A U K Alert really happens in only two
23 occasions. One there's an imminent crisis, there's
24 a threat to the safety of the campus in some way and
25 two were asking people to do something. Get out of

1 the way of a tornado, there's an active shooter, do
2 something, take some action.

3 In this case with the bomb threat we didn't issue
4 a U K alert. A: We never considered it a threat to
5 be credible or imminent and B: We're not asking
6 people to do anything. We didn't close down classes
7 or anything. We weren't changing class schedules or
8 anything like that.

9 Now that's all well and good and in theory it
10 sounds good. I mean, but as a practical matter I
11 know there's areas of confusion around it. For
12 instance, we will send out an alert when there is a
13 gas leak on Columbia. There still will be this week
14 I'm sure because there's always a gas leak on
15 Columbia. And we'll send out an alert because were
16 telling people to avoid the area. We're asking that
17 they take some action. Don't go near this road
18 because you wont be able to go down it.

19 Well, that -- someone I think many of you will
20 say that's not the exact same thing as a bomb
21 threat. So there's -- we realize that there's I
22 think legitimate reasons for everything we do and we
23 look at colleges and universities across the
24 country, I think differentiating your work from just
25 kind of general information is a good practice about

1 best practice.

2 I think we have a good logic behind what we do
3 but we know we need to do a better job quite frankly
4 about communicating about whats the context for an
5 alert? When do we send one? When do you not send
6 one? What's the difference between an alert or a
7 broadcast. When do you notify everybody and when do
8 you use it.

9 We've got to do a better job there. Even though
10 people, were all working for the same division. I
11 really didn't know if the Colonel was going to be
12 here. But the Colonel has kind of a different role
13 in that they are media, they are students and while
14 the media are following them to find out whats going
15 on -- on campus and sort of you know form their
16 questions and stuff so Rich Childer's up here is the
17 News Editor. I'm not picking on you.

18 He may be tweeting about something and during
19 this case we found that the Herald Leader and other
20 media were following what they were saying because
21 they had access. Real-time access to communications
22 we were sending out. So they're following them
23 which means everything is just moving more quickly.
24 It's not a bad thing. It's just a reality of how
25 communications works so quickly in news.

1 So, when we, when one of these happens we do
2 whats called an After Action Report, that's that AAR
3 symbol over there. So we get together as a
4 communications team. We talk about what did we
5 learn, what can we do better, and what did we like.
6 We have an After Action Review process that goes on
7 (coughing) with Dr. Monday and we talk about what we
8 can do better and how we need to learn.

9 In the communications area we think we think we
10 need to kind of watch the mission a moment ago and
11 be more proactive about it. We've got to assume
12 from the get go, even if we don't think something is
13 credible or imminent, even if we don't see real
14 evidence of it being out there, we need to
15 communicate it.

16 I think we need to make an assumption that it's
17 being communicated about in many ways we don't have
18 visibility but communicated out. That's a good
19 thing to learn. We realized we've got to include
20 their parents and be more proactive in a substantive
21 way in our conversations because things are talked
22 about.

23 You know when I came here in 1985 my parents
24 dropped me off and I saw them at the end of May.
25 That's not the case any more. The parents are

1 sensitive. There's a lot of communication going
2 back and forth. We've got to make sure we've got to
3 make sure we consider them in our path forward.
4 With the news conference we had Chief Monroe that
5 was there. We had a couple of TV stations that were
6 there we were carrying live but because of that
7 media and design our staple with parents that they
8 get information directly from us, we've got the
9 capacity to directly live stream that as well.

10 We ought to have a direct communications channel
11 so we can communicate with the folks out there. I
12 mentioned we need to use more straight forward
13 language just to remind people -- use it as an
14 opportunity to continue to educate and communicate
15 about what we do and why we do it, things like the
16 alert system and then we've got to do a better job
17 about things like this today for an example of that
18 getting around talking to Deans, talking to faculty
19 and talking to staff and other students about what a
20 U K alert is, and what are these other forms and
21 channels do we have to communicate and how were
22 using them around here.

23 This is just a bit of a timeline that sort of
24 went over before that shows you -- it will show you
25 what happened on November 8th from 3:30 on, the

1 meetings that took place, how we detected the online
2 chatter, how we started communicating, and I think I
3 covered that over the course of about twenty-four
4 hours a lot happened over that period. Relative
5 though not credible but it certainly came with some
6 anxiety from -- so that's it. Any questions that
7 you might have. Thank you.

8 CHAIR BIRD-POLLAN: So we do have two more
9 presentations this afternoon but the Senate Council
10 specifically wanted Jay and Joe to come and speak to
11 you today immediately after the scare in November.
12 We can probably attend for a few questions if
13 anybody has anything they want to add.

14 MR. BROWN: Allen Brown, Arts and Sciences.
15 Can you share with us, of course briefly, since you
16 know we say its not a credible threat and that's
17 easy to say. What are, you know, the criteria that
18 you use with students you know do we go to class, do
19 we not? I mean, that's not your purview but how do
20 we justify the assessment that it's not credible?

21 CHIEF MALONE: So basically we have a threat
22 assessment team and a matrix we go through. We have
23 two detectives that are assigned full time to the
24 FBI Task Force. So we run everything like this
25 through the FBI Task Force. So we use a lot of the

1 resources that we have available within, you know, a
2 short time period we were able to say this is not a
3 credible threat. I can't go into a lot of details
4 about what that process is because we don't want
5 that getting out.

6 MR. BROWN: But so you can publish though and
7 say this is not a credible threat and we can tell
8 the students this is coming from U K Police.
9 They've done -- we don't know what they do but they
10 do something. And they've said that it's not
11 credible. I mean, I'm just trying to help students
12 from questioning well am I going to blow up. Well
13 they said it's not credible so were all safe, I
14 mean, you know?

15 CHIEF MALONE: I mean, a lot of it is a threat
16 matrix that we go through. We have officers that
17 have trained everywhere from the Secret Service to
18 the FBI to Diplomatic Security. So, we know what
19 were looking at. We weigh out the evidence, so to
20 speak, that's available to us at that time and we
21 look at it and we say okay does it meet this? Does
22 it meet this? Does it meet this?

23 MR. BROWN: So we can refer to you've done
24 your due diligence and it's not credible?

25 CHIEF MALONE: Right.

1 MS. DEBSKI: Liz Debski, A&S. For the sites
2 that have video surveillance, is there real time
3 monitoring of that video?

4 CHIEF MALONE: So, it's almost impossible to do
5 real-time monitoring with that many cameras and that
6 many frames per second plus studies show that you
7 know an average human being can sit there and look
8 at this video wall. But they're going to start
9 missing things after a certain period of time.

10 So, we rely a lot on video analytics. That new
11 software that we've gone to which was well in the
12 works before this incident, will allow us to do a
13 lot more analytics. So we use it more for event
14 entry but they do monitor in our operations center
15 certain cameras that are hot, called hot cameras.

16 CHAIR BIRD-POLLAN: Yes.

17 MS. VISONA: Monica Visona, Arts and Sciences.
18 So, how is our safety compared to other large
19 university campuses?

20 CHIEF MALONE: Very well.

21 (LAUGHTER)

22 MR. JOE: In the last seven years we've
23 probably spent more than ten million dollars on
24 safety whether that's technology, sworn officers,
25 mental health counselors, you know, all the

1 different aspects of safety. That's been a real, I
2 think, targeted and intentional investment at U K.
3 We've always got work to do. It's ongoing. I know
4 it's a never ending process. But I think there's
5 been a significant investment, and the board has
6 been very volatile in that process as well, pretty
7 intentional efforts, particularly I think with the
8 respect to technology and the numbers of sworn
9 officers to safety.

10 CHAIR BIRD-POLLAN: Okay. One more question
11 over here.

12 MS. BRION: Gail Brion, College of
13 Engineering. If this had been a credible threat,
14 how would you have put that out to the staff?

15 CHIEF MALONE: I think we'd utilize a lot of
16 the same channels that we already have. I just
17 think we would be more pressing about it. We've got
18 the right channels to communicate with people. I
19 think the question is how progressive do we
20 communicate to the people in the right way on the
21 right channel.

22 MS. BRION: Would you have used the Student
23 News Organization?

24 CHIEF MALONE: Sure. Oh, yeah. Yes.

25 CHAIR BIRD-POLLAN: Okay. I know there are

1 other questions probably both of our speakers, they
2 will accept your emails or pick up your snap chat or
3 twitter.

4 (APPLAUSE) Okay. So we do have two more
5 presentations today and they're both really
6 important so I hope you'll be able to stick around.
7 The next one we have Ray Clere and Virginia
8 Lacefield. They're going to speak to us today about
9 the First-Destination Survey.

10 MR. CLERE: Okay. Note this is working okay.
11 Everybody hear me all right? It's good to be with
12 you all. We know we are on a short time frame this
13 afternoon so the preface to this is that we were
14 trying to better unify our data collection of data,
15 job placement data for our graduates and other
16 survey information we are collecting.

17 So we want to walk through what our current scope
18 of the problems we've encountered with this and what
19 were trying to do to better achieve good outcomes
20 for our students.

21 CHAIR BIRD-POLLAN: Oh sorry, here's your
22 clicker.

23 MR. CLERE: Thank you. Currently, so
24 generally U K suffers from a deficit of information
25 when it comes to knowing what are graduates are

1 doing. And we're speaking specifically of our
2 Bachelors graduates in this effort. We've not yet
3 targeted advanced degree seekers, but we really need
4 a better idea of where our graduates are going and
5 what they're doing. There's lots of reasons for
6 that. Currently what we've done at this point is we
7 have kind of have a mixed set of surveys that go out
8 to students really from all corners of campus.

9 You have the Career Center, which I represent,
10 sending out to the majority of graduates a request
11 for preop notes. Then you have from Virginias area
12 its usual research analytics you have the survey
13 that tries to get at more of student experience,
14 satisfaction with advising, campus climate type
15 questions.

16 And then you have lots of academic units sending
17 out their own surveys. So you've got lots of
18 information coming in that's not very coordinated.

19 MS. LACEFIELD: So, as Ray has said we are not
20 well coordinated and this leads to students getting
21 multiple surveys sent to them with very similar
22 looking questions from a variety of different
23 sources so sometimes the student gets confused about
24 well I already did that survey when in fact they
25 took one but not the other and it depresses response

1 rates for everyone. Now some colleges, individual
2 colleges have been very successful in highly
3 targeted invitations to their own students, having
4 students take surveys in classes or having them pick
5 them up in the graduation line, but this does not
6 play across the entire enterprise and so we also
7 have a problem with the style of data sets.

8 The questions are not identical. Groups do not
9 share data within -- between each other and so it's
10 very difficult to do enterprise wide analytics for
11 the benchmark for comparing colleges know how they
12 compare to other colleges. These are things were
13 trying to fix.

14 MR. CLERE: The net result is that we term our
15 knowledge rate so when you look at a student
16 response rate and the student response is 6 of 10
17 items so you know only about 60 percent of the
18 knowledge were seeking has been acquired. So we're
19 trying to boost overall knowledge rates through
20 better survey methodology and more unified, I guess,
21 a coordinated action. For a lot of reasons we do
22 this.

23 I'd say from a transactional standpoint we get
24 more and more downward pressure from our state.
25 You've heard references to postsecondary Ed. You

1 have the federal level, the white house Department
2 of Higher Ed that's been around since the Obama
3 administration. So it's lots of different groups
4 that are asking for this information. It's more and
5 more every year. So, we really need to improve this
6 for a lot of reasons. I'd say too that the revised
7 survey is going to help us when it comes to program
8 review.

9 We have lots of questions every year when it
10 comes to reviewing our academic programs and we need
11 better response rates. So, what we're trying to do
12 here in our proposal is that we have changes in the
13 University Rules when it comes to the application
14 for graduation that allow us earlier, I should say a
15 later time frame to collect graduation applications.

16 We're trying to condense these surveys along
17 side an application so that students are more
18 incentivized to provide a response and we get a
19 better data set. We're seeking collaboration across
20 the colleges with Institutional Research overseeing
21 coordination of this effort and we point to like a
22 large university inspirational model. Probably the
23 best we know of is University of Florida where they
24 have achieved 97.3 knowledge rates when it comes to
25 undergraduates because they've done this. They've

1 unified these same type surveys and they've done
2 this in a purposeful way.

3 MS. LACEFIELD: So in terms of the deployment,
4 if you think of the survey that is similar to the
5 Teacher Course Evaluations, we would have
6 standardized core questions on each survey and then
7 colleges that have specific additional questions or
8 a special data that they need for their own areas
9 could work with us to have those questions added.

10 So if you are in a college that currently has a
11 customized survey that is different than what were
12 proposing for the core, we have representatives from
13 every college coordinating with us and collaborating
14 to make sure that those specific questions could be
15 added as branch logic.

16 What we would do to distribute the survey is to
17 add this as part of the application for degree
18 process. Now it's very important to understand that
19 this would not be a mandatory addition. Students
20 could still apply to graduate by simply filling out
21 the application for degree form; however, we would
22 make it a part of the process.

23 So, when students go to the graduation page -- so
24 right now you apply through the My U of K Portal.
25 Students go and they see something like this.

1 Instead of having three steps it simply says
2 complete the appropriate degree form for your
3 graduation area, undergraduate, graduate, etc. What
4 we would do is add in two additional links. We
5 would tell the students the first step is to
6 complete the program review part. The second step
7 is to complete your future post graduation plans
8 form and then third step is to apply for the degree.
9 If they want to skip right to step three they have
10 the option to do that.

11 We don't want to create a mandatory barrier or
12 put any kind of hold on the record or prohibit them
13 from graduating if they do not take these surveys
14 which we are also going to call forms so they sound
15 less optional, but the student can go directly to
16 step three.

17 So this would be the process: Students can apply
18 for graduation several months in advance and so they
19 can be completing those. For students who do not
20 complete steps one and two through this process, we
21 would have additional follow ups.

22 So, we would collaborate with the colleges to let
23 each college know which of their students have
24 already completed the forms and which students have
25 not and then The colleges can continue doing

1 whatever deployment methods they currently have.

2 If that's having the students take it in a
3 particular class near the end of the semester and so
4 on, they would have a list of which students had not
5 completed this process and be able to contact those
6 students on their own to get the response rate for
7 their unit up.

8 So we both streamline the process but also
9 continue to take advantage of great processes that
10 are already in place. There are some of these
11 colleges that are reaching a very high response
12 rate.

13 MR. CLERE: This is implementation and how we
14 launch this. We have on the screen some of the
15 principles we'd like to see in the execution of this
16 and this is still being reviewed and sort of a
17 template has gone out to a lot of these principles
18 to review and get feedback on. As Virginia said the
19 goal here, we don't want to disrupt good work that
20 is being done.

21 If you have colleges that you know have strong
22 acknowledge rates of their graduates, we don't want
23 to set them back. We're using Voltric as our survey
24 collector which is pretty universal across the
25 campus as far as how students enter surveys so we

1 see a real opportunity here. Then schedule, this is
2 subject to change as we get the committees launched,
3 but the goal being that right now the application
4 for degree has been active since near the end of
5 November so try to get these attached as soon as
6 possible to the application for degree. So that the
7 students are submitting that are also submitting
8 this survey responses and then that will continue to
9 the 15th of March when that application for degree
10 comes down.

11 As Virginia said there are other opportunities
12 that are kind of organic where we can collect data.
13 The Alumni Association administers a Grad Salute
14 Event which is really where students pick up their
15 cap and gown and do other things in advance of
16 graduation. It's a natural place to table and to
17 kiosk for survey response.

18 MS. LACEFIELD: We can also send additional
19 reminders. Right now the way that IRAA recruits for
20 the Graduate Senior Survey is through email and
21 through text messages. We can also put pop-ups on
22 the My U of K Portal to let students know that they
23 have a survey they've not completed or a form that
24 they've not yet filled out. But it's really a
25 survey for graduation, and those can be set up to

1 trigger or be hidden based on the students response
2 status.

3 So if they complete it in step one, two, three
4 order, they never get a subsequent reminder. If they
5 skip right to step three and we haven't heard from
6 them then we can go back to communicating with them
7 and inviting them through these other methods up
8 through and possible past graduation as needed.

9 MR. CLERE: Final slide, and then I'll answer
10 any brief questions. We really rely on our faculty
11 leadership to kind of champion this effort. We
12 basically do think that a great university should
13 know beyond the accreditation type questions, we
14 should know where our graduates are going and the
15 success of our programs because it's a great story
16 to tell here. I think and we want to make sure were
17 finding the message.

18 We also think that we'll need follow up, survey
19 follow up with those graduates who in May do not
20 have jobs or post graduate destination lined up and
21 were trying to communicate and get a response from
22 them without making them feel additional pressure as
23 a new graduate.

24 MS. LACEFIELD: Regarding the data sharing,
25 what we have moved to in the last year or two is

1 collecting the data from our surveys, matching it up
2 and then sharing it out with our colleagues in each
3 college, but that happens on a batch format. So we
4 wait a couple of months until we have enough
5 responses and then we send that out to colleges for
6 their analysis. What we are hoping to move towards
7 is a more real time availability of the data.

8 So, we have a team in advanced analytics that's
9 going to be working on a data model that will be in
10 our updated data link and will be accessible via
11 Tableau because that's how data analysis is done in
12 your area and with the ultimate goal of responses
13 being available to colleges in real time.

14 So as soon as your student completes these forms
15 the data would be available to you for immediate
16 analysis.

17 CHAIR BIRD-POLLAN: Okay. So we have time for
18 maybe one or two questions here for this group.

19 Yes?

20 MS. FIREY: Abigail Firey, Arts and Sciences.
21 What data and policies are being applied to the
22 data?

23 MS. LACEFIELD: So this data is considered
24 internal administrative only. So right now we only
25 share the data with the various administrators in

1 the colleges who are, who have already signed
2 privacy forms and so on to have access to student
3 data records. These are people who already have
4 access to student records and data about the
5 students in our colleges. For any publications that
6 we would put out lets say the IRAA website, it would
7 be aggregate data with minimum bucket sizes so that
8 it would be very difficult to reverse identify
9 students based on their responses.

10 So we might have men versus women or students in
11 this college versus that college but these would be
12 bucket, more than ten students at a time to protect
13 student privacy.

14 CHAIR BIRD-POLLAN: Okay. Again, let me just
15 say I think our presenters will accept questions by
16 email if you have them. Because we do have one more
17 important presentation today, but thank you both
18 very much.

19 (APPLAUSE)

20 So our final presentation is our Provost and
21 Associate Provost speaking about U K online. I know
22 we are at the very end here but I do ask that you
23 stay. They have offered to move their presentation
24 to next month but it would be great to have them
25 stay if you are all here. So, let's get started and

1 if we have lots of questions maybe we can ask them
2 to come back again in February and talk some more.

3 Okay?

4 PROVOST BLACKWELL: I'm just going to give a
5 brief introduction of Kathi Kern, Associate Provost
6 for Teaching, Learning, and Academic Innovation.
7 Her biggest role right now is to facilitate the new
8 development of online programs. You will recall U K
9 Online is part of Our Path Forward.

10 We had made this presentation to the Board of
11 Trustees recently and kind of another version of
12 this we presented to the open forum near the end of
13 Spring -- I'm sorry, near the end of Fall semester.
14 This is going to be a very important effort for us.
15 Lots of great ideas for new programs have come out
16 of this process and we appreciate your support for
17 the process and especially your questions as we move
18 ahead today. So I'm going to turn it over to Kathi.
19 Thanks for being here.

20 Associate Provost Kern: Yeah, thank you. And
21 I'm mindful of the time. So it may not be as
22 elongated as it was to the Board of Trustees. I
23 want to save time for some questions and I'm happy
24 to come back. So, we wanted to share with you the
25 slides that we used and I'm not going to use my

1 script very much but we started with the Board of
2 Trustees talking about our Land Grant Mission and
3 this is something that is particularly important to
4 me as a history professor to think about the origins
5 of the land grant universities and that moment of
6 democratization and American higher ed and to
7 connect to what were trying to do, all of us, day to
8 day in our lives to this larger mission.

9 That language from 1862 talked about bringing the
10 latest in technology and knowledge but not to
11 neglect scientific studies of the classics, to the
12 people of the Commonwealth and the actual language
13 in the legislation said, To the children of the
14 invest -- so, it was intended for institutions like
15 ours to be serviced to this day and outreach.

16 So I love to think about what were doing with the
17 online program as reinvigorating that idea,
18 retooling that idea for the 21st Century. We have a
19 number of goals and we had some really strong
20 programs already. We want to build some new and
21 innovative programs. What I would point out there
22 is the fourth point particularly, expand enrollment
23 with new student populations.

24 So we are really targeting our adult learners
25 mostly in the graduate certificate and professional

1 degrees, Masters Degrees but also students who we
2 can help to finish a Bachelor's Degree who hadn't
3 finished but were really not looking to turn our
4 undergraduates that we currently have into online
5 students so much as we are seeking new students and
6 to take the resources of the university to new
7 audiences of students.

8 This is just a slide to, you know, help the Board
9 of Trustees think about the ways higher education is
10 changing. The one thing I would change about the
11 slide is the number 990 was from a snapshot earlier
12 in the Fall semester. Our actual number for numbers
13 of online students for the Fall was 1454 and if you
14 look at the data for last year that was about the
15 number that we had last year.

16 Just to clarify, only 1 percent of U K
17 undergrads, there were 225 were taking classes
18 exclusively by distance education. 22 percent of
19 our undergrads, which was 4900 were taking some
20 classes by distance education. At the graduate
21 level its a little different; 17 percent around 1200
22 students were taking classes exclusively by distance
23 education and 9 percent, were taking some classes
24 by distance education.

25 What we're trying to build into this is the

1 groundwork for people at the university who are
2 working on what to graduate. This is a statewide
3 program to try to enhance the number of our students
4 who complete degrees and you could tell from the
5 last presentation that people have to apply for
6 degrees. Well, a lot of our students apparently
7 don' know that and so we have found in the College
8 of Arts and Sciences alone with 120 credit hours who
9 never applied for a degree.

10 So part of Project Graduate is an outreach
11 program to them to get them to apply or to make, you
12 know the exceptions that need to be made so that
13 their credits will apply and then for the others to
14 create a pathway for them, t help them find, based
15 on completed degrees a pathway, an articulated plan,
16 to get them that degree.

17 So that' a part of this program as well. We had,
18 many of you are involved in and are aware of the
19 call for proposals. We are on a very fast track.
20 This is a very ambitious thing that we are trying to
21 do. It' a little crazy thinking but in a good way.
22 We had, we hoped for ten proposals. We had
23 forty-eight and they were all really good and so we
24 decided on, you know, twenty-six for round one.

25 We're talking about subsequent rounds, but this

1 was really something Senate money but the colleges
2 so there would be a reason to kind of stop what we
3 were doing and create something new for the
4 university. So you can see the breakdowns of the
5 Masters Degrees, the Graduate Certificates, some of
6 which will become Masters Degrees, some of which
7 will stack into Masters Degrees but you'll see from
8 the pallets there that our objective is the adult
9 student learner and the graduate education as well
10 as a few, you will see there were some really
11 tantalizing undergraduate programs that we just
12 couldn't say no to.

13 So, we have a few of those in there as well. We
14 wanted to show the Board of Trustees some examples,
15 some particular examples that had good work force
16 buy in because that's so important for the
17 university and our political climate. So if you're
18 like me in Dennison, it's one of the older buildings
19 on campus and M.L King Library you will know how
20 important it is to have professional strength in the
21 world of cockroaches and bedbugs.

22 And so I, you know, this is one of our Masters
23 Degrees programs. We also wanted to show you the
24 LPN to Bachelors of Science and Nursing Program.
25 This would be the first one of the state and there's

1 a ready made audience for this of LPNs who really
2 need the opportunity, seek the opportunity to get a
3 Bachelors Degree in Nursing. Finally the one no one
4 can resist with the tie in to the robust bourbon
5 industry Brewing Wines, this is an undergraduate
6 certificate already very popular with the strong
7 industry tie in.

8 Lots of working professionals who are unable to
9 stop what they're doing, come to campus and get this
10 certificate but will be able to participate online.
11 So, those are just a few of the examples from the
12 twenty-six. I'm glad Annie Weber is here because
13 she helps me. She designed the slide for me because
14 we thought the Board of Trustees would be interested
15 in seeing how we were using market research to make
16 some of the decisions.

17 So this is a slide that shows if you were trying
18 to determine what the workforce future might be for
19 someone with a degree, a Bachelors Degree in
20 Nursing, we use a cutting edge tool called Burning
21 Glass which gives real time labor market data. We
22 have an institutional membership and Annies office,
23 although they are very overworked, but they will
24 help you and your program.

25 You can have a complimentary license for a little

1 bit of time. It's really fun to play around on
2 especially if you're a history professor and don't
3 really know what you're doing. But what's important
4 here is the numbers up on the right, those were the
5 total number of jobs that Burning Glass scraped for
6 data in our state. And so that's everything,
7 everything they looked at. This is how they
8 operate. They look at resumes. They look at job
9 postings. They gather all of this information.
10 82,000 of those required a Bachelors Degree and with
11 this question of a nursing degree requiring a
12 Bachelor's Degree, we had 10,000 in the last ten
13 months.

14 The other piece of this below the dotted line is
15 from the Department of Labor Statistics. So, in
16 Kentucky you can see that the selected occupation is
17 expected to grow by 34 percent,, so even higher than
18 national expectations. So, this was one of the
19 decisions that made this program seem like a good
20 one. We're excited about building these new
21 programs but in many of your colleges there are
22 really strong online programs that have been the
23 pioneering programs for our university. I couldn't
24 list all thirty-six of them on the slide so we just
25 picked some to show the Trustees some of the

1 diversity of programs. There are lots of other
2 really good ones out there. These are some really
3 strong ones.

4 The last one on the last is one of those
5 completer degrees. I don't know as faculty, but I
6 had never run into this idea of the completer degree
7 but its defined by SACS and what it means is
8 somebody who has, its usually -- it can be
9 determined by the program, but at least eighty
10 credits and they've been gone from the university
11 for at least a year.

12 The idea there is so were not make a more
13 attractive option for our fact-to-face students to
14 just jump into an online program. That's the idea
15 behind here, but there is information IT Degree in
16 Communications is one of our completer degree. We
17 have a BLS in Arts and Sciences and we have some new
18 ones that will be coming on in the fall. Every time
19 I have the opportunity I emphasize that this project
20 is faculty driven.

21 And I think that is an important message to take
22 back to your colleges because this isn't the only
23 option, this option that were doing, right? We're
24 working, incentivizing the colleges and asking you
25 all to build these, right? There are lots of other

1 options out there including corporate partnerships
2 that will do the building for you. I sit in these
3 conferences where people say the faculty wont do it,
4 they're resistant, they move to slowly and they
5 advise universities to hide behind your brand.
6 You've got a good brand, higher adjunct labor to
7 build these online courses and teach them as well
8 and we have made the decision that said no, we're
9 not going to do that.

10 We're going to build on the vitality and the
11 creativity and the strength of our faculty and what
12 we've put out there as our online presence is going
13 to be every bit a part of who we are here on campus.
14 So that's important. And I think sometimes that
15 gets lost just in the hoopla of building new
16 programs. We have organized ourselves. Folks who
17 were working in ITS are working with folks in CELT
18 so we have a new, slightly expanded unit that we are
19 calling something like Academic Teaching Innovation
20 and well something like that. What is it?

21 Teaching, Learning, and Academic Innovation but
22 that's a new office that pulled together folks from
23 a couple parts of campus and one piece of this also
24 as faculty members its so important for us to
25 remember is online policy and processes. There's a

1 whole world of compliance that's out there that as a
2 faculty member I had no idea about. Right? That is
3 that we are legally bound for every online student
4 to let them know based on their state of origin
5 whether or not the degree they will earn at U K
6 online will lead to certification and licensure in
7 their state of residence.

8 We participate in a national-reciprocity program
9 but there's still a lot of research to keep us
10 compliant and abreast of all of those changes. So,
11 just to give an example in Nursing to be licensed to
12 be a nurse in Tennessee, you have to have gone to a
13 school where every nurse on the faculty is licensed
14 in Tennessee.

15 I mean, it was very clever of Tennessee to have
16 done that but what that means is that if we bring in
17 students from Tennessee, we have to make them aware
18 of that and what the work around is which is they
19 can sit for a national exam, a national
20 accreditation exam at the end and then apply for
21 licensure in Tennessee but for most of our degrees,
22 you know, you get the degree and you can be
23 licensed, but for -- there are these exceptions.

24 We have to know what they are and were legally
25 obligated to, even for our students from Kentucky,

1 to let them know whether or not the online degree
2 leads to licensure or if there are any legal issues
3 around that. We also want this program to be
4 student centered and that's one of the reasons why
5 we are moving aggressively with graduate education
6 and Graduate Certificate and carefully with
7 Undergraduate Degrees because we know from our
8 colleagues at the our other SECC schools and from
9 the research that we've done that the level of
10 scaffolding and support that our undergraduates need
11 to be successful is more than we have in place right
12 now in the online environment.

13 So, what were trying to do is go with a couple of
14 programs and see how much support we can give them
15 before we just make a completely online
16 undergraduate presence. But with the graduate
17 students and the adult learners we feel like were
18 better able to take that first step. Marketing is a
19 big part of this and we have a new Director of
20 Marketing for the University, Julie Balog. She's
21 coming up to speed on this as quickly as possible.
22 We worked really hard in the fall with your
23 colleges to update the information on your programs
24 to create a new website, a new landing page for
25 online. There were too many, you had to click

1 through too many generations to get any information.

2 We are working toward an integration with our
3 CRN Sales Force. We very much want to be able to
4 use Sales Force to capture these folks and theres a
5 little information thing on the website that you
6 fill out and then it goes into Sales Force and we
7 have at this point, one person who is capturing
8 those and getting that information to you.

9 So, how that's going to affect you as faculty
10 means that there will be probably a different level
11 of expectation of how quickly we respond to people
12 who show interest because in this world if you don't
13 hear back in twenty-four hours you seek another
14 online program.

15 Most online students choose a program within a
16 hundred miles of where they live and so its an
17 extraordinary high percent, like 57 percent within
18 fifty miles. But there are options and the
19 regionals are in some ways ahead of us on this. We
20 have to kind of rethink how we do this, how we
21 recruit, how we retain students.

22 Finally, I know were about to write the new
23 strategic plan but in our old strategic plan which
24 is still a good plan it calls for innovation in
25 teaching and learning and I really like to think

1 about that as we are helping the faculty create new
2 ways of thinking about delivering teaching, learning
3 in their fields. There's a lot of creativity being
4 infused into this process. So if the faculty who
5 have proposed the twenty-six new programs, we're
6 going to start a faculty cohort to take people
7 through the development of their online programs and
8 were really going to try to do that with some of the
9 cutting edge ideas of new ways of presenting, new
10 ways of engaging students online.

11 So, it's 5:26 ,I'm sorry. I feel for you. It's
12 been long. I used to be a Senator so I realize now
13 I wasn't a very good Senator because I never
14 ascended to the level of Committee of Committees.
15 That is aspirational.

16 CHAIR BIRD-POLLAN: I really appreciate all of
17 you who stayed. I want to give people who want to
18 ask a question a chance to, but well do the
19 alternate and ask if Provost Kern and Provost
20 Blackwell we'll come back in February and take
21 questions, but if there are questions now.

22 MS. VISONA: Monica Visona, what tools are
23 you using --

24 ASSOCIATE PROVOST KERN: Well, we are going
25 to of course, rely on campus and Zoom and the other

1 enterprise-wide tools that we have but frankly we
2 are trying to support the vision of the colleges,
3 right? So we start with the question, How do you
4 like to teach? What's effective with your students?
5 We're not going with a here's one size fits all,
6 this is what the online program is going to look
7 like. So for example, in the College of Business
8 they really want to do and they have a really cool
9 setup where there's going to be live streaming of
10 classes and the students are going to have
11 microphones in their remote locations, microphones
12 in the class.

13 We're going to start with what you all think will
14 work best and there's going to be programs that are
15 (coughing). There's going to be programs that say
16 there's a residential component like so in
17 Engineering there's a blasting certificate. I was so
18 excited by this, a blasting certificate, but there
19 is going to be, you know, some face-to-face
20 component of that. I think some of the other
21 programs have been supportive as well.

22 So there's no one size fits all. It's what you
23 think and we'll have to study it and, you know, make
24 improvements as we go. Right?

25 CHAIR BIRD-POLLAN: Any other questions? Yes?

1 MS. DEBSKI: Liz Debski, A&S. You said in the
2 beginning you were interested in targeting adult
3 learners as opposed to the traditional students.
4 How, where is that targeting occurring? What's
5 telling you the target for that?

6 ASSOCIATE PROVOST KERN: Well, I mean, we're
7 starting with the Project Graduate, the folks who
8 have a lot of credits already, but then we're going
9 to, you know, were looking at different kinds of
10 tools that will help us find an audience. We'll use
11 databases, the advertisements, there are a lot of
12 folks out there who contact us and say I need a
13 Masters Degree, it could be in almost anything, but
14 I need Masters Degree to just advance in my career.

15 So we are going to work with each program to both
16 find an audience for their program but also to build
17 an awareness of UK as an online option for them.

18 MS. DEBSKI: But it's really self selection as
19 far as the students?

20 ASSOCIATE PROVOST KERN: Well, I mean I'll
21 probably know more in another month. We're talking
22 with one of our advisors at the EAB who has a
23 program where they build an affinity map of the
24 students you currently have and then they match that
25 up with databases. So, we may go in that direction

1 depending if that, how people feel about that, but
2 yeah I think we have to be resourceful in trying to
3 -- because we can build all these beautiful programs
4 and if we don't reach the students then none of us
5 are any further along.

6 CHAIR BIRD-POLLAN: Any other questions about
7 fact?

8 UNIDENTIFIED MALE: Yeah, I'm curious about --

9 SECRETARY BROTHERS: I'm sorry, name please?

10 MR. OBRIAN: Jeff OBrian, College of
11 Education. The formula? Whatever percent comes
12 back data will be used for the college, does that
13 mean the college who is responsible for funding the
14 technology or whatever is associate with that online
15 degree?

16 ASSOCIATE PROVOST KERN: The agreement for
17 the resident share is one that really gives favor to
18 the college. 60 percent of the revenue generated
19 for online goes back to the college. Something has
20 to be that we support, the central administration
21 supports the technology, right? So every college is
22 going to be a little different. Every college has
23 different amounts of resources so some colleges were
24 saying we can't do this without the other colleges
25 are saying we need a little finance for you.

1 We really have this, but the essential pools in
2 terms of canvas, in terms of Zoom, we really want a
3 server for the video so that were not looking at
4 You-tube videos of cheerleaders when were asking the
5 students to watch -- that infrastructure we have to
6 build together. We want to build here.

7 MR. OBRIAN: I think it's important that we
8 have a sense of copyright information will
9 incorporate allows students online to get
10 information. But is that 60 percent for an academic
11 unit.

12 ASSOCIATE PROVOST KERN: Yeah, I think, yeah
13 I need to think about the copyright issue. We
14 certainly wont have all of this, the research asks
15 that but I don't know what, I don't know what the
16 cost is on that, but it's an interesting point to
17 raise.

18 MR. OBRIAN: One more question about on the
19 cost of admission for out of state students even
20 though they are going to be involved in this online
21 programming. Will tuition be set for out of state
22 students or will they have some type of in state
23 rate?

24 ASSOCIATE PROVOST KERN: On Our Path Forward the
25 larger umbrella of which this is one part, has a

1 group of faculty and administrators working on that
2 -- there is going to be flexibility within programs
3 to talk about what they want their tuition to be
4 because we have to have this with some of the online
5 programs that they really want an out of state
6 tuition and then they only get students within
7 Kentucky.

8 So, we had one very important program say we now
9 want everyone to get in state tuition. There might
10 be a different tuition for online. It's sort of not
11 mine -- I'm not on that committee, but the Provost
12 is here and will address it.

13 PROVOST BLACKWELL: I think the intent is that
14 the online programs will have a market based
15 tuition. So you're competing with programs all over
16 the country, perhaps all over the world. So, the
17 tuition has to be competitive and I would argue
18 that, you know, we probably would not want to have
19 much of a differential between in state and out of
20 state students for online degrees. The group is
21 still studying exactly how we structure these
22 programs.

23 CHAIR BIRD-POLLAN: Questions for the
24 Provost?

25 UNIDENTIFIED SPEAKER: I have two questions,

1 One is at the office to assist recommends colleges

2 --

3 ASSOCIATE PROVOST KERN: We want to -- do you
4 want me to hear the other question too or do you
5 want me to answer that question? Okay. So we have
6 a marketing consultant who was the Director of
7 Marketing at Mississippi State University who
8 happens to be in Lexington who's helping us with
9 that.

10 And our initial thing is to get the major brand U
11 K Online some visibility and then work with programs
12 to help support. But I feel like I don't know
13 enough about where the money will come from.
14 Everybody wants to do that, we just have to identify
15 the funds to do it. We want to help because the
16 faculty have been saying, you know, were not
17 marketers. We don't want to make these decisions.

18 We don't know if what were doing is the most
19 effective so we want to bring resources together,
20 but we have a new Director of Marketing for the
21 university so we are having those conversations and
22 we just have to -- I'll probably know more maybe in
23 a month.

24 UNIDENTIFIED SPEAKER: My second question
25 is -- is there a plan for U K to given medicine or

1 the MOOKS?

2 ASSOCIATE PROVOST KERN: Yeah, the MOOKS.
3 You know there hasn't been as much talk about the
4 MOOKS. We thought that MOOKS were going to be the
5 next big thing but it could happen if there's
6 something that becomes, if there's something that
7 grows organically here that is really big and people
8 think like that makes sense as a MOOK.

9 I don't think theres any opposition to it, but
10 the business plan for MOOKS is a little different
11 for what we have envisioned for this because among
12 other things MOOKS tend to be free. And I don't
13 think Our Path Forward is free.

14 PROVOST BLACKWELL: No.

15 ASSOCIATE PROVOST KERN: I think free is
16 probably not one of the words in Our Path Forward.

17 PROVOST BLACKWELL: What MOOKS are being used
18 today, I mean, when it first started emerging nobody
19 really understood what was the business model behind
20 them. I think the way it's involved as you give
21 them some free content and you get them close enough
22 to come back and enroll in a degreed program or a
23 certificate program. So, it's not a bad marketing
24 strategy to create a course of some sort that's
25 really outstanding, put it out there for anyone to

1 consume and then use that as a way to get them to
2 enroll into a degree program.

3 ASSOCIATE PROVOST KERN: We have three, two
4 or three. We have the Chemistry one. We have the
5 How to Succeed in College one. I'm trying to think
6 if there's a third one, but those are two that I know
7 of that we have.

8 CHAIR BIRD-POLLAN: So one more hand back
9 there. Herman do you have a question?

10 MR. FARRELL: It was addressed.

11 CHAIR BIRD-POLLAN: Oh, okay great. Okay.
12 Well, I appreciate you staying. We'll make sure all
13 of this is in the minutes and the transcript for
14 people who had to leave but we may ask you to come
15 back and we'll get follow up questions in the
16 February meeting because this is a very important
17 issue. Thank you both for coming. Thank you all.
18 Meeting Adjourned.

19 (WHEREUPON, the Senate Hearing concludes at 5:40
20 p.m.)
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CERTIFICATE

STATE OF KENTUCKY)
COUNTY OF OLDHAM)

I, BRENDA YANKEY, the undersigned Court Reporter and Notary Public in and for the State of Kentucky At Large, certify that the facts stated in the caption hereto are true, that at the time and place stated in said caption, that said proceedings were taken down in stenotype by me and later reduced to type writing, and the foregoing is a true record of the proceedings given by said parties hereto and that I have no interest in the outcome of the captioned matter.

My commission expires: January 31, 2020.

IN TESTIMONY WHEREOF, I hereunto set my hand and seal of office on this day January 28, 2019
Crestwood, Oldham County, Kentucky.

BRENDA YANKEY, NOTARY PUBLIC
STATE AT LARGE, KENTUCKY
NOTARY ID #546481